

Essex County Office of the Manager

7551 Court Street - PO Box 217 - Elizabethtown, New York 12932 Telephone (518) 873-3333 - Fax (518) 873-3339

Daniel L. Palmer, County Manager danp@co.essex.ny.us

Michael Mascarenas, Deputy County Manager mmascarenas@co.essex.ny.us

Tuesday, October 9, 2018

New York State Division of Budget State Capitol Building 128 Albany, NY 12207

Email: <u>CWSSIPlanSubmission@budget.ny.gov</u>

To Whom it may Concern:

Attached is Essex County's Shared Services Property Tax Savings Plan Summary for 2018.

Enclosed please find the following items:

- 1) LGE program outline
- 2) Plan Component Savings Calculations
- 3) Panel Members Tally Sheets
- 4) Shared Panel Minutes
- 5) Public Hearing Minutes

If you have questions or concerns, please contact this office for clarifications.

Sincerely yours,

Daniel L. Palmer

Essex County Manager



Essex County Office of the Manager

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Daniel L. Palmer, County Manager danp@co.essex.nv.us

Michael Mascarenas, Deputy County Manager mmascarenas@co.essex.ny.us

Tuesday, October 9, 2018

LGE Program
NYS Department of State
Local Government Services

RE: Essex County Local Government Shared Services Initial Plan

To whom it may concern:

The following items are approved and included within the County's Shared Services Plan for 2019 calendar year.

- 1) Centralized Emergency Medical Services (EMS). This program has already been started with the foundation of our EMS sub-department under the County Public Safety department. As the planning, execution and implementation of this endeavor is substantial, the County and the Towns have jointly filed for a Municipal Restructuring Fund (MRF) program grant to help pay for the integration of the various individual EMS agencies throughout our county and hopefully result in a single consolidated EMS Agency. By doing so, we believe that the approximate \$14 Million in cost savings that have been projected in our application will be realized through less individualized agency management and procurements and the standard of care to the patients will be drastically improved with standardized professional development and trainings made available from a single administration source. We anticipate funding award announcements within the next few weeks of this letter's date to determine our next steps and the speed at which this program will unfold.
- 2) Centralized Information Technology (IT) Systems. As each of the Towns struggle to maintain individual IT systems and a myriad of procurements, the County plans to extend the existing County IT program to encompass the Towns and provide the organic specialized technical staffing support and bulk procurements to help dramatically offset IT costs and data loss setbacks. As cybersecurity concerns are ever on the rise these areas too can be addressed with an integrated approach. Configuration management is also an area of focus, as we will ensure commonality among systems and communication pathways between municipalities and departments, thereby increasing productivity as an ancillary affect.
- 3) <u>Initiation of an integrated Geographical Information Systems (GIS) Database</u>. With a centrally managed IT system, the ability to access more data and larger forms of data becomes more viable. With more modern hardware and software, the communities and County departments will be able to take advantage of 'big data' opportunities such as GIS. Also, as tax assessments and mapping can be more and more precise, the ability to view, update, administer, distribute and archive large volumes of geographical data becomes more difficult as the demands increase. Our plan is to enhance the County Real Property Office's capabilities to a GIS system from the current CADD-based system. This will enable users to view more than just tax maps, but also other data than can be embedded within the maps and have a more integrated and comprehensive database.

This GIS initiative will save the County & Town departments in the long term with increased efficiencies and more accurate data for planning purposes. An intangible benefit of the GIS initiative that we have recognized is controlled public access to users outside the County & Town governmental departments for a myriad of daily uses such as public safety advisories (real-time and archived), weather and construction-related road closures, community events, community demographics, etc. With the support of the LGE program funds, we anticipate that we can have this system on-line in approximately (2) years.

- 4) Collaborative Highway and Public Works Project Planning. In concert with the GIS Initiative, the County has been working on identifying efficiencies in the highway/public works projects where infrastructure overlaps with the Towns. The data made available through the GIS Initiative empowers the County and Town Highway/Public Works departments to be more proactive in planning roadway and building projects with the ability to review archived data and see what areas may or may not have recently received maintenance, lowering the costs associated with reworking before a particular asset has experienced it's intended useful life, such as a roadway that needs topping or a culvert replacement. Further, there are several other areas that overlap with the Office of Community Resources that are being investigated as to how to enhance general project planning effectiveness for the various projects and functional areas that demonstrate synergies.
- 5) Formalized Community Planning Services. While the Community Resources (aka, 'Planning Office') has been in operation for well over 30 years, the services provided have evolved and become more varied in nature as projects and funding programs have become more voluminous and complex. In an effort to capitalize upon the past successes of the Planning Office in assisting the Essex County Communities for various capital improvement and economic development projects over the years, the County will be studying the current types of projects and functional areas to assess the ability to formalize processes, procedures and tools currently available to act as a force-multiplier to existing projects and enhance the capacity of the Planning Office to continue to successfully support the Essex County communities.

Again, while not a formally adopted plan by our Board, these are areas that the County has recognized as opportunities to collaborate with the Towns and demonstrate our participation in the Governor's Shared Services Initiative that will be vetted and formally adopted or modified as required in the coming months. If you require any additional information, please contact my office or the Community Resources Office for additional information.

Sincerely yours,

Daniel L. Palmer

Essex County Manager



County-wide Shared Services Property Tax Plan Component Savings Calculations

COUNTY OF ESSEX, DANIEL L. PALMER, COUNTY MANAGER:

PHONE: (518) 873-3333

EMAIL: DANP@CO.ESSEX.NY.US

BOX A: Plan Component: 1) Centralized Emergency Medical Services

BOX B. Overall Vote Results for Plan Component Identified Above:

One Panel Member was absent (Ticonderoga), One Panel Member opposed this component (Chesterfield), the other 17 members votes yes approving the panel component move forward. Tally sheets are attached as to how each member voted on this component.

Please Note: Individual Panel Members Vote Tally Sheets are attached to and a part of this Shared Services Plan.

Sum total of property taxes levied in the year 2018 by the County, Towns, Villages, School Districts, and any Special Improvement Districts within Essex County	Sum total of property taxes levied in the year 2018 by the County, Towns, Villages, School Districts, and any Special Improvement Districts within Essex County identified as participation in the panel.	2019 Anticipated Net Savings	2020 Anticipated Net Savings	Sum Total of Net Savings in such plan component as a percentage of Column One (Total Levies)	Sum Total of Net Savings in such plan component as a percentage of Column Two (Plan Participation Levies)
\$133,691,413.26	\$59,549,467.38	\$2,915,208.77	\$2,915,208.77	2.18%	4.89%

AVERAGE TAXPAYER COSTS 2018:	\$1,747.44
AVERAGE HOMEOWNER COSTS 2018:	\$2,068.21
AVERAGE PERCENTAGE BUSINESS TAX WOULD DECREASE:	4.89%
Amount of Savings the participating average taxpayer in the County will realize in 2019 if the net savings certified in the plan are realized.	\$85.45
Amount of Savings the participating average taxpayer in the County will realize in 2020 if the net savings certified in the plan are realized.	\$85.45
Percentage amount a homeowner can expect his or her property tax to decrease in 2019 if the net savings certified in the plan are realized.	
and the point are sometimes of the point are sometimes.	4.89%

I hereby attest to the accuracy of these savings calculations provided the plan components are implemented as planned:

Daniely Pehn



County-wide Shared Services Property Tax Plan Component Savings Calculations

COUNTY OF ESSEX, DANIEL L. PALMER, COUNTY MANAGER:

PHONE: (518) 873-3333

EMAIL: DANP@CO.ESSEX.NY.US

BOX A: Plan Component: 2) Centralized Information Technology (IT) Systems

BOX B. Overall Vote Results for Plan Component Identified Above:

One Panel Member was absent (Ticonderoga), the other 18 members votes yes approving the panel component move forward. Tally sheets are attached as to how each member voted on this component.

Please Note: Individual Panel Members Vote Tally Sheets are attached to and a part of this Shared Services Plan.

Sum total of property taxes levied in the year 2018 by the County, Towns, Villages, School Districts, and any Special Improvement Districts within Essex County	Sum total of property taxes levied in the year 2018 by the County, Towns, Villages, School Districts, and any Special Improvement Districts within Essex County identified as participation in the panel.	2019 Anticipated Net Savings	2020 Anticipated Net Savings	Sum Total of Net Savings in such plan component as a percentage of Column One (Total Levies)	Sum Total of Net Savings in such plan component as a percentage of Column Two (Plan Participation Levies)
\$133,691,413.26	\$61,319,830.60	\$7,090.00	\$37,500.00	0.00%	0.06%

AVERAGE TAXPAYER COSTS 2018:	\$1,747.44
AVERAGE HOMEOWNER COSTS 2018:	\$2,068.21
AVERAGE PERCENTAGE BUSINESS TAX WOULD DECREASE:	0.00%
Amount of Savings the participating average taxpayer in the County will realize in 2019 if the net savings certified in the plan are realized.	\$1.05
Amount of Savings the participating average taxpayer in the County will realize in 2020 if the net savings certified in the plan are realized.	\$1.05
Percentage amount a homeowner can expect his or her property tax to decrease in 2019 if the net savings certified in the plan are realized.	0.06%

I hereby attest to the accuracy of these savings calculations provided the plan components are implemented as planned:

Dauth Pah



County-wide Shared Services Property Tax Plan Component Savings Calculations

COUNTY OF ESSEX, DANIEL L. PALMER, COUNTY MANAGER:

PHONE: (518) 873-3333

EMAIL: DANP@CO.ESSEX.NY.US

BOX A: Plan Component: 3) Initiation of intergrated GIS Database

BOX B. Overall Vote Results for Plan Component Identified Above:

One Panel Member was absent (Ticonderoga), the other 18 members votes yes approving the panel component move forward. Tally sheets are attached as to how each member voted on this component.

Please Note: Individual Panel Members Vote Tally Sheets are attached to and a part of this Shared Services Plan.

Sum total of property taxes levied in the year 2018 by the County, Towns, Villages, School Districts, and any Special Improvement Districts within Essex County	Sum total of property taxes levied in the year 2018 by the County, Towns, Villages, School Districts, and any Special Improvement Districts within Essex County identified as participation in the panel.	2019 Anticipated Net Savings		Sum Total of Net Savings in such plan component as a percentage of Column One (Total Levies)	Sum Total of Net Savings in such plan component as a percentage of Column Two (Plan Participation Levies)
\$133,691,413.26	\$61,319,830.60	\$604,320.00	\$137,766.40	0.45%	0.22%

AVERAGE TAXPAYER COSTS 2018:	\$1,747.44
AVERAGE HOMEOWNER COSTS 2018:	\$2,068.21
AVERAGE PERCENTAGE BUSINESS TAX WOULD DECREASE:	0.45%
Amount of Savings the participating average taxpayer in the County will realize in 2019 if the net savings certified in the plan are realized.	\$3.84
Amount of Savings the participating average taxpayer in the County will realize in 2020 if the net savings certified in the plan are realized.	\$3.84
Percentage amount a homeowner can expect his or her property tax to decrease in 2019 if the net savings certified in the plan are realized.	
	0.22%

I hereby attest to the accuracy of these savings calculations provided the plan components are implemented as planned:

Daniel L. Relu



County-wide Shared Services Property Tax Plan Component Savings Calculations

COUNTY OF ESSEX, DANIEL L. PALMER, COUNTY MANAGER:

PHONE: (518) 873-3333

EMAIL: DANP@CO.ESSEX.NY.US

BOX A: Plan Component: 4) Collaborative Highway and Public Works Planning

BOX B. Overall Vote Results for Plan Component Identified Above:

One Panel Member was absent (Ticonderoga), the other 18 members votes yes approving the panel component move forward. Tally sheets are attached as to how each member voted on this component.

Please Note: Individual Panel Members Vote Tally Sheets are attached to and a part of this Shared Services Plan.

Sum total of property taxes levied in the year 2018 by the County, Towns, Villages, School Districts, and any Special Improvement Districts within Essex County	Sum total of property taxes levied in the year 2018 by the County, Towns, Villages, School Districts, and any Special Improvement Districts within Essex County identified as participation in the panel.	2019 Anticipated Net Savings		Sum Total of Net Savings in such plan component as a percentage of Column One (Total Levies)	Savings in such plan component
\$133,691,413.26	\$61,319,830.60	\$96,137.60	\$96,137.60	0.07%	0.15%

AVERAGE TAXPAYER COSTS 2018:	\$1,747.44
AVERAGE HOMEOWNER COSTS 2018:	\$2,068.21
AVERAGE PERCENTAGE BUSINESS TAX WOULD DECREASE:	0.07%
Amount of Savings the participating average taxpayer in the County will realize in 2019 if the net savings certified in the plan are realized.	\$2.62
Amount of Savings the participating average taxpayer in the County will realize in 2020 if the net savings certified in the plan are realized.	\$2.62
Percentage amount a homeowner can expect his or her property tax to decrease in 2019 if the net savings certified in the plan are realized.	
	0.15%

I hereby attest to the accuracy of these savings calculations provided the plan components are implemented as planned:

Darulh Palm



County-wide Shared Services Property Tax Plan Component Savings Calculations

COUNTY OF ESSEX, DANIEL L. PALMER, COUNTY MANAGER:

PHONE: (518) 873-3333

EMAIL: DANP@CO.ESSEX.NY.US

BOX A: Plan Component: 5) Formalized Community Planning Services

BOX B. Overall Vote Results for Plan Component Identified Above:

One Panel Member was absent (Ticonderoga), the other 18 members votes yes approving the panel component move forward. Tally sheets are attached as to how each member voted on this component.

Please Note: Individual Panel Members Vote Tally Sheets are attached to and a part of this Shared Services Plan.

Sum total of property taxes levied in the year 2018 by the County, Towns, Villages, School Districts, and any Special Improvement Districts within Essex County	Sum total of property taxes levied in the year 2018 by the County, Towns, Villages, School Districts, and any Special Improvement Districts within Essex County identified as participation in the panel.	2019 Anticipated Net Savings	2020 Anticipated Net Savings	Sum Total of Net Savings in such plan component as a percentage of Column One (Total Levies)	Sum Total of Net Savings in such plan component as a percentage of Column Two (Plan Participation Levies)
\$133,691,413.26	\$61,319,830.60	\$1,250,000.00	\$1,250,000.00	0.93%	2.03%

AVERAGE TAXPAYER COSTS 2018:	\$1,747.44
AVERAGE HOMEOWNER COSTS 2018:	\$2,068.21
AVERAGE PERCENTAGE BUSINESS TAX WOULD DECREASE:	0.93%
Amount of Savings the participating average taxpayer in the County will realize in 2019 if the net savings certified in the plan are realized.	\$35.47
Amount of Savings the participating average taxpayer in the County will realize in 2020 if the net savings certified in the plan are realized.	\$35.47
Percentage amount a homeowner can expect his or her property tax to decrease in 2019 if the net savings certified in the plan are realized.	
	2.03%

I hereby attest to the accuracy of these savings calculations provided the plan components are implemented as planned:

Danielh Pahr



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Daniel L. Palmer, County Manager danp@co.essex.ny.us

Michael Mascarenas, Deputy County Manager mmascarenas@co.essex.ny.us

Memo

To: SHARED SERVICE PANEL MEMBERS

From: Dan Palmer, County Manager

Date: 09/17/2018

Subject: Shared Service Panel Member Vote Sheets

Tom ScollafayA

Shared Service Panel Members:

Please find attached Vote Tally Sheets, specific to each proposed item completed with your name. Under the Shared Services Law, as the County Manager I am required to provide as part of the package that goes to New York State Budget Office a "written reason" why each member of the panel choose to vote "yes" or "no", on each specific item proposed.

I have identified each of the Plan Component in Box A based upon numbers 1 - 5.

I have given you standard choices for voting yes or no. Additionally, I have provided a box for other reasons if you should choose to provide your own written response.

At the end of each page is a section to provide your signature and date. It would be easier for me if you were to keep the 5 items attached as a packet.

Thank You Dan



	Panel Representative
OX A: Plan Component:	1) Centralized Emergency Medical Services
OX B. Panel Member:	Thomas R. Scozzafava - Town of Moriah
llows on the Plan Compo	Shared Service Panel member identified in BOX B.,, have chosen to vote nent as listed above in BOX A:
YES	NO ABSENT, UNAVAILABLE FOR THE VOTE
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	Panel Representative
OX A: Plan Component:	2) Centralized Information Technology (IT) Systems
OX B. Panel Member:	Thomas R. Scozzafava - Town of Moriah
	Shared Service Panel member identified in BOX B.,, have chosen to vote a grent as listed above in BOX A:
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OX A: Plan Component:	
	3) Initiation of intergrated GIS Database
OX B. Panel Member:	Thomas R. Scozzafava - Town of Moriah
	Shared Service Panel member identified in BOX B.,, have chosen to vote a onent as listed above in BOX A:
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I believe the plan co	emponent as proposed is a needed service but don't feel the savings proposed is adequate implement.
Other Reason as de	escribed below:
I hereby attest to th	ne accuracy of this response by signature:
	1 / mall syll



	Panel Representative
OX A: Plan Component:	4) Collaborative Highway and Public Works Planning
OX B. Panel Member:	Thomas R. Scozzafava - Town of Moriah
	e Shared Service Panel member identified in BOX B.,, have chosen to vote as conent as listed above in BOX A:
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I believe the plan community.	omponent as proposed will result in enhanced services for the constituents of my
	omponent as proposed is a needed service but don't feel on a local level we have the the service without assistance from the County and/or other municipalities.
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have chosen to vote NO I believe the plan coresult in higher cost to adopt. I believe the plan co	for the following reasons: (Select all that Apply) component as proposed will NOT produce savings at the local level AND understand it may ts at the County level. At this time I do not believe this is an appropriate plan for the County component as proposed is necessary for the Constituents of my community.
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OUNTY OF ESSEX, DANIEL L. PALMER, COUNTY MANAGER: PHONE: (518) 873-3333 EMAIL: DANP@CO.ESSEX.N	NY.US
Panel Representative	
SOX A: Plan Component: 5) Formalized Community Planning Services	
OX B. Panel Member: Thomas R. Scozzafava - Town of Moriah	
lease be advised, I as the Shared Service Panel member identified in BOX B.,, have chosen to voollows on the Plan Component as listed above in BOX A:	ite as
YES NO ABSENT, UNAVAILABLE FOR THE VOTE	
have chosen to vote YES for the following reasons: (Select all that Apply)	
I believe the plan component as proposed will produce savings at the local level but understand it may re in higher costs at the County level. I generally belief the overall savings between the participating municipalities will reduce overall tax payer costs.	sult
I believe the plan component as proposed will result in enhanced services for the constituents of my community.	
I believe the plan component as proposed is a needed service but don't feel on a local level we have the expertise to deliver the service without assistance from the County and/or other municipalities.	
Other Reason as described below:	
have chosen to vote NO for the following reasons: (Select all that Apply)	
I believe the plan component as proposed will NOT produce savings at the local level AND understand it result in higher costs at the County level. At this time I do not believe this is an appropriate plan for the County adopt.	
☐ I believe the plan component as proposed is necessary for the Constituents of my community.	
I believe the plan component as proposed is a needed service but don't feel the savings proposed is ade to justify the cost to implement.	quate
Other Reason as described below:	
I hereby attest to the accuracy of this response by signature:	1
District Of 11 (V)	
Dated this day:	



Essex County Office of the Manager

7551 Court Street - PO Box 217 - Elizabethtown, New York 12932 Telephone (518) 873-3333 - Fax (518) 873-3339

Daniel L. Palmer, County Manager danp@co.essex.ny.us

Michael Mascarenas, Deputy County Manager mmascarenas@co.essex.ny.us

Memo

To: SHARED SERVICE PANEL MEMBERS

From: Dan Palmer, County Manager

Date: 09/17/2018

Subject: Shared Service Panel Member Vote Sheets

JOE GIOIDANO

Shared Service Panel Members:

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I have identified each of the Plan Component in Box A based upon numbers 1 - 5.

I have given you standard choices for voting yes or no. Additionally, I have provided a box for other reasons if you should choose to provide your own written response.

At the end of each page is a section to provide your signature and date. It would be easier for me if you were to keep the 5 items attached as a packet.

Thank You Dan



OX A: Plan Component: 1) Centralized Emergency Medical Services
OX B. Panel Member: Joseph M. Giordano - Town of Ticonderoga
ase be advised, I as the Shared Service Panel member identified in BOX B.,, have chosen to vote lows on the Plan Component as listed above in BOX A:
YES ON ABSENT, UNAVAILABLE FOR THE VOTE
ave chosen to vote YES for the following reasons: (Select all that Apply)
I believe the plan component as proposed will produce savings at the local level but understand it may result in higher costs at the County level. I generally belief the overall savings between the participating municipalities will reduce overall tax payer costs.
I believe the plan component as proposed will result in enhanced services for the constituents of my community.
I believe the plan component as proposed is a needed service but don't feel on a local level we have the expertise to deliver the service without assistance from the County and/or other municipalities.
Other Reason as described below:
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I believe the plan component as proposed is a needed service but don't feel the savings proposed is adeque to justify the cost to implement.
☐ I believe the plan component as proposed is a needed service but don't feel the savings proposed is adequ
I believe the plan component as proposed is a needed service but don't feel the savings proposed is adequate to justify the cost to implement.
I believe the plan component as proposed is a needed service but don't feel the savings proposed is adequate to justify the cost to implement.



	Panel Representative
BOX A: Plan Component:	2) Centralized Information Technology (IT) Systems
BOX B. Panel Member:	Joseph M. Giordano - Town of Ticonderoga
	Shared Service Panel member identified in BOX B.,, have chosen to vote as onent as listed above in BOX A:
☐ YES	B NO ABSENT, UNAVAILABLE FOR THE VOTE
I have chosen to vote YES	for the following reasons: (Select all that Apply)
in higher costs at the	imponent as proposed will produce savings at the local level but understand it may result be County level. I generally belief the overall savings between the participating duce overall tax payer costs.
I believe the plan co community.	mponent as proposed will result in enhanced services for the constituents of my
	imponent as proposed is a needed service but don't feel on a local level we have the the service without assistance from the County and/or other municipalities.
Other Reason as de	scribed below:
I have chosen to vote NO f	for the following reasons: (Select all that Apply)
	imponent as proposed will NOT produce savings at the local level AND understand it may sat the County level. At this time I do not believe this is an appropriate plan for the County
I believe the plan co	imponent as proposed is necessary for the Constituents of my community.
I believe the plan co to justify the cost to	imponent as proposed is a needed service but don't feel the savings proposed is adequate implement.
Other Reason as de	scribed below:
I hereby attest to the	e accuracy of this response by signature:
Dated this day:	



COUNTY OF ESSEX, DANIEL L. PALMER, COUNTY MANAGER: PHONE: (518) 873-3333 EMAIL: DANP@CO.ESSEX.NY.US
Panel Representative
BOX A: Plan Component: 3) Initiation of intergrated GIS Database
BOX B. Panel Member: Joseph M. Giordano - Town of Ticonderoga
Please be advised, I as the Shared Service Panel member identified in BOX B.,, have chosen to vote as follows on the Plan Component as listed above in BOX A:
I have chosen to vote YES for the following reasons: (Select all that Apply)
I believe the plan component as proposed will produce savings at the local level but understand it may result in higher costs at the County level. I generally belief the overall savings between the participating municipalities will reduce overall tax payer costs.
I believe the plan component as proposed will result in enhanced services for the constituents of my community.
I believe the plan component as proposed is a needed service but don't feel on a local level we have the expertise to deliver the service without assistance from the County and/or other municipalities.
Other Reason as described below:
I have chosen to vote NO for the following reasons: (Select all that Apply)
I believe the plan component as proposed will NOT produce savings at the local level AND understand it may result in higher costs at the County level. At this time I do not believe this is an appropriate plan for the County to adopt.
☐ I believe the plan component as proposed is necessary for the Constituents of my community.
I believe the plan component as proposed is a needed service but don't feel the savings proposed is adequate to justify the cost to implement.
Other Reason as described below:
I hereby attest to the accuracy of this response by signature:
Dated this day:



	Panel Representative
3OX A: Plan Component:	4) Collaborative Highway and Public Works Planning
BOX B. Panel Member:	Joseph M. Giordano - Town of Ticonderoga
	Shared Service Panel member identified in BOX B.,, have chosen to vote onent as listed above in BOX A:
☐ YES	S NO MASSENT, UNAVAILABLE FOR THE VOTE
have chosen to vote YES	for the following reasons: (Select all that Apply)
in higher costs at the	omponent as proposed will produce savings at the local level but understand it may result be County level. I generally belief the overall savings between the participating beduce overall tax payer costs.
I believe the plan co community.	omponent as proposed will result in enhanced services for the constituents of my
	omponent as proposed is a needed service but don't feel on a local level we have the the service without assistance from the County and/or other municipalities.
Other Reason as de	escribed below:
have chosen to vote NO	for the following reasons: (Select all that Apply)
	for the following reasons: (Select all that Apply)
I believe the plan co	for the following reasons: (Select all that Apply) omponent as proposed will NOT produce savings at the local level AND understand it ma is at the County level. At this time I do not believe this is an appropriate plan for the Coun
I believe the plan coresult in higher costs to adopt.	omponent as proposed will NOT produce savings at the local level AND understand it ma
I believe the plan coresult in higher costs to adopt.I believe the plan comments	omponent as proposed will NOT produce savings at the local level AND understand it may at the County level. At this time I do not believe this is an appropriate plan for the County omponent as proposed is necessary for the Constituents of my community.
I believe the plan coresult in higher costs to adopt. I believe the plan co	omponent as proposed will NOT produce savings at the local level AND understand it may at the County level. At this time I do not believe this is an appropriate plan for the County omponent as proposed is necessary for the Constituents of my community. The component as proposed is a needed service but don't feel the savings proposed is adequated implement.
I believe the plan coresult in higher costs to adopt. I believe the plan complete the plan costs to justify the cost to	omponent as proposed will NOT produce savings at the local level AND understand it may at the County level. At this time I do not believe this is an appropriate plan for the County omponent as proposed is necessary for the Constituents of my community. The component as proposed is a needed service but don't feel the savings proposed is adequated implement.
I believe the plan coresult in higher costs to adopt. I believe the plan cores to justify the cost to other Reason as de	omponent as proposed will NOT produce savings at the local level AND understand it may at the County level. At this time I do not believe this is an appropriate plan for the County omponent as proposed is necessary for the Constituents of my community. The component as proposed is a needed service but don't feel the savings proposed is adequated implement.



	Panel Representative
BOX A: Plan Component:	5) Formalized Community Planning Services
BOX B. Panel Member:	Joseph M. Giordano - Town of Ticonderoga
	Shared Service Panel member identified in BOX B.,, have chosen to vote as onent as listed above in BOX A:
YES	☐ NO ☐ ABSENT, UNAVAILABLE FOR THE VOTE
I have chosen to vote YES f	or the following reasons: (Select all that Apply)
in higher costs at the	mponent as proposed will produce savings at the local level but understand it may result county level. I generally belief the overall savings between the participating duce overall tax payer costs.
I believe the plan concommunity.	mponent as proposed will result in enhanced services for the constituents of my
	mponent as proposed is a needed service but don't feel on a local level we have the he service without assistance from the County and/or other municipalities.
Other Reason as des	scribed below:
I have chosen to vote NO f	or the following reasons: (Select all that Apply)
	mponent as proposed will NOT produce savings at the local level AND understand it may at the County level. At this time I do not believe this is an appropriate plan for the County
I believe the plan co	mponent as proposed is necessary for the Constituents of my community.
I believe the plan conto justify the cost to i	mponent as proposed is a needed service but don't feel the savings proposed is adequate mplement.
Other Reason as des	scribed below:
I hereby attest to the	e accuracy of this response by signature:
Dated this day:	



Essex County Office of the Manager

7551 Court Street - PO Box 217 - Elizabethtown, New York 12932 Telephone (518) 873-3333 - Fax (518) 873-3339

Daniel L. Palmer, County Manager danp@co.essex.ny.us

Michael Mascarenas, Deputy County Manager mmascarenas@co.essex.ny.us

Memo

To: SHARED SERVICE PANEL MEMBERS

From: Dan Palmer, County Manager

Date: 09/17/2018

Subject: Shared Service Panel Member Vote Sheets

MAYOR RANKALL

Shared Service Panel Members:

Please find attached Vote Tally Sheets, specific to each proposed item completed with your name. Under the Shared Services Law, as the County Manager I am required to provide as part of the package that goes to New York State Budget Office a "written reason" why each member of the panel choose to vote "yes" or "no", on each specific item proposed.

I have identified each of the Plan Component in Box A based upon numbers 1 – 5.

I have given you standard choices for voting yes or no. Additionally, I have provided a box for other reasons if you should choose to provide your own written response.

At the end of each page is a section to provide your signature and date. It would be easier for me if you were to keep the 5 items attached as a packet.

Thank You Dan



	Panel Representative	
OX A: Plan Component:	1) Centralized Emergency Medical Services	
OX B. Panel Member:	Craig H. Randall - Village of Lake Placid	
llows on the Plan Comp	e Shared Service Panel member identified in BOX B.,, have conent as listed above in BOX A:	
YE YE	S NO ABSENT, UNAVAILABLE FOR THE VO	OTE
ave chosen to vote YES	for the following reasons: (Select all that Apply)	
in higher costs at th	omponent as proposed will produce savings at the local level but undene County level. I generally belief the overall savings between the pareduce overall tax payer costs.	
I believe the plan community.	omponent as proposed will result in enhanced services for the constitu	uents of my
	omponent as proposed is a needed service but don't feel on a local le the service without assistance from the County and/or other municipa	
	the service without assistance from the County and/or other municipal	
Other Reason as de	the service without assistance from the County and/or other municipal	
Other Reason as de Colon Work Cur	escribed below: Landerstanding vellage drag phoul as heb healige unproved frequent	
Other Reason as de Colo work was chosen to vote NO	escribed below:	Servere Solution Servere
Other Reason as de Color William Color with the Level floor with the level floor with the plan color result in higher cost to adopt.	escribed below: Lealine Wellow Ground Joseph Could Grant Gr	Servere Servere ND understand it may te plan for the County
expertise to deliver Other Reason as de Othe	escribed below: Lealing Librar Ground The County and/or other municipal escribed below: Lealing Librar Ground The County and/or other municipal escribed below: Lealing Librar Ground The County and the Lealing Librar Ground The Librar Grou	ND understand it may te plan for the County nunity.
Other Reason as de Color William Color with the Level floor of the plan of the	escribed below: Lealing Lealing Long from the County and/or other municipal escribed below: Lealing Long from the following reasons: (Select all that Apply) component as proposed will NOT produce savings at the local level AN ts at the County level. At this time I do not believe this is an appropriate component as proposed is necessary for the Constituents of my common component as proposed is a needed service but don't feel the savings implement.	ND understand it may te plan for the County nunity.
Other Reason as de Color Will Color Reason as de Color Will Color Reason as de Color Reas	escribed below: Lealing Lealing Long from the County and/or other municipal escribed below: Lealing Long from the following reasons: (Select all that Apply) component as proposed will NOT produce savings at the local level AN ts at the County level. At this time I do not believe this is an appropriate component as proposed is necessary for the Constituents of my common component as proposed is a needed service but don't feel the savings implement.	ND understand it may te plan for the County nunity.



	Panel Representative
3OX A: Plan Component:	2) Centralized Information Technology (IT) Systems
OX B. Panel Member:	Craig H. Randall - Village of Lake Placid
	Shared Service Panel member identified in BOX B.,, have chosen to vote nent as listed above in BOX A:
have chosen to vote YES	or the following reasons: (Select all that Apply)
in higher costs at the	nponent as proposed will produce savings at the local level but understand it may result County level. I generally belief the overall savings between the participating uce overall tax payer costs.
community.	ponent as proposed will result in enhanced services for the constituents of my
I believe the plan co	nponent as proposed is a needed service but don't feel on a local level we have the e service without assistance from the County and/or other municipalities.
I believe the plan con expertise to deliver to deliver to deliver to the reason as de	e service without assistance from the County and/or other municipalities.
Other Reason as de	e service without assistance from the County and/or other municipalities.
Other Reason as de	e service without assistance from the County and/or other municipalities. cribed below:
Other Reason as de Other Reason as de have chosen to vote NO for the plan content of	e service without assistance from the County and/or other municipalities. cribed below: or the following reasons: (Select all that Apply) apponent as proposed will NOT produce savings at the local level AND understand it may
Other Reason as de Other Reason as de have chosen to vote NO for the plan control of	e service without assistance from the County and/or other municipalities. cribed below: or the following reasons: (Select all that Apply) apponent as proposed will NOT produce savings at the local level AND understand it may at the County level. At this time I do not believe this is an appropriate plan for the County apponent as proposed is necessary for the Constituents of my community. Apponent as proposed is a needed service but don't feel the savings proposed is adequated.
Other Reason as de Other Reason as de have chosen to vote NO f I believe the plan coresult in higher cost to adopt. I believe the plan co	e service without assistance from the County and/or other municipalities. cribed below: tribed below: proposed will NOT produce savings at the local level AND understand it may at the County level. At this time I do not believe this is an appropriate plan for the County level as proposed is necessary for the Constituents of my community. Inponent as proposed is a needed service but don't feel the savings proposed is adequated applement.
Other Reason as de Other Reason as de have chosen to vote NO f I believe the plan coresult in higher cost to adopt. I believe the plan coresult in believe th	e service without assistance from the County and/or other municipalities. cribed below: tribed below: proposed will NOT produce savings at the local level AND understand it may at the County level. At this time I do not believe this is an appropriate plan for the County level as proposed is necessary for the Constituents of my community. Inponent as proposed is a needed service but don't feel the savings proposed is adequated applement.



COUNTY OF ESSEX, DANIEL L. PALMER, COUNTY MANAGER: PHONE: (518) 873-3333 EMAIL: DANP@CO.ESSEX.NY.US
Panel Representative
BOX A: Plan Component: 3) Initiation of intergrated GIS Database
BOX B. Panel Member: Craig H. Randall - Village of Lake Placid
Please be advised, I as the Shared Service Panel member identified in BOX B.,, have chosen to vote a follows on the Plan Component as listed above in BOX A: YES NO ABSENT, UNAVAILABLE FOR THE VOTE I have chosen to vote YES for the following reasons: (Select all that Apply) I believe the plan component as proposed will produce savings at the local level but understand it may result in higher costs at the County level. I generally belief the overall savings between the participating municipalities will reduce overall tax payer costs. I believe the plan component as proposed will result in enhanced services for the constituents of my community. I believe the plan component as proposed is a needed service but don't feel on a local level we have the expertise to deliver the service without assistance from the County and/or other municipalities.
Other Reason as described below:
I have chosen to vote NO for the following reasons: (Select all that Apply) I believe the plan component as proposed will NOT produce savings at the local level AND understand it may result in higher costs at the County level. At this time I do not believe this is an appropriate plan for the County to adopt. I believe the plan component as proposed is necessary for the Constituents of my community. I believe the plan component as proposed is a needed service but don't feel the savings proposed is adequate to justify the cost to implement. Other Reason as described below:
I hereby attest to the accuracy of this response by signature fundamental forms
Dated this day: 9/17/2018



COUNTY OF ESSEX, DANIEL L. PALMER, COUNTY MANAGER: PHONE: (518) 873-3333 EMAIL: DANP@CO.ESSEX.NY.U
Panel Representative
BOX A: Plan Component: 4) Collaborative Highway and Public Works Planning
BOX B. Panel Member: Craig H. Randall - Village of Lake Placid
Please be advised, I as the Shared Service Panel member identified in BOX B.,, have chosen to vote a follows on the Plan Component as listed above in BOX A:
YES NO ABSENT, UNAVAILABLE FOR THE VOTE
I have chosen to vote YES for the following reasons: (Select all that Apply)
I believe the plan component as proposed will produce savings at the local level but understand it may result in higher costs at the County level. I generally belief the overall savings between the participating municipalities will reduce overall tax payer costs.
I believe the plan component as proposed will result in enhanced services for the constituents of my community.
I believe the plan component as proposed is a needed service but don't feel on a local level we have the expertise to deliver the service without assistance from the County and/or other municipalities.
Other Reason as described below:
I have chosen to vote NO for the following reasons: (Select all that Apply)
I believe the plan component as proposed will NOT produce savings at the local level AND understand it may result in higher costs at the County level. At this time I do not believe this is an appropriate plan for the Count to adopt.
☐ I believe the plan component as proposed is necessary for the Constituents of my community.
I believe the plan component as proposed is a needed service but don't feel the savings proposed is adequate to justify the cost to implement.
Other Reason as described below:
I hereby attest to the accuracy of this response by signature was the second
Dated this day: 9/17/2018



Panel Representative
BOX A: Plan Component: 5) Formalized Community Planning Services
BOX B. Panel Member: Craig H. Randall - Village of Lake Placid
Please be advised, I as the Shared Service Panel member identified in BOX B.,, have chosen to vote as follows on the Plan Component as listed above in BOX A: YES NO ABSENT, UNAVAILABLE FOR THE VOTE
I have chosen to vote YES for the following reasons: (Select all that Apply)
I believe the plan component as proposed will produce savings at the local level but understand it may result in higher costs at the County level. I generally belief the overall savings between the participating municipalities will reduce overall tax payer costs.
I believe the plan component as proposed will result in enhanced services for the constituents of my community.
I believe the plan component as proposed is a needed service but don't feel on a local level we have the expertise to deliver the service without assistance from the County and/or other municipalities.
Other Reason as described below:
I have chosen to vote NO for the following reasons: (Select all that Apply)
I believe the plan component as proposed will NOT produce savings at the local level AND understand it may result in higher costs at the County level. At this time I do not believe this is an appropriate plan for the County to adopt.
☐ I believe the plan component as proposed is necessary for the Constituents of my community.
I believe the plan component as proposed is a needed service but don't feel the savings proposed is adequate to justify the cost to implement.
Other Reason as described below:
I hereby attest to the accuracy of this response by signature with the land
Dated this day: Glilling



Essex County Office of the Manager

7551 Court Street - PO Box 217 - Elizabethtown, New York 12932 Telephone (518) 873-3333 - Fax (518) 873-3339

Daniel L. Palmer, County Manager danp@co.essex.ny.us

Michael Mascarenas, Deputy County Manager mmascarenas@co.essex.ny.us

Memo

To:

SHARED SERVICE PANEL MEMBERS

From:

Dan Palmer, County Manager

Date:

09/17/2018

Subject:

Shared Service Panel Member Vote Sheets

Pos MODIE

Shared Service Panel Members:

Please find attached Vote Tally Sheets, specific to each proposed item completed with your name. Under the Shared Services Law, as the County Manager I am required to provide as part of the package that goes to New York State Budget Office a "written reason" why each member of the panel choose to vote "yes" or "no", on each specific item proposed.

I have identified each of the Plan Component in Box A based upon numbers 1 - 5.

I have given you standard choices for voting yes or no. Additionally, I have provided a box for other reasons if you should choose to provide your own written response.

At the end of each page is a section to provide your signature and date. It would be easier for me if you were to keep the 5 items attached as a packet.

Thank You Dan



Panel Representative
BOX A: Plan Component: 1) Centralized Emergency Medical Services
BOX B. Panel Member: Ronald J. Moore - Town of North Hudson
Please be advised, I as the Shared Service Panel member identified in BOX B.,, have chosen to vote as follows on the Plan Component as listed above in BOX A:
☑ YES ☐ NO ☐ ABSENT, UNAVAILABLE FOR THE VOTE
I have chosen to vote YES for the following reasons: (Select all that Apply)
I believe the plan component as proposed will produce savings at the local level but understand it may result in higher costs at the County level. I generally belief the overall savings between the participating municipalities will reduce overall tax payer costs.
I believe the plan component as proposed will result in enhanced services for the constituents of my community.
I believe the plan component as proposed is a needed service but don't feel on a local level we have the expertise to deliver the service without assistance from the County and/or other municipalities.
Other Reason as described below:
North Hudson Contracts to Schroon Lake for services Response time costs. 20 minutes at pest. I believe the service meed will increase with the new Campaits and associated new trail systems in the area, I believe the new Campaits and associated new trail systems in the area, I believe the new Campaits and associated new trail systems in the area, I believe the new Campaits and cost savings.
I have chosen to vote NO for the following reasons: (Select all that Apply)
I believe the plan component as proposed will NOT produce savings at the local level AND understand it may result in higher costs at the County level. At this time I do not believe this is an appropriate plan for the County to adopt.
☐ I believe the plan component as proposed is necessary for the Constituents of my community.
I believe the plan component as proposed is a needed service but don't feel the savings proposed is adequate to justify the cost to implement.
Other Reason as described below:
I hereby attest to the accuracy of this response by signature: Rould Moore



COUNTY OF ESSEX, DANIEL L. P.	ALMER, COUNTY MANAGER: PHO	ONE: (518) 873-3333	EMAIL: DANP@CO.ESSEX.NY.US
	Panel Representa	itive	
BOX A: Plan Component:	2) Centralized Information Technology Systems	(IT)	
BOX B. Panel Member:	Ronald J. Moore - Town of N	orth Hudson	
	Shared Service Panel member onent as listed above in BOX A		X B.,, have chosen to vote as
∑ YES	B NO ABSEN	T, UNAVAILABLE F	FOR THE VOTE
I have chosen to vote YES	for the following reasons: (Sele	ect all that Apply	·)
in higher costs at the	mponent as proposed will produce so e County level. I generally belief the duce overall tax payer costs.		
I believe the plan co community.	mponent as proposed will result in en	nhanced services fo	or the constituents of my
	mponent as proposed is a needed se the service without assistance from the		
Other Reason as de	scribed below:		
I have chosen to vote NO f	or the following reasons: (Sele	ct all that Apply)
	mponent as proposed will NOT prod s at the County level. At this time I do		
I believe the plan co	mponent as proposed is necessary f	or the Constituents	of my community.
I believe the plan co to justify the cost to	mponent as proposed is a needed se implement.	ervice but don't feel	the savings proposed is adequate
Other Reason as de	scribed below:		
I hereby attest to the	e accuracy of this response by	signature:	mald Moore
Dated this day:	1/17/2018		



COUNTY OF ESSEX, DANIEL L. PALMER, COUNTY MANAGER: PHONE: (518) 873-3333 EMAIL: DANP@CO.ESSEX.NY.US
Panel Representative
BOX A: Plan Component: 3) Initiation of intergrated GIS Database
BOX B. Panel Member: Ronald J. Moore - Town of North Hudson
Please be advised, I as the Shared Service Panel member identified in BOX B.,, have chosen to vote a follows on the Plan Component as listed above in BOX A:
YES ON ABSENT, UNAVAILABLE FOR THE VOTE
have chosen to vote YES for the following reasons: (Select all that Apply)
I believe the plan component as proposed will produce savings at the local level but understand it may result in higher costs at the County level. I generally belief the overall savings between the participating municipalities will reduce overall tax payer costs.
I believe the plan component as proposed will result in enhanced services for the constituents of my community.
I believe the plan component as proposed is a needed service but don't feel on a local level we have the expertise to deliver the service without assistance from the County and/or other municipalities.
Other Reason as described below:
I have chosen to vote NO for the following reasons: (Select all that Apply)
I believe the plan component as proposed will NOT produce savings at the local level AND understand it may result in higher costs at the County level. At this time I do not believe this is an appropriate plan for the County to adopt.
☐ I believe the plan component as proposed is necessary for the Constituents of my community.
I believe the plan component as proposed is a needed service but don't feel the savings proposed is adequate to justify the cost to implement.
Other Reason as described below:
I hereby attest to the accuracy of this response by signature: Anuld Moore
Dated this day: 9/17/2018



COUNTY OF ESSEX, DANIEL L. PALMER, COUNTY MANAGER: PHONE: (518) 873-3333 EMAIL: DANP@CO.ESSEX.NY.U
Panel Representative
BOX A: Plan Component: 4) Collaborative Highway and Public Works Planning
BOX B. Panel Member: Ronald J. Moore - Town of North Hudson
Please be advised, I as the Shared Service Panel member identified in BOX B.,, have chosen to vote a follows on the Plan Component as listed above in BOX A:
☐ YES ☐ NO ☐ ABSENT, UNAVAILABLE FOR THE VOTE
I have chosen to vote YES for the following reasons: (Select all that Apply)
I believe the plan component as proposed will produce savings at the local level but understand it may result in higher costs at the County level. I generally belief the overall savings between the participating municipalities will reduce overall tax payer costs.
I believe the plan component as proposed will result in enhanced services for the constituents of my community.
I believe the plan component as proposed is a needed service but don't feel on a local level we have the expertise to deliver the service without assistance from the County and/or other municipalities.
Other Reason as described below:
I have chosen to vote NO for the following reasons: (Select all that Apply)
I believe the plan component as proposed will NOT produce savings at the local level AND understand it may result in higher costs at the County level. At this time I do not believe this is an appropriate plan for the Count to adopt.
☐ I believe the plan component as proposed is necessary for the Constituents of my community.
I believe the plan component as proposed is a needed service but don't feel the savings proposed is adequate to justify the cost to implement.
Other Reason as described below:
I hereby attest to the accuracy of this response by signature: Ronald Whome
Dated this day: 9/17/2018



Panel Representative BOX A: Plan Component: 5) Formalized Community Planning Services BOX B. Panel Member: Ronald J. Moore - Town of North Hudson Please be advised, I as the Shared Service Panel member identified in BOX B.,, have chosen to vote as follows on the Plan Component as listed above in BOX A: YES NO ABSENT, UNAVAILABLE FOR THE VOTE I have chosen to vote YES for the following reasons: (Select all that Apply) I believe the plan component as proposed will produce savings at the local level but understand it may result in higher costs at the County level. I generally belief the overall savings between the participating municipalities will reduce overall tax payer costs. I believe the plan component as proposed will result in enhanced services for the constituents of my community. I believe the plan component as proposed is a needed service but don't feel on a local level we have the expertise to deliver the service without assistance from the County and/or other municipalities. Other Reason as described below: I have chosen to vote NO for the following reasons: (Select all that Apply) I believe the plan component as proposed will NOT produce savings at the local level AND understand it may result in higher costs at the County level. At this time I do not believe this is an appropriate plan for the County to adopt. I believe the plan component as proposed is necessary for the Constituents of my community. I believe the plan component as proposed is a needed service but don't feel the savings proposed is adequate to justify the cost to implement. Other Reason as described below: I hereby attest to the accuracy of this response by signature: Acad Acad Acad Acad Acad Acad Acad Acad	COUNTY OF ESS	ex, daniel L. P	PALMER, COUNTY M	ANAGER: PH	IONE: (518) 873-333	3 EMAIL: DANP@	CO.ESSEX.NY.US
BOX B. Panel Member: Ronald J. Moore - Town of North Hudson Please be advised, I as the Shared Service Panel member identified in BOX B.,, have chosen to vote as follows on the Plan Component as listed above in BOX A: YES			Pa	anel Represent	ative		
Please be advised, I as the Shared Service Panel member identified in BOX B,,, have chosen to vote as follows on the Plan Component as listed above in BOX A: YES	BOX A: Plan	Component:		nunity Planning			
follows on the Plan Component as listed above in BOX A: YES	BOX B. Panel	Member:	Ronald J. Moor	re - Town of I	North Hudson		
I have chosen to vote YES for the following reasons: (Select all that Apply) I believe the plan component as proposed will produce savings at the local level but understand it may result in higher costs at the County level. I generally belief the overall savings between the participating municipalities will reduce overall tax payer costs. I believe the plan component as proposed will result in enhanced services for the constituents of my community. I believe the plan component as proposed is a needed service but don't feel on a local level we have the expertise to deliver the service without assistance from the County and/or other municipalities. Other Reason as described below: I believe the plan component as proposed will NOT produce savings at the local level AND understand it may result in higher costs at the County level. At this time I do not believe this is an appropriate plan for the County to adopt. I believe the plan component as proposed is necessary for the Constituents of my community. I believe the plan component as proposed is a needed service but don't feel the savings proposed is adequate to justify the cost to implement. Other Reason as described below:						BOX B.,, have cho	sen to vote as
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I believe the plan component as proposed is a needed service but don't feel the savings proposed is adequate to justify the cost to implement. Other Reason as described below:	resu	ılt in higher cost					
to justify the cost to implement. Other Reason as described below:	☐ I bel	lieve the plan co	omponent as propos	ed is necessary	for the Constituer	nts of my community.	
				ed is a needed	service but don't f	eel the savings propo	sed is adequate
I hereby attest to the accuracy of this response by signature: Anald Moore	Other	Reason as de	escribed below:				
I hereby attest to the accuracy of this response by signature: Anald Moore							
	I herel	by attest to th	e accuracy of thi	s response by	signature:	mald Moon	L
Dated this day: 4/10/8	Dated	this day.	111				



Essex County Office of the Manager

7551 Court Street - PO Box 217 - Elizabethtown, New York 12932 Telephone (518) 873-3333 - Fax (518) 873-3339

Daniel L. Palmer, County Manager danp@co.essex.ny.us

Michael Mascarenas, Deputy County Manager mmascarenas@co.essex.ny.us

Memo

To: SHARED SERVICE PANEL MEMBERS

From: Dan Palmer, County Manager

Date: 09/17/2018

Subject: Shared Service Panel Member Vote Sheets

Dear Montroy
Shared Service Panel Members:

Please find attached Vote Tally Sheets, specific to each proposed item completed with your name. Under the Shared Services Law, as the County Manager I am required to provide as part of the package that goes to New York State Budget Office a "written reason" why each member of the panel choose to vote "yes" or "no", on each specific item proposed.

I have identified each of the Plan Component in Box A based upon numbers 1 – 5.

I have given you standard choices for voting yes or no. Additionally, I have provided a box for other reasons if you should choose to provide your own written response.

At the end of each page is a section to provide your signature and date. It would be easier for me if you were to keep the 5 items attached as a packet.

Thank You Dan



COUNTY OF ESSEX, DANIEL L. PALMER, COUNTY MANAGER: PHONE: (518) 873-3333 EMAIL: DAN	NP@CO.ESSEX.NY.US
Panel Representative	
BOX A: Plan Component: 1) Centralized Emergency Medical Services	
BOX B. Panel Member: Dean Montroy - Town of St. Armand	
Please be advised, I as the Shared Service Panel member identified in BOX B.,, have of follows on the Plan Component as listed above in BOX A:	chosen to vote as
YES ABSENT, UNAVAILABLE FOR THE VOT	E
I have chosen to vote YES for the following reasons: (Select all that Apply)	
I believe the plan component as proposed will produce savings at the local level but unders in higher costs at the County level. I generally belief the overall savings between the partic municipalities will reduce overall tax payer costs.	
I believe the plan component as proposed will result in enhanced services for the constitue community.	ents of my
☐ I believe the plan component as proposed is a needed service but don't feel on a local leve expertise to deliver the service without assistance from the County and/or other municipalit	
Other Reason as described below:	
I have chosen to vote NO for the following reasons: (Select all that Apply)	
I believe the plan component as proposed will NOT produce savings at the local level AND result in higher costs at the County level. At this time I do not believe this is an appropriate to adopt.	
I believe the plan component as proposed is necessary for the Constituents of my commun	nity.
I believe the plan component as proposed is a needed service but don't feel the savings proposed to justify the cost to implement.	oposed is adequate
Other Reason as described below:	
I hereby attest to the accuracy of this response by signature: Hereby	rec
Dated this day: 9-17-18	2



COUNTY OF ESSEX, DANIEL L. P.	ALMER, COUNTY MANAGER: PHONE: (518) 873-3333 EMAIL: DANP@CO.ESSEX.NY.US
	Panel Representative
BOX A: Plan Component:	2) Centralized Information Technology (IT) Systems
BOX B. Panel Member:	Dean Montroy - Town of St. Armand
	Shared Service Panel member identified in BOX B.,, have chosen to vote as onent as listed above in BOX A:
X YES	NO ABSENT, UNAVAILABLE FOR THE VOTE
I have chosen to vote YES	for the following reasons: (Select all that Apply)
in higher costs at the	imponent as proposed will produce savings at the local level but understand it may result a County level. I generally belief the overall savings between the participating duce overall tax payer costs.
I believe the plan co community.	mponent as proposed will result in enhanced services for the constituents of my
	imponent as proposed is a needed service but don't feel on a local level we have the the service without assistance from the County and/or other municipalities.
Other Reason as de	scribed below:
I have chosen to vote NO f	for the following reasons: (Select all that Apply)
	emponent as proposed will NOT produce savings at the local level AND understand it may sat the County level. At this time I do not believe this is an appropriate plan for the County
I believe the plan co	imponent as proposed is necessary for the Constituents of my community.
I believe the plan co to justify the cost to	imponent as proposed is a needed service but don't feel the savings proposed is adequate implement.
Other Reason as de	scribed below:
I hereby attest to the	e accuracy of this response by signature:
Dated this day:	9-17-18



COUNTY OF ESSEX, DANIEL L. PALMER, COUNTY MANAGER: PHONE: (518) 873-3333 EMAIL: DANP@CO.ESSEX.NY.US
Panel Representative
BOX A: Plan Component: 3) Initiation of intergrated GIS Database
BOX B. Panel Member: Dean Montroy - Town of St. Armand
Please be advised, I as the Shared Service Panel member identified in BOX B.,, have chosen to vote as follows on the Plan Component as listed above in BOX A:
YES NO ABSENT, UNAVAILABLE FOR THE VOTE
I have chosen to vote YES for the following reasons: (Select all that Apply)
I believe the plan component as proposed will produce savings at the local level but understand it may result in higher costs at the County level. I generally belief the overall savings between the participating municipalities will reduce overall tax payer costs.
I believe the plan component as proposed will result in enhanced services for the constituents of my community.
I believe the plan component as proposed is a needed service but don't feel on a local level we have the expertise to deliver the service without assistance from the County and/or other municipalities.
Other Reason as described below:
I have chosen to vote NO for the following reasons: (Select all that Apply)
I believe the plan component as proposed will NOT produce savings at the local level AND understand it may result in higher costs at the County level. At this time I do not believe this is an appropriate plan for the County to adopt.
☐ I believe the plan component as proposed is necessary for the Constituents of my community.
I believe the plan component as proposed is a needed service but don't feel the savings proposed is adequate to justify the cost to implement.
Other Reason as described below:
I hereby attest to the accuracy of this response by signature:
Dated this day: $9-17-18$



COUNTY OF ESSEX, DANIEL L. PALMER, COUNTY MANAGER: PHONE: (518) 873-3333 EMAIL: DANP@CO.ESSEX.NY.US
Panel Representative
BOX A: Plan Component: 4) Collaborative Highway and Public Works Planning
BOX B. Panel Member: Dean Montroy - Town of St. Armand
Please be advised, I as the Shared Service Panel member identified in BOX B.,, have chosen to vote a follows on the Plan Component as listed above in BOX A:
YES NO ABSENT, UNAVAILABLE FOR THE VOTE
I have chosen to vote YES for the following reasons: (Select all that Apply)
I believe the plan component as proposed will produce savings at the local level but understand it may result in higher costs at the County level. I generally belief the overall savings between the participating municipalities will reduce overall tax payer costs.
I believe the plan component as proposed will result in enhanced services for the constituents of my community.
I believe the plan component as proposed is a needed service but don't feel on a local level we have the expertise to deliver the service without assistance from the County and/or other municipalities.
Other Reason as described below:
I have chosen to vote NO for the following reasons: (Select all that Apply)
I believe the plan component as proposed will NOT produce savings at the local level AND understand it may result in higher costs at the County level. At this time I do not believe this is an appropriate plan for the County to adopt.
☐ I believe the plan component as proposed is necessary for the Constituents of my community.
I believe the plan component as proposed is a needed service but don't feel the savings proposed is adequate to justify the cost to implement.
Other Reason as described below:
I hereby attest to the accuracy of this response by signature:
Dated this day: $9=17-18$



COUNTY OF ESSEX, DANIE	L L. PALMER, COUNTY MANAGER: PHONE: (518) 873-3333 EMAIL: DANP@CO.ESSEX.NY.US
	Panel Representative
BOX A: Plan Compon	ent: 5) Formalized Community Planning Services
BOX B. Panel Member	:: Dean Montroy - Town of St. Armand
나는 이 장난이 하는 하는 하는 하는 하는 것은 다른 사람이 모양을 마루다는 하는 생각	the Shared Service Panel member identified in BOX B.,, have chosen to vote as imponent as listed above in BOX A:
X	YES NO ABSENT, UNAVAILABLE FOR THE VOTE
I have chosen to vote	YES for the following reasons: (Select all that Apply)
in higher costs	an component as proposed will produce savings at the local level but understand it may result at the County level. I generally belief the overall savings between the participating will reduce overall tax payer costs.
I believe the pl community.	an component as proposed will result in enhanced services for the constituents of my
	an component as proposed is a needed service but don't feel on a local level we have the liver the service without assistance from the County and/or other municipalities.
Other Reason a	s described below:
I have chosen to vote	NO for the following reasons: (Select all that Apply)
	an component as proposed will NOT produce savings at the local level AND understand it may costs at the County level. At this time I do not believe this is an appropriate plan for the County
I believe the pl	an component as proposed is necessary for the Constituents of my community.
	an component as proposed is a needed service but don't feel the savings proposed is adequate set to implement.
Other Reason a	s described below:
I hereby attest	to the accuracy of this response by signature:
Dated this day	9-17-18



Essex County Office of the Manager

7551 Court Street - PO Box 217 - Elizabethtown, New York 12932 Telephone (518) 873-3333 - Fax (518) 873-3339

Daniel L. Palmer, County Manager danp@.co.essex.ny.us

Michael Mascarenas, Deputy County Manager mmascarenas@co.essex.nv.us

Memo

To: SHARED SERVICE PANEL MEMBERS

From: Dan Palmer, County Manager

Date: 09/17/2018

Subject: Shared Service Panel Member Vote Sheets

Archie Depot
Shared Service Panel Members:

Please find attached Vote Tally Sheets, specific to each proposed item completed with your name. Under the Shared Services Law, as the County Manager I am required to provide as part of the package that goes to New York State Budget Office a "written reason" why each member of the panel choose to vote "yes" or "no", on each specific item proposed.

I have identified each of the Plan Component in Box A based upon numbers 1 – 5.

I have given you standard choices for voting yes or no. Additionally, I have provided a box for other reasons if you should choose to provide your own written response.

At the end of each page is a section to provide your signature and date. It would be easier for me if you were to keep the 5 items attached as a packet.

Thank You Dan



County-Wide Shared Service Property Tax Savings Plan

	Panel Representative
X A: Plan Component:	1) Centralized Emergency Medical Services
X B. Panel Member:	Archie Depot - Town of Jay
	Shared Service Panel member identified in BOX B.,, have chosen to vote a conent as listed above in BOX A:
YES	□ NO □ ABSENT, UNAVAILABLE FOR THE VOTE
ave chosen to vote YES	for the following reasons: (Select all that Apply)
in higher costs at the	mponent as proposed will produce savings at the local level but understand it may result e County level. I generally belief the overall savings between the participating duce overall tax payer costs.
	mponent as proposed will result in enhanced services for the constituents of my
community.	
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I believe the plan co	he service without assistance from the County and/or other municipalities.
I believe the plan co	he service without assistance from the County and/or other municipalities.
I believe the plan co expertise to deliver to Other Reason as de	he service without assistance from the County and/or other municipalities.
I believe the plan conserved to deliver to d	he service without assistance from the County and/or other municipalities. scribed below:
Other Reason as de ave chosen to vote NO for result in higher cost to adopt.	he service without assistance from the County and/or other municipalities. scribed below: for the following reasons: (Select all that Apply) mponent as proposed will NOT produce savings at the local level AND understand it ma
Other Reason as de ave chosen to vote NO for result in higher cost to adopt.	he service without assistance from the County and/or other municipalities. scribed below: for the following reasons: (Select all that Apply) mponent as proposed will NOT produce savings at the local level AND understand it mas at the County level. At this time I do not believe this is an appropriate plan for the County mponent as proposed is necessary for the Constituents of my community. mponent as proposed is a needed service but don't feel the savings proposed is adequated.
Other Reason as de ave chosen to vote NO f I believe the plan coresult in higher cost to adopt. I believe the plan coresult in higher cost to adopt. I believe the plan coresult in higher cost to adopt. Other Reason as de	he service without assistance from the County and/or other municipalities. Scribed below: for the following reasons: (Select all that Apply) mponent as proposed will NOT produce savings at the local level AND understand it may at the County level. At this time I do not believe this is an appropriate plan for the County mponent as proposed is necessary for the Constituents of my community. mponent as proposed is a needed service but don't feel the savings proposed is adequated implement. scribed below:
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COUNTY OF ESSEX, DANIEL L. PALMER, COUNTY MANAGER: PHONE: (518) 873-3333 EMAIL: DANP@CO.ESSEX.NY.US
Panel Representative
BOX A: Plan Component: 2) Centralized Information Technology (IT) Systems
BOX B. Panel Member: Archie Depot - Town of Jay
Please be advised, I as the Shared Service Panel member identified in BOX B.,, have chosen to vote as follows on the Plan Component as listed above in BOX A:
YES NO ABSENT, UNAVAILABLE FOR THE VOTE
I have chosen to vote YES for the following reasons: (Select all that Apply)
I believe the plan component as proposed will produce savings at the local level but understand it may result in higher costs at the County level. I generally belief the overall savings between the participating municipalities will reduce overall tax payer costs.
I believe the plan component as proposed will result in enhanced services for the constituents of my community.
☐ I believe the plan component as proposed is a needed service but don't feel on a local level we have the expertise to deliver the service without assistance from the County and/or other municipalities.
Other Reason as described below:
I have chosen to vote NO for the following reasons: (Select all that Apply)
I believe the plan component as proposed will NOT produce savings at the local level AND understand it may result in higher costs at the County level. At this time I do not believe this is an appropriate plan for the County to adopt.
☐ I believe the plan component as proposed is necessary for the Constituents of my community.
I believe the plan component as proposed is a needed service but don't feel the savings proposed is adequate to justify the cost to implement.
Other Reason as described below:
I hereby attest to the accuracy of this response by signature: Quehie Dipo
Dated this day:



Panel Representative
OX A: Plan Component: 3) Initiation of intergrated GIS Database
OX B. Panel Member: Archie Depot - Town of Jay
lease be advised, I as the Shared Service Panel member identified in BOX B.,, have chosen to vote a bllows on the Plan Component as listed above in BOX A:
YES NO ABSENT, UNAVAILABLE FOR THE VOTE
have chosen to vote YES for the following reasons: (Select all that Apply)
I believe the plan component as proposed will produce savings at the local level but understand it may result in higher costs at the County level. I generally belief the overall savings between the participating municipalities will reduce overall tax payer costs.
I believe the plan component as proposed will result in enhanced services for the constituents of my community.
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Other Reason as described below:
have chosen to vote NO for the following reasons: (Select all that Apply)
I believe the plan component as proposed will NOT produce savings at the local level AND understand it may result in higher costs at the County level. At this time I do not believe this is an appropriate plan for the Count to adopt.
☐ I believe the plan component as proposed is necessary for the Constituents of my community.
I believe the plan component as proposed is a needed service but don't feel the savings proposed is adequat to justify the cost to implement.
Other Reason as described below:
I hereby attest to the accuracy of this response by signature:



	Panel Representative
BOX A: F	Plan Component: 4) Collaborative Highway and Public Works Planning
вох в. Р	anel Member: Archie Depot - Town of Jay
	advised, I as the Shared Service Panel member identified in BOX B.,, have chosen to vote as n the Plan Component as listed above in BOX A:
	YES NO ABSENT, UNAVAILABLE FOR THE VOTE
have ch	osen to vote YES for the following reasons: (Select all that Apply)
M	I believe the plan component as proposed will produce savings at the local level but understand it may result in higher costs at the County level. I generally belief the overall savings between the participating municipalities will reduce overall tax payer costs.
	I believe the plan component as proposed will result in enhanced services for the constituents of my community.
	I believe the plan component as proposed is a needed service but don't feel on a local level we have the expertise to deliver the service without assistance from the County and/or other municipalities.
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	ther Reason as described below:
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have ch	osen to vote NO for the following reasons: (Select all that Apply) I believe the plan component as proposed will NOT produce savings at the local level AND understand it may result in higher costs at the County level. At this time I do not believe this is an appropriate plan for the County
have ch	osen to vote NO for the following reasons: (Select all that Apply) I believe the plan component as proposed will NOT produce savings at the local level AND understand it may result in higher costs at the County level. At this time I do not believe this is an appropriate plan for the County to adopt. I believe the plan component as proposed is necessary for the Constituents of my community.
	osen to vote NO for the following reasons: (Select all that Apply) I believe the plan component as proposed will NOT produce savings at the local level AND understand it may result in higher costs at the County level. At this time I do not believe this is an appropriate plan for the County to adopt. I believe the plan component as proposed is necessary for the Constituents of my community. I believe the plan component as proposed is a needed service but don't feel the savings proposed is adequate
	osen to vote NO for the following reasons: (Select all that Apply) I believe the plan component as proposed will NOT produce savings at the local level AND understand it may result in higher costs at the County level. At this time I do not believe this is an appropriate plan for the County to adopt. I believe the plan component as proposed is necessary for the Constituents of my community. I believe the plan component as proposed is a needed service but don't feel the savings proposed is adequate to justify the cost to implement.
	osen to vote NO for the following reasons: (Select all that Apply) I believe the plan component as proposed will NOT produce savings at the local level AND understand it may result in higher costs at the County level. At this time I do not believe this is an appropriate plan for the County to adopt. I believe the plan component as proposed is necessary for the Constituents of my community. I believe the plan component as proposed is a needed service but don't feel the savings proposed is adequate to justify the cost to implement.



COUNTY OF ESSEX, DANIEL L. PALMER, COUNTY MANAGER: PHONE: (518) 873-3333 EMAIL: DANP@CO.ESSEX.NY.US
Panel Representative
BOX A: Plan Component: 5) Formalized Community Planning Services
BOX B. Panel Member: Archie Depot - Town of Jay
Please be advised, I as the Shared Service Panel member identified in BOX B.,, have chosen to vote as follows on the Plan Component as listed above in BOX A: VES NO ABSENT, UNAVAILABLE FOR THE VOTE
I have chosen to vote YES for the following reasons: (Select all that Apply)
☐ I believe the plan component as proposed will produce savings at the local level but understand it may result in higher costs at the County level. I generally belief the overall savings between the participating municipalities will reduce overall tax payer costs.
 I believe the plan component as proposed will result in enhanced services for the constituents of my community. I believe the plan component as proposed is a needed service but don't feel on a local level we have the expertise to deliver the service without assistance from the County and/or other municipalities.
Other Reason as described below:
I have chosen to vote NO for the following reasons: (Select all that Apply) I believe the plan component as proposed will NOT produce savings at the local level AND understand it may result in higher costs at the County level. At this time I do not believe this is an appropriate plan for the County to adopt. I believe the plan component as proposed is necessary for the Constituents of my community.
I believe the plan component as proposed is a needed service but don't feel the savings proposed is adequate to justify the cost to implement.
Other Reason as described below:
I hereby attest to the accuracy of this response by signature: Orchie Depa
Dated this day:



Essex County Office of the Manager

7551 Court Street - PO Box 217 - Elizabethtown, New York 12932 Telephone (518) 873-3333 - Fax (518) 873-3339

Daniel L. Palmer, County Manager danp@co.essex.ny.us

Michael Mascarenas, Deputy County Manager mmascarenas@co.essex.nv.us

Memo

To: SHARED SERVICE PANEL MEMBERS

From: Dan Palmer, County Manager

Date: 09/17/2018

Subject: Shared Service Panel Member Vote Sheets

Shared Service Panel Members

Please find attached Vote Tally Sheets, specific to each proposed item completed with your name. Under the Shared Services Law, as the County Manager I am required to provide as part of the package that goes to New York State Budget Office a "written reason" why each member of the panel choose to vote "yes" or "no", on each specific item proposed.

I have identified each of the Plan Component in Box A based upon numbers 1 – 5.

I have given you standard choices for voting yes or no. Additionally, I have provided a box for other reasons if you should choose to provide your own written response.

At the end of each page is a section to provide your signature and date. It would be easier for me if you were to keep the 5 items attached as a packet.

Thank You Dan



COUNTY OF ESSEX, DANIEL L. PALMER, COUNTY MANAGER: PHONE: (518) 873-3333 EMAIL: DANP@CO.ESSEX.NY.U
Panel Representative
BOX A: Plan Component: 1) Centralized Emergency Medical Services
BOX B. Panel Member: Gerald H. Morrow - Town of Chesterfield
Please be advised, I as the Shared Service Panel member identified in BOX B.,, have chosen to vote a follows on the Plan Component as listed above in BOX A:
YES DO BSENT, UNAVAILABLE FOR THE VOTE
I have chosen to vote YES for the following reasons: (Select all that Apply)
I believe the plan component as proposed will produce savings at the local level but understand it may result in higher costs at the County level. I generally belief the overall savings between the participating municipalities will reduce overall tax payer costs.
I believe the plan component as proposed will result in enhanced services for the constituents of my community.
I believe the plan component as proposed is a needed service but don't feel on a local level we have the expertise to deliver the service without assistance from the County and/or other municipalities.
Other Reason as described below:
I have chosen to vote NO for the following reasons: (Select all that Apply)
I believe the plan component as proposed will NOT produce savings at the local level AND understand it may result in higher costs at the County level. At this time I do not believe this is an appropriate plan for the County to adopt.
Libelieve the plan component as proposed is necessary for the Constituents of my community.
I believe the plan component as proposed is a needed service but don't feel the savings proposed is adequate to justify the cost to implement.
Other Reason as described below:
Shared by 3 Town Rever au Lable Chesterkeeld
I hereby attest to the accuracy of this response by signature:
Dated this day: $9/17/18$



	Panel Representative
BOX A: Plan Component:	2) Centralized Information Technology (IT) Systems
BOX B. Panel Member:	Gerald H. Morrow - Town of Chesterfield
	Shared Service Panel member identified in BOX B.,, have chosen to vote as onent as listed above in BOX A:
TYES	S
I believe the plan co	for the following reasons: (Select all that Apply) mponent as proposed will produce savings at the local level but understand it may result e County level. I generally belief the overall savings between the participating educe overall tax payer costs.
community.	omponent as proposed will result in enhanced services for the constituents of my omponent as proposed is a needed service but don't feel on a local level we have the the service without assistance from the County and/or other municipalities.
Other Reason as de	escribed below:
	for the following reasons: (Select all that Apply) omponent as proposed will NOT produce savings at the local level AND understand it may
	s at the County level. At this time I do not believe this is an appropriate plan for the County
I believe the plan co	omponent as proposed is necessary for the Constituents of my community.
I believe the plan co to justify the cost to	emponent as proposed is a needed service but don't feel the savings proposed is adequate implement.
Other Reason as de	escribed below:
I horoby attact to th	Citizens and business of 2011 and
Thereby attest to th	ne accuracy of this response by signature: Sully H MMMM



COUNTY OF ESSEX, DANIEL L. PALMER, COUNTY MANAGER: PHONE: Panel Representative	(518) 873-3333 EMAIL: DANP@CO.ESSEX.NY.US
BOX A: Plan Component: 3) Initiation of intergrated GIS Database	
BOX B. Panel Member: Gerald H. Morrow - Town of Cho	esterfield
Please be advised, I as the Shared Service Panel member ider follows on the Plan Component as listed above in BOX A:	ntified in BOX B.,, have chosen to vote as
YES NO ABSENT, UI	NAVAILABLE FOR THE VOTE
I have chosen to vote YES for the following reasons: (Select al	ll that Apply)
I believe the plan component as proposed will produce saving in higher costs at the County level. I generally belief the overa municipalities will reduce overall tax payer costs.	gs at the local level but understand it may result all savings between the participating
I believe the plan component as proposed will result in enhancement.	ced services for the constituents of my
I believe the plan component as proposed is a needed service expertise to deliver the service without assistance from the Co	
Other Reason as described below:	
I have chosen to vote NO for the following reasons: (Select al	I that Apply)
I believe the plan component as proposed will NOT produce s result in higher costs at the County level. At this time I do not to adopt.	
☐ I believe the plan component as proposed is necessary for the	e Constituents of my community.
I believe the plan component as proposed is a needed service to justify the cost to implement.	e but don't feel the savings proposed is adequate
Other Reason as described below:	
I hereby attest to the accuracy of this response by sign	ature: Lecald H. Morran
Dated this day: 9/17/18	



County-Wide Shared Service Property Tax Savings Plan

COUNTY OF ESSEX, DANIEL L. P.	ALMER, COUNTY MANAGER: Panel Repres	PHONE: (518) 873-3333	EMAIL: DANP@CO.ESSEX.NY.US
BOX A: Plan Component:	4) Collaborative Highway and Pu Works Planning	blic	
BOX B. Panel Member:	Gerald H. Morrow - Tow	n of Chesterfield	
Please be advised, I as the follows on the Plan Compo			OX B.,, have chosen to vote as
YES	S NO AB	SENT, UNAVAILABLE	FOR THE VOTE
I have chosen to vote YES	for the following reasons: (Select all that Appl	y)
in higher costs at the	mponent as proposed will produ e County level. I generally belie duce overall tax payer costs.	uce savings at the local f the overall savings bel	level but understand it may result ween the participating
I believe the plan co community.	mponent as proposed will result	t in enhanced services f	or the constituents of my
	mponent as proposed is a need the service without assistance fr		
Other Reason as de	scribed below:		
I have chosen to vote NO f	or the following reasons: (Select all that Apply	7)
			local level AND understand it may an appropriate plan for the County
I believe the plan co	mponent as proposed is necess	sary for the Constituents	of my community.
I believe the plan co to justify the cost to		led service but don't fee	I the savings proposed is adequate
Other Reason as de	scribed below:		
I hereby attest to the	e accuracy of this response	by signature:	call H Morrow
Dated this day:	9/17/18		, , , , ,



BOX A: Plan Component: 5) Formalized Community Planning Services	
BOX B. Panel Member: Gerald H. Morrow - Town of Chesterfield	
Please be advised, I as the Shared Service Panel member identified in BOX B.,, have chose follows on the Plan Component as listed above in BOX A:	en to vote as
YES NO ABSENT, UNAVAILABLE FOR THE VOTE	
I have chosen to vote YES for the following reasons: (Select all that Apply)	
I believe the plan component as proposed will produce savings at the local level but understand in higher costs at the County level. I generally belief the overall savings between the participating municipalities will reduce overall tax payer costs.	
I believe the plan component as proposed will result in enhanced services for the constituents of community.	f my
I believe the plan component as proposed is a needed service but don't feel on a local level we expertise to deliver the service without assistance from the County and/or other municipalities.	have the
Other Reason as described below:	
I have chosen to vote NO for the following reasons: (Select all that Apply)	
I believe the plan component as proposed will NOT produce savings at the local level AND under result in higher costs at the County level. At this time I do not believe this is an appropriate plan to adopt.	
I believe the plan component as proposed is necessary for the Constituents of my community.	
I believe the plan component as proposed is a needed service but don't feel the savings propose to justify the cost to implement.	ed is adequate
Other Reason as described below:	1
I hereby attest to the accuracy of this response by signature:	'Arm
- Claur HAT VII	IVIII



To:

Essex County Office of the Manager

7551 Court Street - PO Box 217 - Elizabethtown, New York 12932 Telephone (518) 873-3333 - Fax (518) 873-3339

Daniel L. Palmer, County Manager danp@co.essex.ny.us

Michael Mascarenas, Deputy County Manager mmascarenas@co.essex.ny.us

Memo

SHARED SERVICE PANEL MEMBERS

From: Dan Palmer, County Manager

Date: 09/17/2018

Subject: Shared Service Panel Member Vote Sheets

Shacine Gillland

Shared Service Panel Members:

Please find attached Vote Tally Sheets, specific to each proposed item completed with your name. Under the Shared Services Law, as the County Manager I am required to provide as part of the package that goes to New York State Budget Office a "written reason" why each member of the panel choose to vote "yes" or "no", on each specific item proposed.

I have identified each of the Plan Component in Box A based upon numbers 1 – 5.

I have given you standard choices for voting yes or no. Additionally, I have provided a box for other reasons if you should choose to provide your own written response.

At the end of each page is a section to provide your signature and date. It would be easier for me if you were to keep the 5 items attached as a packet.

Thank You Dan



COUNTY OF ESSEX, DANIEL L. PALMER, COUNTY MANAGER: PHONE: (518) 873-3333 EMAIL: DANP@CO.ESSEX.NY.US
Panel Representative
BOX A: Plan Component: 1) Centralized Emergency Medical Services
BOX B. Panel Member: Shaun Gillilland - Town of Willsboro
Please be advised, I as the Shared Service Panel member identified in BOX B.,, have chosen to vote as follows on the Plan Component as listed above in BOX A:
YES NO ABSENT, UNAVAILABLE FOR THE VOTE
I have chosen to vote YES for the following reasons: (Select all that Apply)
I believe the plan component as proposed will produce savings at the local level but understand it may result in higher costs at the County level. I generally belief the overall savings between the participating manicipalities will reduce overall tax payer costs.
I believe the plan component as proposed will result in enhanced services for the constituents of my community.
I believe the plan component as proposed is a needed service but don't feel on a local level we have the expertise to deliver the service without assistance from the County and/or other municipalities.
Other Reason as described below:
I have chosen to vote NO for the following reasons: (Select all that Apply)
☐ I believe the plan component as proposed will NOT produce savings at the local level AND understand it may result in higher costs at the County level. At this time I do not believe this is an appropriate plan for the County to adopt.
☐ I believe the plan component as proposed is necessary for the Constituents of my community.
I believe the plan component as proposed is a needed service but don't feel the savings proposed is adequate to justify the cost to implement.
Other Reason as described below:
I hereby attest to the accuracy of this response by signature:
Dated this day: 9/17/18



COUNTY OF ESSEX, DANIEL L. PAL	MER, COUNTY MAN	IAGER: PHON	E: (518) 873-3333	EMAIL: DANP@CO.I	ESSEX.NY.US
	Pane	el Representativ	7e		
) Centralized Informat ystems	ion Technology (IT	П		
BOX B. Panel Member:	Shaun Gillilland	- Town of Wil	lsboro		
Please be advised, I as the Sh follows on the Plan Compon			lentified in BC	X B.,, have chosen	to vote as
YES	□ NO	ABSENT,	UNAVAILABLE F	FOR THE VOTE	
I have chosen to vote YES for	the following re	easons: (Select	all that Apply	7)	
believe the plan comp in higher costs at the C municipalities will redu	County level. I gener	rally belief the over			may result
I believe the plan comp community.	onent as proposed	will result in enha	anced services fo	or the constituents of n	ny
I believe the plan compexpertise to deliver the					ve the
Other Reason as descri	ribed below:				
I have chosen to vote NO for	the following re	asons: (Select	all that Apply)	
I believe the plan compresult in higher costs a to adopt.					
I believe the plan comp	onent as proposed	is necessary for	the Constituents	of my community.	
I believe the plan comp to justify the cost to im		is a needed serv	rice but don't feel	the savings proposed	is adequate
Other Reason as desc	ribed below:				
I hereby attest to the a	accuracy of this r	esponse by sig	gnature:	Λ	
Dated this day:	9/17/13				



COUNTY OF ESSEX, DANIEL L. PALMER, COUNTY MANAGER: PHONE: (518) 873-3333 EMAIL: DANP@CO.ESSEX.NY.US Panel Representative
BOX A: Plan Component: 3) Initiation of intergrated GIS Database
BOX B. Panel Member: Shaun Gillilland - Town of Willsboro
Please be advised, I as the Shared Service Panel member identified in BOX B.,, have chosen to vote as follows on the Plan Component as listed above in BOX A:
YES NO ABSENT, UNAVAILABLE FOR THE VOTE
I have chosen to vote YES for the following reasons: (Select all that Apply)
I believe the plan component as proposed will produce savings at the local level but understand it may result in higher costs at the County level. I generally belief the overall savings between the participating municipalities will reduce overall tax payer costs.
I believe the plan component as proposed will result in enhanced services for the constituents of my community.
I believe the plan component as proposed is a needed service but don't feel on a local level we have the expertise to deliver the service without assistance from the County and/or other municipalities.
Other Reason as described below:
I have chosen to vote NO for the following reasons: (Select all that Apply) I believe the plan component as proposed will NOT produce savings at the local level AND understand it may result in higher costs at the County level. At this time I do not believe this is an appropriate plan for the County
to adopt. I believe the plan component as proposed is necessary for the Constituents of my community.
I believe the plan component as proposed is a needed service but don't feel the savings proposed is adequate to justify the cost to implement.
Other Reason as described below:
I hereby attest to the accuracy of this response by signature:
Dated this day: $9/17/19$



COUNTY OF ESSEX, DANIEL L. P		() () () () () () () () () ()	AIL: DANP@CO.ESSEX.NY.US
	Panel Repres	sentative	
BOX A: Plan Component:	4) Collaborative Highway and Pu Works Planning	blic	
BOX B. Panel Member:	Shaun Gillilland - Town	of Willsboro	
	Shared Service Panel memonent as listed above in BC		have chosen to vote as
YES	S NO AB	SENT, UNAVAILABLE FOR T	HE VOTE
believe the plan co	for the following reasons: (emponent as proposed will produ e County level. I generally belie educe overall tax payer costs.	uce savings at the local level bu	
I believe the plan co community.	emponent as proposed will result	t in enhanced services for the c	constituents of my
	emponent as proposed is a need the service without assistance fr		
Other Reason as de	scribed below:		
I have chosen to vote NO f	for the following reasons: (Select all that Apply)	
I believe the plan co result in higher costs to adopt.	omponent as proposed will NOT s at the County level. At this time	produce savings at the local le e I do not believe this is an app	vel AND understand it may ropriate plan for the County
☐ I believe the plan co	emponent as proposed is necess	sary for the Constituents of my	community.
l believe the plan co to justify the cost to	emponent as proposed is a need implement.	led service but don't feel the sa	vings proposed is adequate
Other Reason as de	scribed below:		
I hereby attest to th	e accuracy of this response	by signature:	
Dated this day:	9/1/13		



COUNTY OF ESSEX, DANIEL L. PALMER, COUNTY MANAGER: PHONE: (518) 873-3333 EMAIL: DANP@CO.ESSEX.NY
Panel Representative
BOX A: Plan Component: 5) Formalized Community Planning Services
BOX B. Panel Member: Shaun Gillilland - Town of Willsboro
Please be advised, I as the Shared Service Panel member identified in BOX B.,, have chosen to vote follows on the Plan Component as listed above in BOX A:
YES NO ABSENT, UNAVAILABLE FOR THE VOTE
I have chosen to vote YES for the following reasons: (Select all that Apply) I believe the plan component as proposed will produce savings at the local level but understand it may resin higher costs at the County level. I generally belief the overall savings between the participating municipalities will reduce overall tax payer costs.
I believe the plan component as proposed will result in enhanced services for the constituents of my community.
I believe the plan component as proposed is a needed service but don't feel on a local level we have the expertise to deliver the service without assistance from the County and/or other municipalities.
Other Reason as described below:
I have chosen to vote NO for the following reasons: (Select all that Apply)
I believe the plan component as proposed will NOT produce savings at the local level AND understand it n result in higher costs at the County level. At this time I do not believe this is an appropriate plan for the County level.
I believe the plan component as proposed is necessary for the Constituents of my community.
I believe the plan component as proposed is a needed service but don't feel the savings proposed is adequate to justify the cost to implement.
Other Reason as described below:
I hereby attest to the accuracy of this response by signature:
Dated this day:



Essex County Office of the Manager

7551 Court Street - PO Box 217 - Elizabethtown, New York 12932 Telephone (518) 873-3333 - Fax (518) 873-3339

Daniel L. Palmer, County Manager danp@co.essex.ny.us

Michael Mascarenas, Deputy County Manager <u>mmascarenas@co.essex.ny.us</u>

Memo

To: SHARED SERVICE PANEL MEMBERS

From: Dan Palmer, County Manager

Date: 09/17/2018

Subject: Shared Service Panel Member Vote Sheets

LANDY Paston

Shared Service Panel Members:

Please find attached Vote Tally Sheets, specific to each proposed item completed with your name. Under the Shared Services Law, as the County Manager I am required to provide as part of the package that goes to New York State Budget Office a "written reason" why each member of the panel choose to vote "yes" or "no", on each specific item proposed.

I have identified each of the Plan Component in Box A based upon numbers 1 – 5.

I have given you standard choices for voting yes or no. Additionally, I have provided a box for other reasons if you should choose to provide your own written response.

At the end of each page is a section to provide your signature and date. It would be easier for me if you were to keep the 5 items attached as a packet.

Thank You Dan



	Panel Representative
BOX A	: Plan Component: 1) Centralized Emergency Medical Services
BOX B.	Panel Member: Randy S. Preston - Town of Wlmington
	oe advised, I as the Shared Service Panel member identified in BOX B.,, have chosen to vote as on the Plan Component as listed above in BOX A:
	YES NO ABSENT, UNAVAILABLE FOR THE VOTE
I have c	chosen to vote YES for the following reasons: (Select all that Apply)
	I believe the plan component as proposed will produce savings at the local level but understand it may result in higher costs at the County level. I generally belief the overall savings between the participating municipalities will reduce overall tax payer costs.
	I believe the plan component as proposed will result in enhanced services for the constituents of my community.
Ī	I believe the plan component as proposed is a needed service but don't feel on a local level we have the expertise to deliver the service without assistance from the County and/or other municipalities.
(Other Reason as described below:
L	
I have c	chosen to vote NO for the following reasons: (Select all that Apply)
I	I believe the plan component as proposed will NOT produce savings at the local level AND understand it may result in higher costs at the County level. At this time I do not believe this is an appropriate plan for the County to adopt.
	I believe the plan component as proposed is necessary for the Constituents of my community.
L	
[I believe the plan component as proposed is a needed service but don't feel the savings proposed is adequate to justify the cost to implement.
_ 	
	to justify the cost to implement.
	to justify the cost to implement. Other Reason as described below:
	to justify the cost to implement.



County-Wide Shared Service Property Tax Savings Plan

COUNTY OF ESSEX, DANIEL L. P.	ALMER, COUNTY MANAGER: PHONE: (518) 873-3333 EMAIL: DANP@CO.ESSEX.NY.US
	Panel Representative
BOX A: Plan Component:	2) Centralized Information Technology (IT) Systems
BOX B. Panel Member:	Randy S. Preston - Town of Wlmington
	Shared Service Panel member identified in BOX B.,, have chosen to vote as onent as listed above in BOX A:
X YES	NO ABSENT, UNAVAILABLE FOR THE VOTE
I have chosen to vote YES f	for the following reasons: (Select all that Apply)
in higher costs at the	mponent as proposed will produce savings at the local level but understand it may result county level. I generally belief the overall savings between the participating duce overall tax payer costs.
I believe the plan co- community.	mponent as proposed will result in enhanced services for the constituents of my
	mponent as proposed is a needed service but don't feel on a local level we have the he service without assistance from the County and/or other municipalities.
Other Reason as des	scribed below:
I have chosen to vote NO f	or the following reasons: (Select all that Apply)
	mponent as proposed will NOT produce savings at the local level AND understand it may sat the County level. At this time I do not believe this is an appropriate plan for the County
I believe the plan co	mponent as proposed is necessary for the Constituents of my community.
I believe the plan co to justify the cost to	mponent as proposed is a needed service but don't feel the savings proposed is adequate implement.
Other Reason as des	scribed below:
I hereby attest to the	e accuracy of this response by signature:
Dated this day:	W1518



COUNTY OF ESSEX, DANIEL L. PALMER, COUNTY MANAGER: PHONE: (518) 873-3333 EMAIL: DANP@CO.ESSEX.NY.US
Panel Representative
BOX A: Plan Component: 3) Initiation of intergrated GIS Database
BOX B. Panel Member: Randy S. Preston - Town of Wlmington
Please be advised, I as the Shared Service Panel member identified in BOX B.,, have chosen to vote as follows on the Plan Component as listed above in BOX A:
YES NO ABSENT, UNAVAILABLE FOR THE VOTE
I have chosen to vote YES for the following reasons: (Select all that Apply)
I believe the plan component as proposed will produce savings at the local level but understand it may result in higher costs at the County level. I generally belief the overall savings between the participating municipalities will reduce overall tax payer costs.
I believe the plan component as proposed will result in enhanced services for the constituents of my community.
l believe the plan component as proposed is a needed service but don't feel on a local level we have the expertise to deliver the service without assistance from the County and/or other municipalities.
Other Reason as described below:
I have chosen to vote NO for the following reasons: (Select all that Apply)
I believe the plan component as proposed will NOT produce savings at the local level AND understand it may result in higher costs at the County level. At this time I do not believe this is an appropriate plan for the County to adopt.
☐ I believe the plan component as proposed is necessary for the Constituents of my community.
I believe the plan component as proposed is a needed service but don't feel the savings proposed is adequate to justify the cost to implement.
Other Reason as described below:
I hereby attest to the accuracy of this response by signature:
Dated this day: 917



County-Wide Shared Service Property Tax Savings Plan

l .	December 1 December 1 december 2
	Panel Representative
BOX A: Plan Component:	4) Collaborative Highway and Public Works Planning
BOX B. Panel Member:	Randy S. Preston - Town of Wlmington
follows on the Plan Compo	Shared Service Panel member identified in BOX B.,, have chosen to vote as onent as listed above in BOX A:
YES	S NO ABSENT, UNAVAILABLE FOR THE VOTE
I have chosen to vote YES	for the following reasons: (Select all that Apply)
in higher costs at the	emponent as proposed will produce savings at the local level but understand it may result be County level. I generally belief the overall savings between the participating educe overall tax payer costs.
I believe the plan co community.	emponent as proposed will result in enhanced services for the constituents of my
	omponent as proposed is a needed service but don't feel on a local level we have the the service without assistance from the County and/or other municipalities.
Other Reason as de	escribed below:
3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3	
I have chosen to vote NO f	for the following reasons: (Select all that Apply)
	omponent as proposed will NOT produce savings at the local level AND understand it may is at the County level. At this time I do not believe this is an appropriate plan for the County
to adopt.	
	omponent as proposed is necessary for the Constituents of my community.
I believe the plan co	omponent as proposed is a needed service but don't feel the savings proposed is adequate
☐ I believe the plan co	omponent as proposed is a needed service but don't feel the savings proposed is adequate implement.
I believe the plan co I believe the plan co to justify the cost to	omponent as proposed is a needed service but don't feel the savings proposed is adequate implement.
I believe the plan co I believe the plan co to justify the cost to	omponent as proposed is a needed service but don't feel the savings proposed is adequate implement.
I believe the plan co I believe the plan co to justify the cost to Other Reason as de	omponent as proposed is a needed service but don't feel the savings proposed is adequate implement.



COUNTY OF ESSEX, DANIEL L. PALMER, COUNTY MANAGER: PHONE: (518) 873-3333 EMAIL: DANP@CO.ESSEX.NY.U
Panel Representative
BOX A: Plan Component: 5) Formalized Community Planning Services
BOX B. Panel Member: Randy S. Preston - Town of Wlmington
Please be advised, I as the Shared Service Panel member identified in BOX B.,, have chosen to vote a follows on the Plan Component as listed above in BOX A:
NO ABSENT, UNAVAILABLE FOR THE VOTE
I have chosen to vote YES for the following reasons: (Select all that Apply)
I believe the plan component as proposed will produce savings at the local level but understand it may result in higher costs at the County level. I generally belief the overall savings between the participating municipalities will reduce overall tax payer costs.
 I believe the plan component as proposed will result in enhanced services for the constituents of my community.
I believe the plan component as proposed is a needed service but don't feel on a local level we have the expertise to deliver the service without assistance from the County and/or other municipalities.
Other Reason as described below:
The state of NO (state (all state of the following state of the state
I have chosen to vote NO for the following reasons: (Select all that Apply) I believe the plan component as proposed will NOT produce savings at the local level AND understand it may result in higher costs at the County level. At this time I do not believe this is an appropriate plan for the Count to adopt.
☐ I believe the plan component as proposed is necessary for the Constituents of my community.
I believe the plan component as proposed is a needed service but don't feel the savings proposed is adequat to justify the cost to implement.
Other Reason as described below:
I hereby attest to the accuracy of this response by signature:
Dated this day:



Essex County Office of the Manager

7551 Court Street - PO Box 217 - Elizabethtown, New York 12932 Telephone (518) 873-3333 - Fax (518) 873-3339

Daniel L. Palmer, County Manager danpa.co.essex.ny.us

Michael Mascarenas, Deputy County Manager mmascarenas@co.essex.ny.us

Memo

To:

SHARED SERVICE PANEL MEMBERS

From:

Dan Palmer, County Manager

Date:

09/17/2018

Subject:

Shared Service Panel Member Vote Sheets

Now mekether

Shared Service Panel Members:

Please find attached Vote Tally Sheets, specific to each proposed item completed with your name. Under the Shared Services Law, as the County Manager I am required to provide as part of the package that goes to New York State Budget Office a "written reason" why each member of the panel choose to vote "yes" or "no", on each specific item proposed.

I have identified each of the Plan Component in Box A based upon numbers 1 – 5.

I have given you standard choices for voting yes or no. Additionally, I have provided a box for other reasons if you should choose to provide your own written response.

At the end of each page is a section to provide your signature and date. It would be easier for me if you were to keep the 5 items attached as a packet.

Thank You Dan



JNTY OF ESSEX, DANIEL L. PALMER, COUNTY MANAGER: PHONE: (518) 873-3333 EMAIL: DANP@CO.ESSEX.NY.U Panel Representative
X A: Plan Component: 1) Centralized Emergency Medical Services
X B. Panel Member: Noel Merrihew - Town of Elizabethtown
ase be advised, I as the Shared Service Panel member identified in BOX B.,, have chosen to vote a lows on the Plan Component as listed above in BOX A:
YES NO ABSENT, UNAVAILABLE FOR THE VOTE
ave chosen to vote YES for the following reasons: (Select all that Apply)
I believe the plan component as proposed will produce savings at the local level but understand it may result in higher costs at the County level. I generally belief the overall savings between the participating municipalities will reduce overall tax payer costs.
I believe the plan component as proposed will result in enhanced services for the constituents of my community.
I believe the plan component as proposed is a needed service but don't feel on a local level we have the expertise to deliver the service without assistance from the County and/or other municipalities.
Other Reason as described below:
ave chosen to vote NO for the following reasons: (Select all that Apply)
I believe the plan component as proposed will NOT produce savings at the local level AND understand it may result in higher costs at the County level. At this time I do not believe this is an appropriate plan for the Count to adopt.
I believe the plan component as proposed is necessary for the Constituents of my community.
I believe the plan component as proposed is a needed service but don't feel the savings proposed is adequate to justify the cost to implement.
Other Reason as described below:
I hereby attest to the accuracy of this response by signature:



	Panel Representative
BOX A: Plan Component:	2) Centralized Information Technology (IT) Systems
BOX B. Panel Member:	Noel Merrihew - Town of Elizabethtown
	Shared Service Panel member identified in BOX B.,, have chosen to vote as onent as listed above in BOX A:
₩ YES	NO ABSENT, UNAVAILABLE FOR THE VOTE
I have chosen to vote YES	for the following reasons: (Select all that Apply)
in higher costs at the	mponent as proposed will produce savings at the local level but understand it may result e County level. I generally belief the overall savings between the participating duce overall tax payer costs.
I believe the plan co community.	mponent as proposed will result in enhanced services for the constituents of my
	mponent as proposed is a needed service but don't feel on a local level we have the the service without assistance from the County and/or other municipalities.
Other Reason as de	scribed below:
I have chosen to vote NO f	or the following reasons: (Select all that Apply)
	mponent as proposed will NOT produce savings at the local level AND understand it may sat the County level. At this time I do not believe this is an appropriate plan for the County
I believe the plan co	mponent as proposed is necessary for the Constituents of my community.
I believe the plan co to justify the cost to	mponent as proposed is a needed service but don't feel the savings proposed is adequate implement.
Other Reason as de	scribed below:
I hereby attest to the	e accuracy of this response by signature:
Dated this day:	17.19



COUNTY OF ESSEX, DANIEL L. PALMER, COUNTY MANAGER: PHONE: (518) 873-3333 EMAIL: DANP@CO.ESSEX.NY.U Panel Representative
r anei Kepresentative
BOX A: Plan Component: 3) Initiation of intergrated GIS Database
BOX B. Panel Member: Noel Merrihew - Town of Elizabethtown
Please be advised, I as the Shared Service Panel member identified in BOX B.,, have chosen to vote a follows on the Plan Component as listed above in BOX A:
YES ABSENT, UNAVAILABLE FOR THE VOTE
have chosen to vote YES for the following reasons: (Select all that Apply)
I believe the plan component as proposed will produce savings at the local level but understand it may result in higher costs at the County level. I generally belief the overall savings between the participating municipalities will reduce overall tax payer costs.
I believe the plan component as proposed will result in enhanced services for the constituents of my community.
I believe the plan component as proposed is a needed service but don't feel on a local level we have the expertise to deliver the service without assistance from the County and/or other municipalities.
Other Reason as described below:
have chosen to vote NO for the following reasons: (Select all that Apply)
I believe the plan component as proposed will NOT produce savings at the local level AND understand it may result in higher costs at the County level. At this time I do not believe this is an appropriate plan for the Count to adopt.
I believe the plan component as proposed is necessary for the Constituents of my community.
I believe the plan component as proposed is a needed service but don't feel the savings proposed is adequat to justify the cost to implement.
Other Reason as described below:
5 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
5 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1



	Panel Representative
BOX A: Plan Component:	4) Collaborative Highway and Public Works Planning
BOX B. Panel Member:	Noel Merrihew - Town of Elizabethtown
	Shared Service Panel member identified in BOX B.,, have chosen to voonent as listed above in BOX A:
≥ YE	NO ABSENT, UNAVAILABLE FOR THE VOTE
I have chosen to vote YES	for the following reasons: (Select all that Apply)
in higher costs at th	mponent as proposed will produce savings at the local level but understand it may re- e County level. I generally belief the overall savings between the participating duce overall tax payer costs.
I believe the plan community.	mponent as proposed will result in enhanced services for the constituents of my
	mponent as proposed is a needed service but don't feel on a local level we have the he service without assistance from the County and/or other municipalities.
	he service without assistance from the County and/or other municipalities.
expertise to deliver	he service without assistance from the County and/or other municipalities.
Other Reason as de	he service without assistance from the County and/or other municipalities.
Other Reason as de I have chosen to vote NO	he service without assistance from the County and/or other municipalities.
Other Reason as de I have chosen to vote NO I believe the plan coresult in higher cost to adopt.	he service without assistance from the County and/or other municipalities. scribed below: for the following reasons: (Select all that Apply) mponent as proposed will NOT produce savings at the local level AND understand it
Other Reason as de I have chosen to vote NO I believe the plan coresult in higher cost to adopt. I believe the plan coresult in higher cost to adopt.	he service without assistance from the County and/or other municipalities. scribed below: for the following reasons: (Select all that Apply) mponent as proposed will NOT produce savings at the local level AND understand it is at the County level. At this time I do not believe this is an appropriate plan for the Component as proposed is necessary for the Constituents of my community. mponent as proposed is a needed service but don't feel the savings proposed is adea.
Other Reason as de I have chosen to vote NO I believe the plan coresult in higher cost to adopt. I believe the plan co	he service without assistance from the County and/or other municipalities. scribed below: for the following reasons: (Select all that Apply) mponent as proposed will NOT produce savings at the local level AND understand it is at the County level. At this time I do not believe this is an appropriate plan for the Component as proposed is necessary for the Constituents of my community. mponent as proposed is a needed service but don't feel the savings proposed is adecimplement.
Other Reason as de I have chosen to vote NO I believe the plan coresult in higher cost to adopt. I believe the plan cores to adopt. I believe the plan cores to justify the cost to	he service without assistance from the County and/or other municipalities. scribed below: for the following reasons: (Select all that Apply) mponent as proposed will NOT produce savings at the local level AND understand it is at the County level. At this time I do not believe this is an appropriate plan for the Component as proposed is necessary for the Constituents of my community. mponent as proposed is a needed service but don't feel the savings proposed is adecimplement.



	Daniel Daniescentative
	Panel Representative
OX A: Plan Component:	5) Formalized Community Planning Services
OX B. Panel Member:	Noel Merrihew - Town of Elizabethtown
	Shared Service Panel member identified in BOX B.,, have chosen to vote as onent as listed above in BOX A:
⋈ YES	S
nave chosen to vote YES	for the following reasons: (Select all that Apply)
in higher costs at the	emponent as proposed will produce savings at the local level but understand it may result be County level. I generally belief the overall savings between the participating educe overall tax payer costs.
I believe the plan co community.	omponent as proposed will result in enhanced services for the constituents of my
	omponent as proposed is a needed service but don't feel on a local level we have the the service without assistance from the County and/or other municipalities.
Other Reason as de	escribed below;
have chosen to vote NO	for the following reasons: (Select all that Apply)
	omponent as proposed will NOT produce savings at the local level AND understand it may its at the County level. At this time I do not believe this is an appropriate plan for the County
l believe the plan co	omponent as proposed is necessary for the Constituents of my community.
I believe the plan co	omponent as proposed is a needed service but don't feel the savings proposed is adequate implement.
J	
Other Reason as de	S-4999999
	S. 45000000
Other Reason as de	S. 45000000

1288/1000 ~ 8M on cty Levy



Essex County Office of the Manager

7551 Court Street - PO Box 217 - Elizabethtown, New York 12932 Telephone (518) 873-3333 - Fax (518) 873-3339

Daniel L. Palmer, County Manager danp@co.essex.ny.us

Michael Mascarenas, Deputy County Manager mmascarenas@co.essex.ny.us

Memo

To: SHARED SERVICE PANEL MEMBERS

From: Dan Palmer, County Manager

Date: 09/17/2018

Subject: Shared Service Panel Member Vote Sheets

POBY POCH

Shared Service Panel Members:

Please find attached Vote Tally Sheets, specific to each proposed item completed with your name. Under the Shared Services Law, as the County Manager I am required to provide as part of the package that goes to New York State Budget Office a "written reason" why each member of the panel choose to vote "yes" or "no", on each specific item proposed.

I have identified each of the Plan Component in Box A based upon numbers 1 – 5.

I have given you standard choices for voting yes or no. Additionally, I have provided a box for other reasons if you should choose to provide your own written response.

At the end of each page is a section to provide your signature and date. It would be easier for me if you were to keep the 5 items attached as a packet.

Thank You Dan



COUNTY OF ESSEX, DANIEL L. PALMER, COUNTY MANAGER: PHONE: (518) 873-3333 EMAIL: DANP@CO.ESSEX.NY.US Panel Representative
Panel Representative
BOX A: Plan Component: 1) Centralized Emergency Medical Services
BOX B. Panel Member: Robert T. Politi - Town of North Elba
Please be advised, I as the Shared Service Panel member identified in BOX B.,, have chosen to vote as follows on the Plan Component as listed above in BOX A:
YES NO ABSENT, UNAVAILABLE FOR THE VOTE
I have chosen to vote YES for the following reasons: (Select all that Apply)
I believe the plan component as proposed will produce savings at the local level but understand it may result in higher costs at the County level. I generally belief the overall savings between the participating municipalities will reduce overall tax payer costs.
I believe the plan component as proposed will result in enhanced services for the constituents of my community.
I believe the plan component as proposed is a needed service but don't feel on a local level we have the expertise to deliver the service without assistance from the County and/or other municipalities.
Other Reason as described below:
Subject to service of final cost sumbers and the cost effects to Country and souncepalities in Julie years,
I have chosen to vote NO for the following reasons: (Select all that Apply)
I believe the plan component as proposed will NOT produce savings at the local level AND understand it may result in higher costs at the County level. At this time I do not believe this is an appropriate plan for the County to adopt.
☐ I believe the plan component as proposed is necessary for the Constituents of my community.
I believe the plan component as proposed is a needed service but don't feel the savings proposed is adequate to justify the cost to implement.
Other Reason as described below:
I hereby attest to the accuracy of this response by signature:
Dated this day: 9/12/8.



COUNTY OF ESSEX, DANIEL L. PALMER, COUNTY MANAGER: PHONE: (518) 873-3333 EMAIL: DANP@CO.ESSEX.NY.U
Panel Representative
BOX A: Plan Component: 2) Centralized Information Technology (IT) Systems
BOX B. Panel Member: Robert T. Politi - Town of North Elba
Please be advised, I as the Shared Service Panel member identified in BOX B.,, have chosen to vote a follows on the Plan Component as listed above in BOX A:
YES NO ABSENT, UNAVAILABLE FOR THE VOTE
I have chosen to vote YES for the following reasons: (Select all that Apply) I believe the plan component as proposed will produce savings at the local level but understand it may result in higher costs at the County level. I generally belief the overall savings between the participating municipalities will reduce overall tax payer costs.
I believe the plan component as proposed will result in enhanced services for the constituents of my community.
I believe the plan component as proposed is a needed service but don't feel on a local level we have the expertise to deliver the service without assistance from the County and/or other municipalities.
Other Reason as described below:
I have chosen to vote NO for the following reasons: (Select all that Apply)
I believe the plan component as proposed will NOT produce savings at the local level AND understand it ma result in higher costs at the County level. At this time I do not believe this is an appropriate plan for the Coun to adopt.
☐ I believe the plan component as proposed is necessary for the Constituents of my community.
I believe the plan component as proposed is a needed service but don't feel the savings proposed is adequate to justify the cost to implement.
Other Reason as described below:
I hereby attest to the accuracy of this response by signature:
Dated this day: $9/19/18$



COUNTY OF ESSEX, DANIEL L. PALMER, COUNTY MANAGER: PHONE: (518) 873-3333 EMAIL: DANP@CO.ESSEX.NY.US
Panel Representative
BOX A: Plan Component: 3) Initiation of intergrated GIS Database
BOX B. Panel Member: Robert T. Politi - Town of North Elba
Please be advised, I as the Shared Service Panel member identified in BOX B.,, have chosen to vote as follows on the Plan Component as listed above in BOX A:
YES ABSENT, UNAVAILABLE FOR THE VOTE
I have chosen to vote YES for the following reasons: (Select all that Apply) I believe the plan component as proposed will produce savings at the local level but understand it may result in higher costs at the County level. I generally belief the overall savings between the participating municipalities will reduce overall tax payer costs.
I believe the plan component as proposed will result in enhanced services for the constituents of my community.
I believe the plan component as proposed is a needed service but don't feel on a local level we have the expertise to deliver the service without assistance from the County and/or other municipalities.
Other Reason as described below:
I have chosen to vote NO for the following reasons: (Select all that Apply)
I believe the plan component as proposed will NOT produce savings at the local level AND understand it may result in higher costs at the County level. At this time I do not believe this is an appropriate plan for the County to adopt.
I believe the plan component as proposed is necessary for the Constituents of my community.
I believe the plan component as proposed is a needed service but don't feel the savings proposed is adequate to justify the cost to implement.
Other Reason as described below:
I hereby attest to the accuracy of this response by signature:
Dated this day: 9/12/18



BOX A: Plan Component:	4) Collaborative Highway and Public Works Planning
BOX B. Panel Member:	Robert T. Politi - Town of North Elba
	e Shared Service Panel member identified in BOX B.,, have chosen to vote as conent as listed above in BOX A:
☐ YE	S DNO BSENT, UNAVAILABLE FOR THE VOTE
I have chosen to vote YES	for the following reasons: (Select all that Apply)
in higher costs at th	omponent as proposed will produce savings at the local level but understand it may result ne County level. I generally belief the overall savings between the participating educe overall tax payer costs.
I believe the plan community.	omponent as proposed will result in enhanced services for the constituents of my
	omponent as proposed is a needed service but don't feel on a local level we have the the service without assistance from the County and/or other municipalities.
Other Reason as de	escribed below:
I have chosen to vote NO	for the following reasons: (Select all that Apply)
	omponent as proposed will NOT produce savings at the local level AND understand it may ts at the County level. At this time I do not believe this is an appropriate plan for the County
	to at the sounty jevel, the time that believe the local appropriate planter the security
result in higher cost to adopt.	omponent as proposed is necessary for the Constituents of my community.
result in higher cost to adopt. I believe the plan co	omponent as proposed is necessary for the Constituents of my community. omponent as proposed is a needed service but don't feel the savings proposed is adequate
result in higher cost to adopt. I believe the plan co	omponent as proposed is necessary for the Constituents of my community. omponent as proposed is a needed service but don't feel the savings proposed is adequate implement.
result in higher cost to adopt. I believe the plan cost to justify the cost to	omponent as proposed is necessary for the Constituents of my community. omponent as proposed is a needed service but don't feel the savings proposed is adequate implement.
result in higher cost to adopt. I believe the plan cost to justify the cost to Other Reason as de	omponent as proposed is necessary for the Constituents of my community. omponent as proposed is a needed service but don't feel the savings proposed is adequate implement.



	SEX, DANIEL L. PALMER, COUNTY MANAGER: PHONE: (518) 873-3333 EMAIL: DANP@CO.ESSEX.NY.US Panel Representative
BOX A: Pla	n Component: 5) Formalized Community Planning Services
BOX B. Pan	el Member: Robert T. Politi - Town of North Elba
	vised, I as the Shared Service Panel member identified in BOX B.,, have chosen to vote as ne Plan Component as listed above in BOX A:
	YES NO ABSENT, UNAVAILABLE FOR THE VOTE
I have chose	n to vote YES for the following reasons: (Select all that Apply)
in	elieve the plan component as proposed will produce savings at the local level but understand it may result nigher costs at the County level. I generally belief the overall savings between the participating inicipalities will reduce overall tax payer costs.
	elieve the plan component as proposed will result in enhanced services for the constituents of my mmunity.
	elieve the plan component as proposed is a needed service but don't feel on a local level we have the pertise to deliver the service without assistance from the County and/or other municipalities.
Othe	r Reason as described below:
I have chose	en to vote NO for the following reasons: (Select all that Apply)
re	elieve the plan component as proposed will NOT produce savings at the local level AND understand it may sult in higher costs at the County level. At this time I do not believe this is an appropriate plan for the County adopt.
I k	elieve the plan component as proposed is necessary for the Constituents of my community.
	elieve the plan component as proposed is a needed service but don't feel the savings proposed is adequate justify the cost to implement.
Othe	r Reason as described below:
T.h.o.	show attend to the assume or of this waspaness by signature.
1 nei	eby attest to the accuracy of this response by signature:
Date	d this day:



Essex County Office of the Manager

7551 Court Street - PO Box 217 - Elizabethtown, New York 12932 Telephone (518) 873-3333 - Fax (518) 873-3339

Daniel L. Palmer, County Manager danp@co.essex.ny.us

Michael Mascarenas, Deputy County Manager mmascarenas@co.essex.ny.us

Memo

To:

SHARED SERVICE PANEL MEMBERS

From:

Dan Palmer, County Manager

Date:

09/17/2018

Subject:

Shared Service Panel Member Vote Sheets

Charly Harrington

Shared Service Panel Members:

Please find attached Vote Tally Sheets, specific to each proposed item completed with your name. Under the Shared Services Law, as the County Manager I am required to provide as part of the package that goes to New York State Budget Office a "written reason" why each member of the panel choose to vote "yes" or "no", on each specific item proposed.

I have identified each of the Plan Component in Box A based upon numbers 1 – 5.

I have given you standard choices for voting yes or no. Additionally, I have provided a box for other reasons if you should choose to provide your own written response.

At the end of each page is a section to provide your signature and date. It would be easier for me if you were to keep the 5 items attached as a packet.

Thank You Dan



COUNTY OF ESSEX, DANIEL L. PALMER, COUNTY MANAGER: PHONE: (518) 873-3333 EMAIL: DANP@CO.ESSEX.NY.US
Panel Representative
BOX A: Plan Component: 1) Centralized Emergency Medical Services
BOX B. Panel Member: Charles W. Harrington - Town of Crown Point
Please be advised, I as the Shared Service Panel member identified in BOX B.,, have chosen to vote as follows on the Plan Component as listed above in BOX A:
YES NO ABSENT, UNAVAILABLE FOR THE VOTE
I have chosen to vote YES for the following reasons: (Select all that Apply)
I believe the plan component as proposed will produce savings at the local level but understand it may result in higher costs at the County level. I generally belief the overall savings between the participating municipalities will reduce overall tax payer costs.
I believe the plan component as proposed will result in enhanced services for the constituents of my community.
I believe the plan component as proposed is a needed service but don't feel on a local level we have the expertise to deliver the service without assistance from the County and/or other municipalities.
Other Reason as described below:
I have chosen to vote NO for the following reasons: (Select all that Apply)
I believe the plan component as proposed will NOT produce savings at the local level AND understand it may result in higher costs at the County level. At this time I do not believe this is an appropriate plan for the County to adopt.
☐ I believe the plan component as proposed is necessary for the Constituents of my community.
☐ I believe the plan component as proposed is a needed service but don't feel the savings proposed is adequate to justify the cost to implement.
Other Reason as described below:
I hereby attest to the accuracy of this response by signature:
Dated this day: Splember 16,2018



COUNTY OF ESSEX, DANIEL L. PALMER, COUNTY MANAGER: PHONE: (518) 873-3333 EMAIL: DANP@CO.ESSEX.NY.US
Panel Representative
BOX A: Plan Component: 2) Centralized Information Technology (IT) Systems
BOX B. Panel Member: Charles W. Harrington - Town of Crown Point
Please be advised, I as the Shared Service Panel member identified in BOX B.,, have chosen to vote as follows on the Plan Component as listed above in BOX A:
YES ABSENT, UNAVAILABLE FOR THE VOTE
I have chosen to vote YES for the following reasons: (Select all that Apply)
I believe the plan component as proposed will produce savings at the local level but understand it may result in higher costs at the County level. I generally belief the overall savings between the participating municipalities will reduce overall tax payer costs.
I believe the plan component as proposed will result in enhanced services for the constituents of my community.
I believe the plan component as proposed is a needed service but don't feel on a local level we have the expertise to deliver the service without assistance from the County and/or other municipalities.
Other Reason as described below:
I have chosen to vote NO for the following reasons: (Select all that Apply)
I believe the plan component as proposed will NOT produce savings at the local level AND understand it may result in higher costs at the County level. At this time I do not believe this is an appropriate plan for the County to adopt.
☐ I believe the plan component as proposed is necessary for the Constituents of my community.
I believe the plan component as proposed is a needed service but don't feel the savings proposed is adequate to justify the cost to implement.
Other Reason as described below:
I hereby attest to the accuracy of this response by signature: Charles Hawington
Dated this day: September 16,2018



COUNTY OF ESSEX, DANIEL L. PALMER, COUNTY MANAGER: PHONE: (518) 873-3333 EMAIL: DANP@CO.ESSEX.NY.US
Panel Representative
BOX A: Plan Component: 3) Initiation of intergrated GIS Database
BOX B. Panel Member: Charles W. Harrington - Town of Crown Point
Please be advised, I as the Shared Service Panel member identified in BOX B.,, have chosen to vote as follows on the Plan Component as listed above in BOX A:
YES NO ABSENT, UNAVAILABLE FOR THE VOTE
I have chosen to vote YES for the following reasons: (Select all that Apply)
I believe the plan component as proposed will produce savings at the local level but understand it may result in higher costs at the County level. I generally belief the overall savings between the participating municipalities will reduce overall tax payer costs.
I believe the plan component as proposed will result in enhanced services for the constituents of my community.
I believe the plan component as proposed is a needed service but don't feel on a local level we have the expertise to deliver the service without assistance from the County and/or other municipalities.
Other Reason as described below:
I have chosen to vote NO for the following reasons: (Select all that Apply)
I believe the plan component as proposed will NOT produce savings at the local level AND understand it may result in higher costs at the County level. At this time I do not believe this is an appropriate plan for the County to adopt.
☐ I believe the plan component as proposed is necessary for the Constituents of my community.
I believe the plan component as proposed is a needed service but don't feel the savings proposed is adequate to justify the cost to implement.
Other Reason as described below:
I hereby attest to the accuracy of this response by signature:
Dated this day: Saplewow le 2018
Dated this day.



	Panel Representative
3OX A: Plan Component:	4) Collaborative Highway and Public Works Planning
3OX B. Panel Member:	Charles W. Harrington - Town of Crown Point
	Shared Service Panel member identified in BOX B.,, have chosen to vote a onent as listed above in BOX A:
YES	S NO ABSENT, UNAVAILABLE FOR THE VOTE
have chosen to vote YES	for the following reasons: (Select all that Apply)
in higher costs at the	emponent as proposed will produce savings at the local level but understand it may result be County level. I generally belief the overall savings between the participating educe overall tax payer costs.
I believe the plan cocommunity.	emponent as proposed will result in enhanced services for the constituents of my
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	emponent as proposed is a needed service but don't feel on a local level we have the the service without assistance from the County and/or other municipalities.
	the service without assistance from the County and/or other municipalities.
expertise to deliver	the service without assistance from the County and/or other municipalities.
Other Reason as de	the service without assistance from the County and/or other municipalities.
Other Reason as de	the service without assistance from the County and/or other municipalities. scribed below:
expertise to deliver t	the service without assistance from the County and/or other municipalities. scribed below: for the following reasons: (Select all that Apply) proponent as proposed will NOT produce savings at the local level AND understand it may
expertise to deliver t	the service without assistance from the County and/or other municipalities. scribed below: for the following reasons: (Select all that Apply) imponent as proposed will NOT produce savings at the local level AND understand it may at the County level. At this time I do not believe this is an appropriate plan for the County imponent as proposed is necessary for the Constituents of my community.
expertise to deliver t	the service without assistance from the County and/or other municipalities. scribed below: for the following reasons: (Select all that Apply) smponent as proposed will NOT produce savings at the local level AND understand it may at the County level. At this time I do not believe this is an appropriate plan for the County smponent as proposed is necessary for the Constituents of my community. Smponent as proposed is a needed service but don't feel the savings proposed is adequate implement.
expertise to deliver the plan conto justify the cost to deliver to	the service without assistance from the County and/or other municipalities. scribed below: for the following reasons: (Select all that Apply) smponent as proposed will NOT produce savings at the local level AND understand it may at the County level. At this time I do not believe this is an appropriate plan for the County smponent as proposed is necessary for the Constituents of my community. Smponent as proposed is a needed service but don't feel the savings proposed is adequate implement.



	Panel Representative
OX A: Plan Componer	nt: 5) Formalized Community Planning Services
OX B. Panel Member:	Charles W. Harrington - Town of Crown Point
	the Shared Service Panel member identified in BOX B.,, have chosen to vote an apponent as listed above in BOX A:
X.	YES NO ABSENT, UNAVAILABLE FOR THE VOTE
ave chosen to vote YI	ES for the following reasons: (Select all that Apply)
in higher costs at	n component as proposed will produce savings at the local level but understand it may result the County level. I generally belief the overall savings between the participating Il reduce overall tax payer costs.
I believe the plan community.	n component as proposed will result in enhanced services for the constituents of my
	n component as proposed is a needed service but don't feel on a local level we have the ver the service without assistance from the County and/or other municipalities.
Other Reason as	described below:
Other Reason as	described below:
	described below: O for the following reasons: (Select all that Apply)
nave chosen to vote N	
l believe the plar result in higher c to adopt.	O for the following reasons: (Select all that Apply)
I believe the plar result in higher c to adopt.	O for the following reasons: (Select all that Apply) component as proposed will NOT produce savings at the local level AND understand it may osts at the County level. At this time I do not believe this is an appropriate plan for the Count component as proposed is necessary for the Constituents of my community.
I believe the plar result in higher c to adopt. I believe the plar	O for the following reasons: (Select all that Apply) component as proposed will NOT produce savings at the local level AND understand it may osts at the County level. At this time I do not believe this is an appropriate plan for the Count component as proposed is necessary for the Constituents of my community.
I believe the plar result in higher c to adopt. I believe the plar	O for the following reasons: (Select all that Apply) n component as proposed will NOT produce savings at the local level AND understand it may osts at the County level. At this time I do not believe this is an appropriate plan for the Count in component as proposed is necessary for the Constituents of my community. In component as proposed is a needed service but don't feel the savings proposed is adequate to implement.



Essex County Office of the Manager

7551 Court Street - PO Box 217 - Elizabethtown, New York 12932 Telephone (518) 873-3333 - Fax (518) 873-3339

Daniel L. Palmer, County Manager danp@co.essex.ny.us

Michael Mascarenas, Deputy County Manager mmascarenas@co.essex.ny.us

Memo

To: SHARED SERVICE PANEL MEMBERS

From: Dan Palmer, County Manager

Date: 09/17/2018

Subject: Shared Service Panel Member Vote Sheets

THE TYLES

Shared Service Panel Members:

Please find attached Vote Tally Sheets, specific to each proposed item completed with your name. Under the Shared Services Law, as the County Manager I am required to provide as part of the package that goes to New York State Budget Office a "written reason" why each member of the panel choose to vote "yes" or "no", on each specific item proposed.

I have identified each of the Plan Component in Box A based upon numbers 1 – 5.

I have given you standard choices for voting yes or no. Additionally, I have provided a box for other reasons if you should choose to provide your own written response.

At the end of each page is a section to provide your signature and date. It would be easier for me if you were to keep the 5 items attached as a packet.

Thank You Dan



COUNTY OF ESSEX, DANIEL L. PALMER, COUNTY MANAGER: PHONE: (518) 873-3333 EMAIL: DANP@CO.ESSEX.NY.US
Panel Representative
BOX A: Plan Component: 1) Centralized Emergency Medical Services
BOX B. Panel Member: Michael K. Tyler - Town of Westport
Please be advised, I as the Shared Service Panel member identified in BOX B.,, have chosen to vote as follows on the Plan Component as listed above in BOX A:
YES ON ABSENT, UNAVAILABLE FOR THE VOTE
I have chosen to vote YES for the following reasons: (Select all that Apply)
I believe the plan component as proposed will produce savings at the local level but understand it may result in higher costs at the County level. I generally belief the overall savings between the participating municipalities will reduce overall tax payer costs.
I believe the plan component as proposed will result in enhanced services for the constituents of my community.
I believe the plan component as proposed is a needed service but don't feel on a local level we have the expertise to deliver the service without assistance from the County and/or other municipalities.
Other Reason as described below:
I have chosen to vote NO for the following reasons: (Select all that Apply)
I believe the plan component as proposed will NOT produce savings at the local level AND understand it may result in higher costs at the County level. At this time I do not believe this is an appropriate plan for the County to adopt.
☐ I believe the plan component as proposed is necessary for the Constituents of my community.
I believe the plan component as proposed is a needed service but don't feel the savings proposed is adequate to justify the cost to implement.
Other Reason as described below:
I hereby attest to the accuracy of this response by signature:
Dated this day: 9-17-18



County-Wide Shared Service Property Tax Savings Plan

COUNTY OF ESSEX, DANIEL L. P.	ALMER, COUNTY MANAGER: PHONE: (518) 873-3333 EMAIL: DANP@CO.ESSEX.NY.US
	Panel Representative
BOX A: Plan Component:	2) Centralized Information Technology (IT) Systems
BOX B. Panel Member:	Michael K. Tyler - Town of Westport
	Shared Service Panel member identified in BOX B.,, have chosen to vote as onent as listed above in BOX A:
XYES	B NO ABSENT, UNAVAILABLE FOR THE VOTE
I have chosen to vote YES f	for the following reasons: (Select all that Apply)
in higher costs at the	mponent as proposed will produce savings at the local level but understand it may result county level. I generally belief the overall savings between the participating duce overall tax payer costs.
I believe the plan co community.	mponent as proposed will result in enhanced services for the constituents of my
	mponent as proposed is a needed service but don't feel on a local level we have the he service without assistance from the County and/or other municipalities.
Other Reason as des	scribed below:
I have chosen to vote NO f	or the following reasons: (Select all that Apply)
	mponent as proposed will NOT produce savings at the local level AND understand it may sat the County level. At this time I do not believe this is an appropriate plan for the County
I believe the plan co	mponent as proposed is necessary for the Constituents of my community.
l believe the plan co to justify the cost to	mponent as proposed is a needed service but don't feel the savings proposed is adequate implement.
Other Reason as de	scribed below:
	^
I hereby attest to the	e accuracy of this response by signature:
Dated this day:	91718



County-Wide Shared Service Property Tax Savings Plan

COUNTY OF ESSEX, DANIEL L. PALMER, COUNTY MANAGER: PHONE: (518) 873-3333 EMAIL: DANP@CO.ESSEX.NY.US
Panel Representative
BOX A: Plan Component: 3) Initiation of intergrated GIS Database
BOX B. Panel Member: Michael K. Tyler - Town of Westport
Please be advised, I as the Shared Service Panel member identified in BOX B.,, have chosen to vote as follows on the Plan Component as listed above in BOX A:
YES NO ABSENT, UNAVAILABLE FOR THE VOTE
I have chosen to vote YES for the following reasons: (Select all that Apply)
I believe the plan component as proposed will produce savings at the local level but understand it may result in higher costs at the County level. I generally belief the overall savings between the participating municipalities will reduce overall tax payer costs.
I believe the plan component as proposed will result in enhanced services for the constituents of my community.
☐ I believe the plan component as proposed is a needed service but don't feel on a local level we have the expertise to deliver the service without assistance from the County and/or other municipalities.
Other Reason as described below:
I have chosen to vote NO for the following reasons: (Select all that Apply)
I believe the plan component as proposed will NOT produce savings at the local level AND understand it may result in higher costs at the County level. At this time I do not believe this is an appropriate plan for the County to adopt.
☐ I believe the plan component as proposed is necessary for the Constituents of my community.
I believe the plan component as proposed is a needed service but don't feel the savings proposed is adequate to justify the cost to implement.
Other Reason as described below:
I housely offer to the common of this was and by signature.
I hereby attest to the accuracy of this response by signature:
Dated this day: 9 17 18



COUNTY OF ESSEX, DANIEL L. PALMER, COUNTY MANAGER: PHONE: (518) 873-3333 EMAIL: DANP@CO.ESSEX.NY.US
Panel Representative
BOX A: Plan Component: 4) Collaborative Highway and Public Works Planning
BOX B. Panel Member: Michael K. Tyler - Town of Westport
Please be advised, I as the Shared Service Panel member identified in BOX B.,, have chosen to vote as follows on the Plan Component as listed above in BOX A:
YES NO ABSENT, UNAVAILABLE FOR THE VOTE
I have chosen to vote YES for the following reasons: (Select all that Apply)
I believe the plan component as proposed will produce savings at the local level but understand it may result in higher costs at the County level. I generally belief the overall savings between the participating municipalities will reduce overall tax payer costs.
I believe the plan component as proposed will result in enhanced services for the constituents of my community.
I believe the plan component as proposed is a needed service but don't feel on a local level we have the expertise to deliver the service without assistance from the County and/or other municipalities.
Other Reason as described below:
I have chosen to vote NO for the following reasons: (Select all that Apply)
I believe the plan component as proposed will NOT produce savings at the local level AND understand it may result in higher costs at the County level. At this time I do not believe this is an appropriate plan for the County to adopt.
☐ I believe the plan component as proposed is necessary for the Constituents of my community.
I believe the plan component as proposed is a needed service but don't feel the savings proposed is adequate to justify the cost to implement.
Other Reason as described below:
I hereby attest to the accuracy of this response by signature:
Dated this day: 9 17 18



COUNTY O	F ESSEX, DANIEL L. PALMER, COUNTY MANAGER: PHONE: (518) 873-3333 EMAIL: DANP@CO.ESSEX.NY.US
	Panel Representative
BOX A: F	Plan Component: 5) Formalized Community Planning Services
BOX B. P	anel Member: Michael K. Tyler - Town of Westport
	advised, I as the Shared Service Panel member identified in BOX B.,, have chosen to vote as n the Plan Component as listed above in BOX A:
	☐ YES ☐ NO ☐ ABSENT, UNAVAILABLE FOR THE VOTE
I have ch	osen to vote YES for the following reasons: (Select all that Apply)
	I believe the plan component as proposed will produce savings at the local level but understand it may result in higher costs at the County level. I generally belief the overall savings between the participating municipalities will reduce overall tax payer costs.
	I believe the plan component as proposed will result in enhanced services for the constituents of my community.
	I believe the plan component as proposed is a needed service but don't feel on a local level we have the expertise to deliver the service without assistance from the County and/or other municipalities.
Ot	ther Reason as described below:
I have ch	osen to vote NO for the following reasons: (Select all that Apply)
	I believe the plan component as proposed will NOT produce savings at the local level AND understand it may result in higher costs at the County level. At this time I do not believe this is an appropriate plan for the County to adopt.
	I believe the plan component as proposed is necessary for the Constituents of my community.
	I believe the plan component as proposed is a needed service but don't feel the savings proposed is adequate to justify the cost to implement.
Ot	her Reason as described below:
-	i was a second of the second o
11	nereby attest to the accuracy of this response by signature:
Da	ated this day: 91718



Essex County Office of the Manager

7551 Court Street - PO Box 217 - Elizabethtown, New York 12932 Telephone (518) 873-3333 - Fax (518) 873-3339

Daniel L. Palmer, County Manager danp@co.essex.nv.us

Michael Mascarenas, Deputy County Manager mmascarenas@co.essex.ny.us

Memo

To: SHARED SERVICE PANEL MEMBERS

From: Dan Palmer, County Manager

Date: 09/17/2018

Subject: Shared Service Panel Member Vote Sheets

Pen Jackson

Shared Service Panel Members:

Please find attached Vote Tally Sheets, specific to each proposed item completed with your name. Under the Shared Services Law, as the County Manager I am required to provide as part of the package that goes to New York State Budget Office a "written reason" why each member of the panel choose to vote "yes" or "no", on each specific item proposed.

I have identified each of the Plan Component in Box A based upon numbers 1 – 5.

I have given you standard choices for voting yes or no. Additionally, I have provided a box for other reasons if you should choose to provide your own written response.

At the end of each page is a section to provide your signature and date. It would be easier for me if you were to keep the 5 items attached as a packet.

Thank You Dan



COUNTY OF ESSEX, DANIEL L. PALMER, COUNTY MANAGER: PHONE: (518) 873-3333 EMAIL: DANP@CO.ESSEX.NY.U Panel Representative
BOX A: Plan Component: 1) Centralized Emergency Medical Services
BOX B. Panel Member: Ronald Jackson - Town of Essex
Please be advised, I as the Shared Service Panel member identified in BOX B.,, have chosen to vote a follows on the Plan Component as listed above in BOX A:
YES NO ABSENT, UNAVAILABLE FOR THE VOTE
I have chosen to vote YES for the following reasons: (Select all that Apply)
I believe the plan component as proposed will produce savings at the local level but understand it may result in higher costs at the County level. I generally belief the overall savings between the participating municipalities will reduce overall tax payer costs.
I believe the plan component as proposed will result in enhanced services for the constituents of my community.
I believe the plan component as proposed is a needed service but don't feel on a local level we have the expertise to deliver the service without assistance from the County and/or other municipalities.
Other Reason as described below:
WHEN PAID EMY'S STARTY THE VOLUNTEERS FADE AWAY. EUEXY-UANY I THINK EVERYONE WILL BE PAID 24-7.
I have chosen to vote NO for the following reasons: (Select all that Apply)
I believe the plan component as proposed will NOT produce savings at the local level AND understand it may result in higher costs at the County level. At this time I do not believe this is an appropriate plan for the Count to adopt.
☐ I believe the plan component as proposed is necessary for the Constituents of my community.
I believe the plan component as proposed is a needed service but don't feel the savings proposed is adequat to justify the cost to implement.
Other Reason as described below:
I hereby attest to the accuracy of this response by signature: Ronal I. Jackson
Dated this day: 09 - 17 - 2018



COUNTY OF ESSEX, DANIEL L. PALMER, COUNTY MANAGER: PHONE: (518) 873-3333 EMAIL: DANP@CO.ESSEX.NY.US
Panel Representative
BOX A: Plan Component: 2) Centralized Information Technology (IT) Systems
BOX B. Panel Member: Ronald Jackson - Town of Essex
Please be advised, I as the Shared Service Panel member identified in BOX B.,, have chosen to vote a follows on the Plan Component as listed above in BOX A:
YES NO ABSENT, UNAVAILABLE FOR THE VOTE
I have chosen to vote YES for the following reasons: (Select all that Apply)
I believe the plan component as proposed will produce savings at the local level but understand it may result in higher costs at the County level. I generally belief the overall savings between the participating municipalities will reduce overall tax payer costs.
I believe the plan component as proposed will result in enhanced services for the constituents of my community. I believe the plan component as proposed is a needed service but don't feel on a local level we have the expertise to deliver the service without assistance from the County and/or other municipalities.
Other Reason as described below:
BUIL PURCHASING OF EQUIPTMENT WILL SAUR MONEY
I have chosen to vote NO for the following reasons: (Select all that Apply)
I believe the plan component as proposed will NOT produce savings at the local level AND understand it may result in higher costs at the County level. At this time I do not believe this is an appropriate plan for the County to adopt.
☐ I believe the plan component as proposed is necessary for the Constituents of my community.
I believe the plan component as proposed is a needed service but don't feel the savings proposed is adequate to justify the cost to implement.
Other Reason as described below:
I hereby attest to the accuracy of this response by signature: Ronald E. Jackson
Dated this day: 09-17-2018



COUNTY OF ESSEX, DANIEL L. PALMER, COUNTY MANAGER: PHONE: (518) 873-3333 EMAIL: DANP@CO.ESSEX.NY.US
Panel Representative
BOX A: Plan Component: 3) Initiation of intergrated GIS Database
BOX B. Panel Member: Ronald Jackson - Town of Essex
Please be advised, I as the Shared Service Panel member identified in BOX B.,, have chosen to vote as follows on the Plan Component as listed above in BOX A:
YES NO ABSENT, UNAVAILABLE FOR THE VOTE
I have chosen to vote YES for the following reasons: (Select all that Apply)
I believe the plan component as proposed will produce savings at the local level but understand it may result in higher costs at the County level. I generally belief the overall savings between the participating municipalities will reduce overall tax payer costs.
I believe the plan component as proposed will result in enhanced services for the constituents of my community.
I believe the plan component as proposed is a needed service but don't feel on a local level we have the expertise to deliver the service without assistance from the County and/or other municipalities.
Other Reason as described below:
MOST TOWNS COULDNAT DO THAS.
I have chosen to vote NO for the following reasons: (Select all that Apply)
I believe the plan component as proposed will NOT produce savings at the local level AND understand it may result in higher costs at the County level. At this time I do not believe this is an appropriate plan for the County to adopt.
☐ I believe the plan component as proposed is necessary for the Constituents of my community.
I believe the plan component as proposed is a needed service but don't feel the savings proposed is adequate to justify the cost to implement.
Other Reason as described below:
I hereby attest to the accuracy of this response by signature: Conald 2. Jackson
Dated this day: 09 - 17 - 2018



COUNTY OF ESSEX, DANIE	L L. PALMER, COUNTY MANAGER: PHONE: (518) 873-3333 EMAIL: DANP@CO.ESSEX.NY.US
	Panel Representative
BOX A: Plan Compone	ent: 4) Collaborative Highway and Public Works Planning
BOX B. Panel Member	: Ronald Jackson - Town of Essex
	the Shared Service Panel member identified in BOX B.,, have chosen to vote as imponent as listed above in BOX A:
×	YES NO ABSENT, UNAVAILABLE FOR THE VOTE
I have chosen to vote	(ES for the following reasons: (Select all that Apply)
in higher costs	an component as proposed will produce savings at the local level but understand it may result at the County level. I generally belief the overall savings between the participating vill reduce overall tax payer costs.
' I believe the pla community.	an component as proposed will result in enhanced services for the constituents of my
	an component as proposed is a needed service but don't feel on a local level we have the liver the service without assistance from the County and/or other municipalities.
Other Reason a	s described below:
WE USB	THIS SERVICE NOW.
I have chosen to vote I	NO for the following reasons: (Select all that Apply)
	an component as proposed will NOT produce savings at the local level AND understand it may costs at the County level. At this time I do not believe this is an appropriate plan for the County
I believe the pla	an component as proposed is necessary for the Constituents of my community.
	an component as proposed is a needed service but don't feel the savings proposed is adequate st to implement.
Other Reason a	s described below:
I hereby attest t	to the accuracy of this response by signature: Ronald 5. Jackson
Dated this day:	09-19-2018



COUNTY OF ESSEX, DANIEL L. P.	ALMER, COUNTY MANAGER:	PHONE: (518) 873-3333	EMAIL: DANP@CO.ESSEX.NY.US
	Panel Repres	sentative	
BOX A: Plan Component:	5) Formalized Community Planni Services	ing	
BOX B. Panel Member:	Ronald Jackson - Town o	of Essex	
Please be advised, I as the follows on the Plan Compo			OX B.,, have chosen to vote as
X YES	S NO AB	SSENT, UNAVAILABLE	FOR THE VOTE
I have chosen to vote YES	for the following reasons:	(Select all that Apply	y)
in higher costs at the	mponent as proposed will produ e County level. I generally belie duce overall tax payer costs.	uce savings at the local l of the overall savings bet	level but understand it may result ween the participating
I believe the plan co community.	mponent as proposed will result	t in enhanced services for	or the constituents of my
	mponent as proposed is a need the service without assistance fr		
Other Reason as de	caribod balany		
	BE LOST WATH	put THIS SE	RUPCE.
I have chosen to vote NO f	or the following reasons: (Select all that Apply	7)
			local level AND understand it may an appropriate plan for the County
I believe the plan co	mponent as proposed is necess	sary for the Constituents	of my community.
I believe the plan co to justify the cost to		led service but don't fee	I the savings proposed is adequate
Other Reason as de	scribed below:		
			1
I hereby attest to the	e accuracy of this response	by signature: Q	cnall E. Jackson
Dated this day: 🔗	2-17-2019		



Essex County Office of the Manager

7551 Court Street - PO Box 217 - Elizabethtown, New York 12932 Telephone (518) 873-3333 - Fax (518) 873-3339

Daniel L. Palmer, County Manager danpaco.essex.ny.us

Michael Mascarenas, Deputy County Manager mmascarenas@co.essex.ny.us

Memo

To:

SHARED SERVICE PANEL MEMBERS

From:

Dan Palmer, County Manager

Date:

09/17/2018

Subject:

Shared Service Panel Member Vote Sheets

Ja Dete Wilson

Shared Service Panel Members:

Please find attached Vote Tally Sheets, specific to each proposed item completed with your name. Under the Shared Services Law, as the County Manager I am required to provide as part of the package that goes to New York State Budget Office a "written reason" why each member of the panel choose to vote "yes" or "no", on each specific item proposed.

I have identified each of the Plan Component in Box A based upon numbers 1 - 5.

I have given you standard choices for voting yes or no. Additionally, I have provided a box for other reasons if you should choose to provide your own written response.

At the end of each page is a section to provide your signature and date. It would be easier for me if you were to keep the 5 items attached as a packet.

Thank You Dan



COUNTY OF ESSEX, DANIEL L. PALMER, COUNTY MANAGER: PHONE: (518) 873-3333 EMAIL: DANP@CO.ESSEX.NY.US
Panel Representative
BOX A: Plan Component: 1) Centralized Emergency Medical Services
BOX B. Panel Member: Joe Pete Wilson - Town of Keene
Please be advised, I as the Shared Service Panel member identified in BOX B.,, have chosen to vote as follows on the Plan Component as listed above in BOX A:
YES NO ABSENT, UNAVAILABLE FOR THE VOTE
I have chosen to vote YES for the following reasons: (Select all that Apply)
I believe the plan component as proposed will produce savings at the local level but understand it may result in higher costs at the County level. I generally belief the overall savings between the participating municipalities will reduce overall tax payer costs.
I believe the plan component as proposed will result in enhanced services for the constituents of my community.
☐ I believe the plan component as proposed is a needed service but don't feel on a local level we have the expertise to deliver the service without assistance from the County and/or other municipalities.
Other Reason as described below:
I have chosen to vote NO for the following reasons: (Select all that Apply)
I believe the plan component as proposed will NOT produce savings at the local level AND understand it may result in higher costs at the County level. At this time I do not believe this is an appropriate plan for the County to adopt.
☐ I believe the plan component as proposed is necessary for the Constituents of my community.
I believe the plan component as proposed is a needed service but don't feel the savings proposed is adequate to justify the cost to implement.
Other Reason as described below:
I hereby attest to the accuracy of this response by signature:
Dated this day: 9-17-18



COUNTY OF ESSEX, DANIEL L. P.	ALMER, COUNTY MANAGER:	PHONE: (518) 873-3333	EMAIL: DANP@CO.ESSEX.NY.US
	Panel Repre	sentative	
BOX A: Plan Component:	2) Centralized Information Techn Systems	nology (IT)	
BOX B. Panel Member:	Joe Pete Wilson - Town	of Keene	
Please be advised, I as the follows on the Plan Compo			OX B.,, have chosen to vote as
XYES	S NO A	BSENT, UNAVAILABLE	FOR THE VOTE
I have chosen to vote YES	for the following reasons:	(Select all that Appl	y)
in higher costs at the	mponent as proposed will prod e County level. I generally belie duce overall tax payer costs.		level but understand it may result tween the participating
I believe the plan co community.	mponent as proposed will resu	It in enhanced services f	or the constituents of my
	mponent as proposed is a need the service without assistance f		
Other Reason as de	scribed below:		
I have chosen to vote NO f	or the following reasons:	(Select all that Apply	y)
			local level AND understand it may an appropriate plan for the County
I believe the plan co	imponent as proposed is neces	sary for the Constituents	s of my community.
I believe the plan co to justify the cost to		ded service but don't fee	I the savings proposed is adequate
Other Reason as de	scribed below:		
I hereby attest to the	e accuracy of this respons	e by signature:	Really
Dated this day: Q	17.18		A 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1



COUNTY OF ESSEX, DANIEL L. PALMER, COUNTY MANAGER: PHONE: (518) 873-3333 EMAIL: DANP@CO.ESSEX.NY.U
Panel Representative
BOX A: Plan Component: 3) Initiation of intergrated GIS Database
BOX B. Panel Member: Joe Pete Wilson - Town of Keene
Please be advised, I as the Shared Service Panel member identified in BOX B.,, have chosen to vote a follows on the Plan Component as listed above in BOX A:
YES ON ABSENT, UNAVAILABLE FOR THE VOTE
I have chosen to vote YES for the following reasons: (Select all that Apply)
I believe the plan component as proposed will produce savings at the local level but understand it may result in higher costs at the County level. I generally belief the overall savings between the participating municipalities will reduce overall tax payer costs.
I believe the plan component as proposed will result in enhanced services for the constituents of my community.
I believe the plan component as proposed is a needed service but don't feel on a local level we have the expertise to deliver the service without assistance from the County and/or other municipalities.
Other Reason as described below:
I have chosen to vote NO for the following reasons: (Select all that Apply)
I believe the plan component as proposed will NOT produce savings at the local level AND understand it may result in higher costs at the County level. At this time I do not believe this is an appropriate plan for the County to adopt.
☐ I believe the plan component as proposed is necessary for the Constituents of my community.
I believe the plan component as proposed is a needed service but don't feel the savings proposed is adequate to justify the cost to implement.
Other Reason as described below:
I have be attended to the account of this warmange by sign at your Asia Asia at your
I hereby attest to the accuracy of this response by signature:
Dated this day: Q-(7.(8



COUNTY OF ESSEX, DANIEL L. P.	ALMER, COUNTY MANAGER:	PHONE: (518) 873-3333	EMAIL: DANP@CO.ESSEX.NY.US
	Panel Repres	sentative	***
BOX A: Plan Component:	4) Collaborative Highway and Pu Works Planning	blic	
BOX B. Panel Member:	Joe Pete Wilson - Town o	of Keene	
Please be advised, I as the follows on the Plan Compo			X B.,, have chosen to vote as
A VES	S NO AB	SSENT, UNAVAILABLE F	OR THE VOTE
I have chosen to vote YES	for the following reasons: ((Select all that Apply)
in higher costs at the	mponent as proposed will produ e County level. I generally belie duce overall tax payer costs.	uce savings at the local le of the overall savings betw	evel but understand it may result veen the participating
I believe the plan co community.	mponent as proposed will result	t in enhanced services for	r the constituents of my
	mponent as proposed is a need the service without assistance from		
Other Reason as de	scribed below:		
			le je
I have chosen to vote NO f	or the following reasons: (Select all that Apply)	
			ocal level AND understand it may in appropriate plan for the County
I believe the plan co	mponent as proposed is necess	sary for the Constituents	of my community.
I believe the plan co to justify the cost to		led service but don't feel t	the savings proposed is adequate
Other Reason as de	scribed below:		
I hereby attest to the	e accuracy of this response	by signature:	leto vila
Dated this day:	7-17.18	1	



COUNTY OF ESSEX, DANIEL L. P	ALMER, COUNTY MANAGER:	PHONE: (518) 873-3333	EMAIL: DANP@CO.ESSEX.NY.US
	Panel Repre	sentative	
BOX A: Plan Component:	5) Formalized Community Plann Services	ing	
BOX B. Panel Member:	Joe Pete Wilson - Town	of Keene	
Please be advised, I as the follows on the Plan Compo			OX B.,, have chosen to vote as
YYES	S NO A	BSENT, UNAVAILABLE	FOR THE VOTE
I have chosen to vote YES	for the following reasons:	(Select all that Apply	y)
in higher costs at the	emponent as proposed will prod e County level. I generally belie duce overall tax payer costs.		evel but understand it may result ween the participating
l believe the plan co community.	mponent as proposed will resu	It in enhanced services for	or the constituents of my
	emponent as proposed is a need the service without assistance f		
Other Reason as de	scribed below:		
I have chosen to vote NO f	or the following reasons:	(Select all that Apply	·)
			local level AND understand it may an appropriate plan for the County
I believe the plan co	emponent as proposed is neces	sary for the Constituents	of my community.
I believe the plan co to justify the cost to		ded service but don't fee	the savings proposed is adequate
Other Reason as de	scribed below:		
I hereby attest to th	e accuracy of this respons	e by signature:	Peto lilu
Dated this day:	1-17:18		, 000



Essex County Office of the Manager

7551 Court Street - PO Box 217 - Elizabethtown, New York 12932 Telephone (518) 873-3333 - Fax (518) 873-3339

Daniel L. Palmer, County Manager danp@co.essex.ny.us

Michael Mascarenas, Deputy County Manager mmascarenas@co.essex.ny.us

Memo

To: SHARED SERVICE PANEL MEMBERS

From: Dan Palmer, County Manager

Date: 09/17/2018

Subject: Shared Service Panel Member Vote Sheets

Shared Service Panel Members:

Please find attached Vote Tally Sheets, specific to each proposed item completed with your name. Under the Shared Services Law, as the County Manager I am required to provide as part of the package that goes to New York State Budget Office a "written reason" why each member of the panel choose to vote "yes" or "no", on each specific item proposed.

I have identified each of the Plan Component in Box A based upon numbers 1 – 5.

I have given you standard choices for voting yes or no. Additionally, I have provided a box for other reasons if you should choose to provide your own written response.

At the end of each page is a section to provide your signature and date. It would be easier for me if you were to keep the 5 items attached as a packet.

Thank You Dan



вох	Panel Representative
2011	A: Plan Component: 1) Centralized Emergency Medical Services
вох	B. Panel Member: James W. Monty - Town of Lewis
	e be advised, I as the Shared Service Panel member identified in BOX B.,, have chosen to vote as ws on the Plan Component as listed above in BOX A:
	YES NO ABSENT, UNAVAILABLE FOR THE VOTE
I hav	e chosen to vote YES for the following reasons: (Select all that Apply)
	I believe the plan component as proposed will produce savings at the local level but understand it may result in higher costs at the County level. I generally belief the overall savings between the participating municipalities will reduce overall tax payer costs.
	I believe the plan component as proposed will result in enhanced services for the constituents of my community.
	I believe the plan component as proposed is a needed service but don't feel on a local level we have the expertise to deliver the service without assistance from the County and/or other municipalities.
	Other Reason as described below:
I hav	e chosen to vote NO for the following reasons: (Select all that Apply)
	I believe the plan component as proposed will NOT produce savings at the local level AND understand it may result in higher costs at the County level. At this time I do not believe this is an appropriate plan for the County to adopt.
	result in higher costs at the County level. At this time I do not believe this is an appropriate plan for the County
	result in higher costs at the County level. At this time I do not believe this is an appropriate plan for the County to adopt. I believe the plan component as proposed is necessary for the Constituents of my community.
	result in higher costs at the County level. At this time I do not believe this is an appropriate plan for the County to adopt. I believe the plan component as proposed is necessary for the Constituents of my community. I believe the plan component as proposed is a needed service but don't feel the savings proposed is adequate
	result in higher costs at the County level. At this time I do not believe this is an appropriate plan for the County to adopt. I believe the plan component as proposed is necessary for the Constituents of my community. I believe the plan component as proposed is a needed service but don't feel the savings proposed is adequate to justify the cost to implement.
	result in higher costs at the County level. At this time I do not believe this is an appropriate plan for the County to adopt. I believe the plan component as proposed is necessary for the Constituents of my community. I believe the plan component as proposed is a needed service but don't feel the savings proposed is adequate to justify the cost to implement.



COUNTY OF ESSEX, DANIEL L. PALMER, COUNTY MANAGER: PHONE: (518) 873-3333 EMAIL: DANP@CO.ESSEX.NY.U		
	Panel Representative	
BOX A: Plan Component:	2) Centralized Information Technology (IT) Systems	
BOX B. Panel Member:	James W. Monty - Town of Lewis	
	Shared Service Panel member iden onent as listed above in BOX A:	tified in BOX B.,, have chosen to vote as
X YES	NO ABSENT, UN	AVAILABLE FOR THE VOTE
I have chosen to vote YES f	for the following reasons: (Select all	that Apply)
in higher costs at the	mponent as proposed will produce savings e County level. I generally belief the overal duce overall tax payer costs.	at the local level but understand it may result I savings between the participating
I believe the plan co- community.	mponent as proposed will result in enhance	ed services for the constituents of my
	mponent as proposed is a needed service he service without assistance from the Cou	
Other Reason as des	scribed below:	
I have chosen to vote NO f	or the following reasons: (Select all	that Apply)
		ovings at the local level AND understand it may elieve this is an appropriate plan for the County
I believe the plan co	mponent as proposed is necessary for the	Constituents of my community.
I believe the plan co to justify the cost to i		but don't feel the savings proposed is adequate
Other Reason as des	scribed below:	
I hereby attest to the	e accuracy of this response by signa	ture: James W Morty
Dated this day: 9	17/18	



COUNTY OF ESSEX, DANIEL L. PALMER, COUNTY MANAGER: PHONE: (518) 873-3333 EMAIL: DANP@CO.ESSEX.NY.US
Panel Representative
BOX A: Plan Component: 3) Initiation of intergrated GIS Database
BOX B. Panel Member: James W. Monty - Town of Lewis
Please be advised, I as the Shared Service Panel member identified in BOX B.,, have chosen to vote a follows on the Plan Component as listed above in BOX A:
YES ON ABSENT, UNAVAILABLE FOR THE VOTE
I have chosen to vote YES for the following reasons: (Select all that Apply)
I believe the plan component as proposed will produce savings at the local level but understand it may result in higher costs at the County level. I generally belief the overall savings between the participating municipalities will reduce overall tax payer costs.
I believe the plan component as proposed will result in enhanced services for the constituents of my community.
I believe the plan component as proposed is a needed service but don't feel on a local level we have the expertise to deliver the service without assistance from the County and/or other municipalities.
Other Reason as described below:
I have chosen to vote NO for the following reasons: (Select all that Apply)
I believe the plan component as proposed will NOT produce savings at the local level AND understand it may result in higher costs at the County level. At this time I do not believe this is an appropriate plan for the County to adopt.
☐ I believe the plan component as proposed is necessary for the Constituents of my community.
I believe the plan component as proposed is a needed service but don't feel the savings proposed is adequate to justify the cost to implement.
Other Reason as described below:
I hereby attest to the accuracy of this response by signature:
Dated this day: 9 17/18



Panel Representative
BOX A: Plan Component: 4) Collaborative Highway and Public Works Planning
BOX B. Panel Member: James W. Monty - Town of Lewis
Please be advised, I as the Shared Service Panel member identified in BOX B.,, have chosen to vote a follows on the Plan Component as listed above in BOX A:
☑ YES ☐ NO ☐ ABSENT, UNAVAILABLE FOR THE VOTE
I have chosen to vote YES for the following reasons: (Select all that Apply)
I believe the plan component as proposed will produce savings at the local level but understand it may result in higher costs at the County level. I generally belief the overall savings between the participating municipalities will reduce overall tax payer costs.
I believe the plan component as proposed will result in enhanced services for the constituents of my community.
I believe the plan component as proposed is a needed service but don't feel on a local level we have the expertise to deliver the service without assistance from the County and/or other municipalities.
Other Reason as described below:
I have chosen to vote NO for the following reasons: (Select all that Apply)
I believe the plan component as proposed will NOT produce savings at the local level AND understand it may result in higher costs at the County level. At this time I do not believe this is an appropriate plan for the County to adopt.
☐ I believe the plan component as proposed is necessary for the Constituents of my community.
I believe the plan component as proposed is a needed service but don't feel the savings proposed is adequate to justify the cost to implement.
Other Reason as described below:
I hereby attest to the accuracy of this response by signature:
Dated this day: 9 (17/18



COUNTY OF ESSEX, DANIEL L. PALMER, COUNTY MANAGER: PHONE: (518) 873-3333 EMAIL: DANP@CO.ESSEX.NY.US
Panel Representative
BOX A: Plan Component: 5) Formalized Community Planning Services
BOX B. Panel Member: James W. Monty - Town of Lewis
Please be advised, I as the Shared Service Panel member identified in BOX B.,, have chosen to vote as follows on the Plan Component as listed above in BOX A:
YES NO ABSENT, UNAVAILABLE FOR THE VOTE
I have chosen to vote YES for the following reasons: (Select all that Apply)
I believe the plan component as proposed will produce savings at the local level but understand it may result in higher costs at the County level. I generally belief the overall savings between the participating municipalities will reduce overall tax payer costs.
I believe the plan component as proposed will result in enhanced services for the constituents of my community.
I believe the plan component as proposed is a needed service but don't feel on a local level we have the expertise to deliver the service without assistance from the County and/or other municipalities.
Other Reason as described below:
I have chosen to vote NO for the following reasons: (Select all that Apply)
I believe the plan component as proposed will NOT produce savings at the local level AND understand it may result in higher costs at the County level. At this time I do not believe this is an appropriate plan for the County to adopt.
☐ I believe the plan component as proposed is necessary for the Constituents of my community.
I believe the plan component as proposed is a needed service but don't feel the savings proposed is adequate to justify the cost to implement.
Other Reason as described below:
I hereby attest to the accuracy of this response by signature:
Dated this day:



Essex County Office of the Manager

7551 Court Street - PO Box 217 - Elizabethtown, New York 12932 Telephone (518) 873-3333 - Fax (518) 873-3339

Daniel L. Palmer, County Manager danp@co.essex.ny.us

Michael Mascarenas, Deputy County Manager mmascarenas@co.essex.ny.us

Memo

To: SHARED SERVICE PANEL MEMBERS

From: Dan Palmer, County Manager

Date: 09/17/2018

Subject: Shared Service Panel Member Vote Sheets

Stell Me NACCY

Shared Service Panel Members:

Please find attached Vote Tally Sheets, specific to each proposed item completed with your name. Under the Shared Services Law, as the County Manager I am required to provide as part of the package that goes to New York State Budget Office a "written reason" why each member of the panel choose to vote "yes" or "no", on each specific item proposed.

I have identified each of the Plan Component in Box A based upon numbers 1 – 5.

I have given you standard choices for voting yes or no. Additionally, I have provided a box for other reasons if you should choose to provide your own written response.

At the end of each page is a section to provide your signature and date. It would be easier for me if you were to keep the 5 items attached as a packet.

Thank You Dan



COUNTY OF ESSEX, DANIEL L. PALMER, COUNTY MANAGER: PHONE: (518) 873-3333 EMAIL: DANP@CO.ESSEX.NY.U
Panel Representative
BOX A: Plan Component: 1) Centralized Emergency Medical Services
BOX B. Panel Member: Stephen McNally - Town of Minerva
Please be advised, I as the Shared Service Panel member identified in BOX B.,, have chosen to vote a follows on the Plan Component as listed above in BOX A:
YES ON ABSENT, UNAVAILABLE FOR THE VOTE
I have chosen to vote YES for the following reasons: (Select all that Apply)
I believe the plan component as proposed will produce savings at the local level but understand it may result in higher costs at the County level. I generally belief the overall savings between the participating municipalities will reduce overall tax payer costs.
I believe the plan component as proposed will result in enhanced services for the constituents of my community.
I believe the plan component as proposed is a needed service but don't feel on a local level we have the expertise to deliver the service without assistance from the County and/or other municipalities.
Other Reason as described below:
Pending Actual cost of to TAY PAYERS OF MINERA
Aples to Aples coverage us Town or county tunding.
Pending Actual cost of to Tay Payers of Mineral Apply to Apple Coverage us Town or County Funding. I have chosen to vote NO for the following reasons: (Select all that Apply) opt out Provision I believe the plan component as proposed will NOT produce savings at the local level AND understand it may result in higher costs at the County level. At this time I do not believe this is an appropriate plan for the County to adopt.
☐ I believe the plan component as proposed is necessary for the Constituents of my community.
I believe the plan component as proposed is a needed service but don't feel the savings proposed is adequat to justify the cost to implement.
Other Reason as described below:
I hereby attest to the accuracy of this response by signature.
Dated this day: 9 12 19



COUNTY OF ESSEX	, DANIEL L. PALMER, COUNTY MANAGER: PHONE: (518) 873-3333 EMAIL: DANP@CO.ESSEX.NY.US
	Panel Representative
BOX A: Plan C	omponent: 2) Centralized Information Technology (IT) Systems
BOX B. Panel I	Member: Stephen McNally - Town of Minerva
	ed, I as the Shared Service Panel member identified in BOX B.,, have chosen to vote as Plan Component as listed above in BOX A:
	YES NO ABSENT, UNAVAILABLE FOR THE VOTE
I have chosen t	o vote YES for the following reasons: (Select all that Apply)
in high	re the plan component as proposed will produce savings at the local level but understand it may result er costs at the County level. I generally belief the overall savings between the participating palities will reduce overall tax payer costs.
I belie comm	re the plan component as proposed will result in enhanced services for the constituents of my unity.
	re the plan component as proposed is a needed service but don't feel on a local level we have the se to deliver the service without assistance from the County and/or other municipalities.
Other R	eason as described below:
I have always t	a victo NIO (ou the fellowing area and (Colort all that Arealy)
	o vote NO for the following reasons: (Select all that Apply)
	re the plan component as proposed will NOT produce savings at the local level AND understand it may n higher costs at the County level. At this time I do not believe this is an appropriate plan for the County ot.
I belie	e the plan component as proposed is necessary for the Constituents of my community.
	ve the plan component as proposed is a needed service but don't feel the savings proposed is adequate fy the cost to implement.
Other R	eason as described below:
I hereby	attest to the accuracy of this response by signature.
Dated t	



COUNTY OF ESSEX, DANIEL L. PALMER, COUNTY MANAGER: PHONE: (518) 873-3333 EMAIL: DANP@CO.ESSEX.NY.US
Panel Representative
BOX A: Plan Component: 3) Initiation of intergrated GIS Database
BOX B. Panel Member: Stephen McNally - Town of Minerva
Please be advised, I as the Shared Service Panel member identified in BOX B.,, have chosen to vote as follows on the Plan Component as listed above in BOX A:
YES NO ABSENT, UNAVAILABLE FOR THE VOTE
I have chosen to vote YES for the following reasons: (Select all that Apply)
I believe the plan component as proposed will produce savings at the local level but understand it may result in higher costs at the County level. I generally belief the overall savings between the participating municipalities will reduce overall tax payer costs.
I believe the plan component as proposed will result in enhanced services for the constituents of my community.
I believe the plan component as proposed is a needed service but don't feel on a local level we have the expertise to deliver the service without assistance from the County and/or other municipalities.
Other Reason as described below:
I have chosen to vote NO for the following reasons: (Select all that Apply)
I believe the plan component as proposed will NOT produce savings at the local level AND understand it may result in higher costs at the County level. At this time I do not believe this is an appropriate plan for the County to adopt.
☐ I believe the plan component as proposed is necessary for the Constituents of my community.
I believe the plan component as proposed is a needed service but don't feel the savings proposed is adequate to justify the cost to implement.
Other Reason as described below:
I hereby attest to the accuracy of this response by signature:
Dated this day: 9/10/18



	Panel Represe	entative
BOX A: Plan Component:	4) Collaborative Highway and Pub Works Planning	olic
BOX B. Panel Member:	Stephen McNally - Town	of Minerva
	Shared Service Panel membonent as listed above in BOX	ber identified in BOX B.,, have chosen to vote as X A:
.⊠ YES	S NO ABS	SENT, UNAVAILABLE FOR THE VOTE
I have chosen to vote YES	for the following reasons: (S	Select all that Apply)
in higher costs at the	emponent as proposed will product e County level. I generally belief educe overall tax payer costs.	ce savings at the local level but understand it may result the overall savings between the participating
I believe the plan co community.	mponent as proposed will result	in enhanced services for the constituents of my
I believe the plan co expertise to deliver t	mponent as proposed is a neede the service without assistance fro	ed service but don't feel on a local level we have the om the County and/or other municipalities.
Other Reason as des	scribed below:	
I have chosen to vote NO f	for the following reasons: (S	Colort all that Amaly)
	of the following reasons. (e	select all that Apply)
	emponent as proposed will NOT p	produce savings at the local level AND understand it may I do not believe this is an appropriate plan for the County
result in higher costs to adopt.	emponent as proposed will NOT p s at the County level. At this time	produce savings at the local level AND understand it may
result in higher costs to adopt. I believe the plan co	emponent as proposed will NOT p is at the County level. At this time emponent as proposed is necessary	oroduce savings at the local level AND understand it may I do not believe this is an appropriate plan for the County ary for the Constituents of my community.
result in higher costs to adopt. I believe the plan co I believe the plan co	emponent as proposed will NOT pass at the County level. At this time emponent as proposed is necessary emponent as proposed is a needed implement.	produce savings at the local level AND understand it may a local level and loc
result in higher costs to adopt. I believe the plan co I believe the plan co to justify the cost to	emponent as proposed will NOT pass at the County level. At this time emponent as proposed is necessary emponent as proposed is a needed implement.	oroduce savings at the local level AND understand it may I do not believe this is an appropriate plan for the County ary for the Constituents of my community.



COUNTY OF ESSEX, DANIEL L. PALMER, COUNTY MANAGER: PHONE: (518) 873-3333 EMAIL: DANP@CO.ESSE	X.NY.US
Panel Representative	
BOX A: Plan Component: 5) Formalized Community Planning Services	
BOX B. Panel Member: Stephen McNally - Town of Minerva	
Please be advised, I as the Shared Service Panel member identified in BOX B.,, have chosen to follows on the Plan Component as listed above in BOX A:	vote as
YES NO BSENT, UNAVAILABLE FOR THE VOTE	
I have chosen to vote YES for the following reasons: (Select all that Apply)	
I believe the plan component as proposed will produce savings at the local level but understand it may in higher costs at the County level. I generally belief the overall savings between the participating municipalities will reduce overall tax payer costs.	result
I believe the plan component as proposed will result in enhanced services for the constituents of my community.	
I believe the plan component as proposed is a needed service but don't feel on a local level we have the expertise to deliver the service without assistance from the County and/or other municipalities.	ne
Other Reason as described below:	
I have chosen to vote NO for the following reasons: (Select all that Apply)	
I believe the plan component as proposed will NOT produce savings at the local level AND understand result in higher costs at the County level. At this time I do not believe this is an appropriate plan for the to adopt.	
☐ I believe the plan component as proposed is necessary for the Constituents of my community.	
I believe the plan component as proposed is a needed service but don't feel the savings proposed is a to justify the cost to implement.	dequate
Other Reason as described below:	
I hereby attest to the accuracy of this response by signature:	
Dated this day: 9 17 19	



Essex County Office of the Manager

7551 Court Street - PO Box 217 - Elizabethtown, New York 12932 Telephone (518) 873-3333 - Fax (518) 873-3339

Daniel L. Palmer, County Manager danp@co.essex.ny.us

Michael Mascarenas, Deputy County Manager mmascarenas@co.essex.ny.us

Memo

To: SHARED SERVICE PANEL MEMBERS

From: Dan Palmer, County Manager

Date: 09/17/2018

Subject: Shared Service Panel Member Vote Sheets

MIKE MARAELL

Shared Service Panel Members:

Please find attached Vote Tally Sheets, specific to each proposed item completed with your name. Under the Shared Services Law, as the County Manager I am required to provide as part of the package that goes to New York State Budget Office a "written reason" why each member of the panel choose to vote "yes" or "no", on each specific item proposed.

I have identified each of the Plan Component in Box A based upon numbers 1 - 5.

I have given you standard choices for voting yes or no. Additionally, I have provided a box for other reasons if you should choose to provide your own written response.

At the end of each page is a section to provide your signature and date. It would be easier for me if you were to keep the 5 items attached as a packet.

Thank You Dan



COUNTY OF ESSEX, DANIEL L. PA	ALMER, COUNTY MANAGER: PHONE: (518) 873-3333 EMA	AIL: DANP@CO.ESSEX.NY.US
	Panel Representative	
BOX A: Plan Component:	1) Centralized Emergency Medical Services	
BOX B. Panel Member:	Michael Marnell - Town of Schroon	
	Shared Service Panel member identified in BOX B.,, onent as listed above in BOX A:	, have chosen to vote as
✓ YES	S	HE VOTE
I have chosen to vote YES i	for the following reasons: (Select all that Apply)	
in higher costs at the	emponent as proposed will produce savings at the local level but the County level. I generally belief the overall savings between the duce overall tax payer costs.	
I believe the plan co- community.	emponent as proposed will result in enhanced services for the co	constituents of my
	emponent as proposed is a needed service but don't feel on a lot the service without assistance from the County and/or other mu	
Other Reason as des	scribed below:	
I have chosen to vote NO f	for the following reasons: (Select all that Apply)	
	emponent as proposed will NOT produce savings at the local le s at the County level. At this time I do not believe this is an app	
I believe the plan co	emponent as proposed is necessary for the Constituents of my	community.
I believe the plan co to justify the cost to	emponent as proposed is a needed service but don't feel the sa implement.	vings proposed is adequate
Other Reason as des	scribed below:	
I hereby attest to the	e accuracy of this response by signature:	Maen
Dated this day:	9.17-18	



COUNTY OF ESSEX, DANIEL L. PALMER, COUNTY MANAGER: PHONE: (518) 873-3333 EMAIL: DANP@CO.ESSEX.NY.U
Panel Representative
BOX A: Plan Component: 2) Centralized Information Technology (IT) Systems
BOX B. Panel Member: Michael Marnell - Town of Schroon
Please be advised, I as the Shared Service Panel member identified in BOX B.,, have chosen to vote a follows on the Plan Component as listed above in BOX A:
YES NO ABSENT, UNAVAILABLE FOR THE VOTE
I have chosen to vote YES for the following reasons: (Select all that Apply)
I believe the plan component as proposed will produce savings at the local level but understand it may result in higher costs at the County level. I generally belief the overall savings between the participating municipalities will reduce overall tax payer costs.
I believe the plan component as proposed will result in enhanced services for the constituents of my community.
I believe the plan component as proposed is a needed service but don't feel on a local level we have the expertise to deliver the service without assistance from the County and/or other municipalities.
Other Reason as described below:
I have chosen to vote NO for the following reasons: (Select all that Apply)
I believe the plan component as proposed will NOT produce savings at the local level AND understand it may result in higher costs at the County level. At this time I do not believe this is an appropriate plan for the County to adopt.
☐ I believe the plan component as proposed is necessary for the Constituents of my community.
I believe the plan component as proposed is a needed service but don't feel the savings proposed is adequate to justify the cost to implement.
Other Reason as described below:
I hereby attest to the accuracy of this response by signature: M. A. Macw
Dated this day: 9- 17-18



COUNTY OF ESSEX, DANIEL L. PALMER, COUNTY MANAGER: PHONE: (518) 873-3333 EMAIL: DANP@CO.ESSEX.NY.US
Panel Representative
BOX A: Plan Component: 3) Initiation of intergrated GIS Database
BOX B. Panel Member: Michael Marnell - Town of Schroon
Please be advised, I as the Shared Service Panel member identified in BOX B.,, have chosen to vote as follows on the Plan Component as listed above in BOX A: YES NO ABSENT, UNAVAILABLE FOR THE VOTE
I have chosen to vote YES for the following reasons: (Select all that Apply)
in higher costs at the County level. I generally belief the overall savings between the participating municipalities will reduce overall tax payer costs.
 I believe the plan component as proposed will result in enhanced services for the constituents of my community. I believe the plan component as proposed is a needed service but don't feel on a local level we have the expertise to deliver the service without assistance from the County and/or other municipalities.
Other Reason as described below:
I have chosen to vote NO for the following reasons: (Select all that Apply) I believe the plan component as proposed will NOT produce savings at the local level AND understand it may result in higher costs at the County level. At this time I do not believe this is an appropriate plan for the County to adopt. I believe the plan component as proposed is necessary for the Constituents of my community. I believe the plan component as proposed is a needed service but don't feel the savings proposed is adequate to justify the cost to implement. Other Reason as described below:
I hereby attest to the accuracy of this response by signature: B. A. Maeur
Dated this day: 9-17-18



COUNTY OF ESSEX, DANIEL L. P.	ALMER, COUNTY MANAGER:	PHONE: (518) 873-3333	EMAIL: DANP@CO.ESSEX.NY.US
	Panel Repres	sentative	
BOX A: Plan Component:	4) Collaborative Highway and Pu Works Planning	ıblic	
BOX B. Panel Member:	Michael Marnell - Town	of Schroon	
Please be advised, I as the follows on the Plan Compo			OX B.,, have chosen to vote as
YES	NO AE	BSENT, UNAVAILABLE	FOR THE VOTE
I have chosen to vote YES f	or the following reasons:	(Select all that Apply	7)
in higher costs at the	mponent as proposed will produ e County level. I generally belie duce overall tax payer costs.		evel but understand it may result ween the participating
I believe the plan conmunity.	mponent as proposed will resul	t in enhanced services for	or the constituents of my
	mponent as proposed is a need he service without assistance fr		
Other Reason as des	scribed below:		
I have chosen to vote NO f	or the following reasons: ((Select all that Apply	·)
			ocal level AND understand it may an appropriate plan for the County
I believe the plan co	mponent as proposed is necess	sary for the Constituents	of my community.
I believe the plan co to justify the cost to i		ded service but don't feel	the savings proposed is adequate
Other Reason as des	scribed below:		
I hereby attest to the	e accuracy of this response	e by signature:	R. Mainell
Dated this day: 9	12-18		



COUNTY OF ESSEX, DANIEL L. PALMER, COUNTY MANAGER: PHONE: (518) 873-3333 EMAIL: DANP@CO.ESSEX.NY.U
Panel Representative
BOX A: Plan Component: 5) Formalized Community Planning Services
BOX B. Panel Member: Michael Marnell - Town of Schroon
Please be advised, I as the Shared Service Panel member identified in BOX B.,, have chosen to vote a follows on the Plan Component as listed above in BOX A:
YES ABSENT, UNAVAILABLE FOR THE VOTE
I have chosen to vote YES for the following reasons: (Select all that Apply)
I believe the plan component as proposed will produce savings at the local level but understand it may result in higher costs at the County level. I generally belief the overall savings between the participating municipalities will reduce overall tax payer costs.
I believe the plan component as proposed will result in enhanced services for the constituents of my community.
I believe the plan component as proposed is a needed service but don't feel on a local level we have the expertise to deliver the service without assistance from the County and/or other municipalities.
Other Reason as described below:
I have chosen to vote NO for the following reasons: (Select all that Apply)
I believe the plan component as proposed will NOT produce savings at the local level AND understand it may result in higher costs at the County level. At this time I do not believe this is an appropriate plan for the County to adopt.
☐ I believe the plan component as proposed is necessary for the Constituents of my community.
I believe the plan component as proposed is a needed service but don't feel the savings proposed is adequate to justify the cost to implement.
Other Reason as described below:
I hereby attest to the accuracy of this response by signature: A. Maeric
Dated this day: 9-17-18



Essex County Office of the Manager

7551 Court Street - PO Box 217 - Elizabethtown, New York 12932 Telephone (518) 873-3333 - Fax (518) 873-3339

Daniel L. Palmer, County Manager danp@co.essex.ny.us

Michael Mascarenas, Deputy County Manager mmascarenas@co.essex.ny.us

Memo

To: SHARED SERVICE PANEL MEMBERS

From: Dan Palmer, County Manager

Date: 09/17/2018

Subject: Shared Service Panel Member Vote Sheets

Shared Service Panel Members:

Please find attached Vote Tally Sheets, specific to each proposed item completed with your name. Under the Shared Services Law, as the County Manager I am required to provide as part of the package that goes to New York State Budget Office a "written reason" why each member of the panel choose to vote "yes" or "no", on each specific item proposed.

I have identified each of the Plan Component in Box A based upon numbers 1 – 5.

I have given you standard choices for voting yes or no. Additionally, I have provided a box for other reasons if you should choose to provide your own written response.

At the end of each page is a section to provide your signature and date. It would be easier for me if you were to keep the 5 items attached as a packet.

Thank You Dan



COUNTY OF ESSEX, DANIEL L. PALMER, COUNTY MANAGER: PHONE: (518) 873-3333 EMAIL: DANP@CO.ESSEX.NY.U
Panel Representative
BOX A: Plan Component: 1) Centralized Emergency Medical Services
BOX B. Panel Member: Robin DeLoria - Town of Newcomb
Please be advised, I as the Shared Service Panel member identified in BOX B.,, have chosen to vote a follows on the Plan Component as listed above in BOX A:
YES NO ABSENT, UNAVAILABLE FOR THE VOTE
I have chosen to vote YES for the following reasons: (Select all that Apply)
I believe the plan component as proposed will produce savings at the local level but understand it may result in higher costs at the County level. I generally belief the overall savings between the participating municipalities will reduce overall tax payer costs.
I believe the plan component as proposed will result in enhanced services for the constituents of my community.
I believe the plan component as proposed is a needed service but don't feel on a local level we have the expertise to deliver the service without assistance from the County and/or other municipalities.
Other Reason as described below:
I NEED MORE INFORMATION
I have chosen to vote NO for the following reasons: (Select all that Apply)
I believe the plan component as proposed will NOT produce savings at the local level AND understand it may result in higher costs at the County level. At this time I do not believe this is an appropriate plan for the County to adopt.
☐ I believe the plan component as proposed is necessary for the Constituents of my community.
I believe the plan component as proposed is a needed service but don't feel the savings proposed is adequate to justify the cost to implement.
Other Reason as described below:
I hereby attest to the accuracy of this response by signature: Robert . Delcare
Dated this day: 17 Contrable 2018



Panel Representative BOX A: Plan Component: 2) Centralized Information Technology (IT) Systems BOX B. Panel Member: Robin DeLoria - Town of Newcomb Please be advised, I as the Shared Service Panel member identified in BOX B., have chosen to vote a follows on the Plan Component as listed above in BOX A:	COUNTY OF ESSEX, DANIEL L. P	'ALMER, COUNTY MA	ANAGER: PH	IONE: (518) 873-333	33 EMAIL: DANP@	CO.ESSEX.NY.US
BOX B. Panel Member: Robin DeLoria - Town of Newcomb Please be advised, I as the Shared Service Panel member identified in BOX B.,, have chosen to vote a follows on the Plan Component as listed above in BOX A: YES		Par	nel Represent	ative		
Please be advised, I as the Shared Service Panel member identified in BOX B.,, have chosen to vote a follows on the Plan Component as listed above in BOX A: X YES	BOX A: Plan Component:		nation Technolog	y (IT)		
follows on the Plan Component as listed above in BOX A: X YES	BOX B. Panel Member:	Robin DeLoria	- Town of N	ewcomb		
I have chosen to vote YES for the following reasons: (Select all that Apply) I believe the plan component as proposed will produce savings at the local level but understand it may result in higher costs at the County level. I generally belief the overall savings between the participating municipalities will reduce overall tax payer costs. I believe the plan component as proposed will result in enhanced services for the constituents of my community. I believe the plan component as proposed is a needed service but don't feel on a local level we have the expertise to deliver the service without assistance from the County and/or other municipalities. Other Reason as described below: I believe the plan component as proposed will NOT produce savings at the local level AND understand it may result in higher costs at the County level. At this time I do not believe this is an appropriate plan for the Count to adopt. I believe the plan component as proposed is necessary for the Constituents of my community. I believe the plan component as proposed is a needed service but don't feel the savings proposed is adequat to justify the cost to implement. Other Reason as described below: I hereby attest to the accuracy of this response by signature: Robert Reason Robert Reason Robert Reason Robert Reason Robert Robert Reason Robert Reason Robert	그런 무슨 그림은 그 아내가 들어 가는 것이 생각하는 사랑이 모든다고 있다면 하다.				BOX B.,, have cho	osen to vote as
I believe the plan component as proposed will produce savings at the local level but understand it may result in higher costs at the County level. I generally belief the overall savings between the participating municipalities will reduce overall tax payer costs. I believe the plan component as proposed will result in enhanced services for the constituents of my community. I believe the plan component as proposed is a needed service but don't feel on a local level we have the expertise to deliver the service without assistance from the County and/or other municipalities. Other Reason as described below: I have chosen to vote NO for the following reasons: (Select all that Apply) I believe the plan component as proposed will NOT produce savings at the local level AND understand it may result in higher costs at the County level. At this time I do not believe this is an appropriate plan for the Count to adopt. I believe the plan component as proposed is necessary for the Constituents of my community. I believe the plan component as proposed is a needed service but don't feel the savings proposed is adequat to justify the cost to implement. Other Reason as described below: I hereby attest to the accuracy of this response by signature: Robert	X YES	S NO	ABSE	NT, UNAVAILABI	LE FOR THE VOTE	
in higher costs at the County level. I generally belief the overall savings between the participating municipalities will reduce overall tax payer costs. I believe the plan component as proposed will result in enhanced services for the constituents of my community. I believe the plan component as proposed is a needed service but don't feel on a local level we have the expertise to deliver the service without assistance from the County and/or other municipalities. Other Reason as described below: I have chosen to vote NO for the following reasons: (Select all that Apply) I believe the plan component as proposed will NOT produce savings at the local level AND understand it may result in higher costs at the County level. At this time I do not believe this is an appropriate plan for the Count to adopt. I believe the plan component as proposed is necessary for the Constituents of my community. I believe the plan component as proposed is a needed service but don't feel the savings proposed is adequat to justify the cost to implement. Other Reason as described below: I hereby attest to the accuracy of this response by signature: Reason. Reason.	I have chosen to vote YES	for the following	reasons: (Se	ect all that Ap	ply)	
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Dated this day: 17 Stotemout 2018				•	The state of the s	



COUNTY OF ESSEX, DANIEL L. PALMER, COUNTY MANAGER: PHONE: (518) 873-3333 EMAIL: DANP@CO.ESSEX.NY.U
Panel Representative
BOX A: Plan Component: 3) Initiation of intergrated GIS Database
BOX B. Panel Member: Robin DeLoria - Town of Newcomb
Please be advised, I as the Shared Service Panel member identified in BOX B.,, have chosen to vote a follows on the Plan Component as listed above in BOX A:
X YES
I have chosen to vote YES for the following reasons: (Select all that Apply)
I believe the plan component as proposed will produce savings at the local level but understand it may result in higher costs at the County level. I generally belief the overall savings between the participating municipalities will reduce overall tax payer costs.
I believe the plan component as proposed will result in enhanced services for the constituents of my community.
I believe the plan component as proposed is a needed service but don't feel on a local level we have the expertise to deliver the service without assistance from the County and/or other municipalities.
Other Reason as described below:
I have chosen to yeate NO for the following reasons: (Select all that Angle)
I have chosen to vote NO for the following reasons: (Select all that Apply)
I believe the plan component as proposed will NOT produce savings at the local level AND understand it may result in higher costs at the County level. At this time I do not believe this is an appropriate plan for the Count to adopt.
☐ I believe the plan component as proposed is necessary for the Constituents of my community.
I believe the plan component as proposed is a needed service but don't feel the savings proposed is adequat to justify the cost to implement.
Other Reason as described below:
I hereby attest to the accuracy of this response by signature:
Dated this day: 17 September 2018
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COUNTY OF ESSEX, DANIEL L. PALMER, COUNTY MANAGER: PHONE: (518) 873-3333 EMAIL: DANP@CO.ESSEX.NY.US
Panel Representative
BOX A: Plan Component: 4) Collaborative Highway and Public Works Planning
BOX B. Panel Member: Robin DeLoria - Town of Newcomb
Please be advised, I as the Shared Service Panel member identified in BOX B.,, have chosen to vote as follows on the Plan Component as listed above in BOX A:
YES NO ABSENT, UNAVAILABLE FOR THE VOTE
I have chosen to vote YES for the following reasons: (Select all that Apply)
I believe the plan component as proposed will produce savings at the local level but understand it may result in higher costs at the County level. I generally belief the overall savings between the participating municipalities will reduce overall tax payer costs.
I believe the plan component as proposed will result in enhanced services for the constituents of my community.
I believe the plan component as proposed is a needed service but don't feel on a local level we have the expertise to deliver the service without assistance from the County and/or other municipalities.
Other Reason as described below:
I have chosen to vote NO for the following reasons: (Select all that Apply)
I believe the plan component as proposed will NOT produce savings at the local level AND understand it may result in higher costs at the County level. At this time I do not believe this is an appropriate plan for the County to adopt.
☐ I believe the plan component as proposed is necessary for the Constituents of my community.
I believe the plan component as proposed is a needed service but don't feel the savings proposed is adequate to justify the cost to implement.
Other Reason as described below:
I hereby attest to the accuracy of this response by signature:
Dated this day: 17 Swittman 2018



	Panel Repres	sentative		
BOX A: Plan Component:	5) Formalized Community Planni Services	ing		
BOX B. Panel Member:	Robin DeLoria - Town of	f Newcomb	i i	
ollows on the Plan Comp	Shared Service Panel memonent as listed above in BC		ied in BOX B	.,, have chosen to vote a
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Shared Services Panel Tuesday, September 4, 2018 - 11:30 AM

County Manager Dan Palmer called this Shared Services Panel meeting to order with the following in attendance: Shaun Gillilland, Joseph Giordano, Charles Harrington, Ronald Jackson, Stephen McNally, James Monty, Ronald Moore, Gerald Morrow, Daniel Palmer, Randy Preston, Thomas Scozzafava, Joe Pete Wilson and Mayor Craig Randall.

Department Heads Present: Judith Garrison, Charli Lewis, Michael Mascarenas, and Anna Reynolds.

Deputies Present: Jim Dougan - DPW.

Also Present: Rob Wick - Community Resources, Lynn Donaldson - Community Resources, Todd Hodgson - DPW.

PALMER: This is one of the items that is listed under the Shared Services Draft Plan. Officially, I have to conduct, this represents the first Shared Services Panel.

So, for our purposes the Shared Services Panel is the 18 members of the, Town Supervisors are members of the Shared Services Panel and Mayor Randall, who is the Mayor of the Village of the Lake Placid. We are required, those are the mandatory, truthfully I did not include the Village of Saranac Lake, because I think they're under Franklin County's, but I'm not sure of that. So, for our purposes this represents the Panel. If the Board wanted to or the Panel wanted to include other members that's something that's an option, so to speak, but at this point given the timeframes that we have, we're going to have to proceed with the way we are now.

I did provide a draft of what by August 1st, which what we are required to and truthfully that draft all came from Community Resources in terms of those items which are under consideration.

One of the things I do want to talk about is potentially you as members of this panel can opt to vote yes or no on any portion of those 5 items that are listed and just for the record, even though there's no press here, the 5 items that we listed was centralized EMS services; which is taking somewhat a different track at the same time as the Shared Services Panel, but that would be the Emergency Medical Services Countywide Services, we're also looking at countywide IT services, initiation of an integrated of a GIS database, collaborative highway and public works planning and of course the one that was just presented to you is formalizing the community planning services through the Community Resources Department.

Again, in reference to that presentation, I think more than anything else, we've come to realized as we've gone on through the Community Resources Department, I know when I asked Mike to take over the department the focus was really supposed to be on both Town and County grant applications and we've done that. I think it's been pretty successful, but we've come, I think more than anything else, we've come to realize that we have to manage expectations. There is, you know, clearly when we get grants the level of expertise that's in each individual town somewhat varies and the expectation somewhat varies. So, I think this proposal that's being priced before you would help to solidify some of that in terms of knowing exactly what is that's

expected, not only of the Community Resource Department, but what we would expect in terms of what individual towns would have to do during this process, so we didn't get bogged down in terms what we're actually providing for. You know we're not providing full engineering services, Todd can't stretch that thin. So, those kinds of things we need to be able to define and I think this a good step towards doing that.

So, that clearly I think is an important part of the plan. Now, in terms of the plan, I did give you a copy of what's essentially appendix A, that I'm required to provide to the State Division of Budget, by October 15th and I have to define in there, the interesting part is, I have to define in there for each provision and honestly I'm breaking it down by the 5 proposals that we have in terms of a draft, but we have to define in there why, how each member of the panel voted; whether they voted yes or no and specifically it also requires under the law that each member that provides its vote has to provide a written reason as to why they voted the way they did.

So, I will develop forms for you guys that will allow you to vote yes or no and I anticipate having some check off boxes that you could do, but there would also be an area that you could write something in incase you wanted to, but crazy as it may seem, I'm supposed to be able to provide to the division of budget a reason why every member of this Panel decided to vote the way they decided to vote.

If you go through that Appendix A and this is where I am going to need Charli Lewis' help in a great deal. There's a requirement, Charli, I've got a copy of what's actually required under Appendix A, if you want it. I'm required to provide a sum total of all the property taxes levied in 2018 by County, cities, towns, villages, school districts, BOCES and special improvement districts within the county. I'm required to provide sum total property tax levied in the year for any of those participate under the plan, so to speak, if they decide to vote yes or no, I guess. I'm supposed to give an anticipated savings, I'm supposed to give an anticipated savings as a percentage of estimated property taxes, I'm supposed to give a percentage of the sum of all the proposals that are contained. I'm supposed to anticipate the savings an average tax payer will receive, I'm supposed to provide an anticipated cost savings to the average homeowner, I don't know what the difference is between an average homeowner and an average taxpayer, the last I knew an average taxpayer was an average homeowner, but I'm not sure of that. Also, I am required to provide an average cost savings to the average business. If you wanted to pick a county that did not have an average business, here's the place to do it. Let's go up in Lake Placid and compare their businesses to the business in Minerva. I don't know how you find an average business in the County, but Charli's going to help me with that stuff, whether she knows it or not, she is.

So, those are the things that I would have to provide for each one of these proposals that are on the table. Now, part of the discussion that we're having today and what I'm going to ask you for, is of the 5 items that were proposed, are there any that you would prefer to not be on the table, so to speak? I know individually you as members can all say, if you put your hand up and say, I'm not, then you're out, as a town you don't have to participate. Interesting thing about that is that you as a member of the Panel can chose to withdraw any interest in anyone of these proposals, but you don't have to have authorization from your town boards to do so. You as individual members can chose to withdraw if you chose, that's why, part of the reason why I provided you with the draft and I think having this meeting would allow you to at least to go back to your boards and kind of review this stuff and decide whether you want in or out. We do have

to, I just, the timeline is crazy and it's a self-inflicted problem on my part, because frankly I didn't get to it. Contrary to what the Governor and the State believe I have a fair amount of things to do, the Governor really needs to follow me around some days, just to see what my schedule looks like, however, in saying that I have to have this meeting, I have to have a second meeting by the 15th of September, but technically and this is a legal opinion I took upon myself, the 15th falls on a Saturday, so the next legal business day is the 17th; which is when you guys are back in, so we will have the second Panel meeting on the 17th and at that meeting I will ask you to vote yes or no on each individual part of this Shared Services Agreement and at point I will have documents ready for you to check yes, no or however you feel. I'm also required before the 17th to conduct 3 public hearings. I have scheduled those, Judy has put the notices in the paper, I can't even remember what the dates were, Jude do you have them?

GARRISON: Yes, Thursday the 6th, Monday the 10th and Wednesday the 12th.

PALMER: Okay, so those are what I scheduled for Public Hearings as it relates to this Shared Services Plan. There is no requirement for you, as members of the Board to be at those public hearings. I'm not suggesting that you can't be, but what I'm saying is, if you chose to be those are the dates, if you chose not to, that's okay, it's my responsibility as the County Manager to conduct those public hearings, public hearings are for the purpose of the public. The point being is that anybody that shows up from the public that wants to provide input, Judy will be here to take minutes, I'll be here to take questions and provide answers to those questions, so in that terms that most important date for you guys, it would be this September 17th date; which immediately follows those; which I will be asking for a vote as it applies to these. I then have to have one more public hearing after that in which we discuss the results of the vote to the public and provide them with what the overall shared services plan would look like that we submit to the State and I then have to submit whatever it is that we arrive at by October 15th to the New York State Division of Budget.

That's the process, if it could come at a bad time, a worse time I don't know when it is. We're in budget now, we're receiving budgets back, but it is something.

And I just want to, in terms of the EMS, I know we have it listed here under the Shared Services Program. It is taking a track under the municipal restructuring?

REYNOLDS: Yes, the award I think was Friday, officially, was \$2.5 million portion.

PALMER: Okay

REYNOLDS: There's no match involved in that 1st portion.

PALMER: Okay, so I guess my question is, would we continue to carry this in the shared services agreement or should would we, I don't know.

REYNOLDS: How long is this agreement?

PALMER: Shared Services Agreement, good question. Here's the deal with the Shared Services Agreement, it was passed in 2017, it was scheduled for 2 years, '17 and '18. They have not addressed it at the State Legislature whether it's going to be continued as a requirement moving forward or whether this is the last year of the requirement, so to speak, or not. I don't know what that process is, but I guess what I'm kind of getting from you Shaun is that we should probably still maintain this within this agreement, I mean within this plan as well?

GILLILLAND: I believe so, yeah.

PALMER: Okay

GILLILLAND: I mean because we get \$6. Something million, total.

REYNOLDS: Yeah.

GILLILLAND: Yeah, so I think it would be foolish not to include this.

PRESTON: Okay, alright.

MONTY: I've just got a question pertaining to that, because I still don't have a full understanding of what the EMS program is. So, if I opted, you know it is a viable solution, it would be great to have it in the Shared Services, but if we vote to put it in the shared services are we still obligated to follow through with it?

SCOZZAFAVA: No

PALMER: Absolutely no requirements under the Shared Services Law that anybody follow through with anything contained within it. I have to tell you that I've seen lots of State laws, I've spent a lot of time reading State laws, that is the worse written State law that I have seen in my life. There is no provision whatsoever in there. Typically every State law has a provision that provides for some kind of enforcement or some kind of a penalty for not doing something. Nothing within that law even addresses what happens if you don't do or what you do. The way I would review it is if in the final, there's going to be a process by which this Board reviews the cells. EMS plan, has ongoing discussion about the implementation of the EMS plan and if any community at some point decides they're opting out of it, I don't think it affects the Shared Services Plan whatsoever.

MONTY: Because I know I have a lot of constituents that are still asking what happens when the funding goes away, what exactly happens and I have yet to get a solid answer on that. I don't think there is a solid answer.

PALMER: Well, I don't think there is either. I guess the only real answer to that in terms of my view is that I'm not sure what happens when the \$6.2 million goes away, but I know what happens if you don't get the \$6.2 million at all.

MONTY: Absolutely

PALMER: I think that's probably the bigger issue in my mind. Any community that choses to go on their own, so to speak, the risk is that you don't receive any equipment or anything that you may necessary need and may end up costing you more in the long run. I don't know that, but I would assume that might be the risk.

MONTY: That's information that we would like to know.

PALMER: Right

GILLILLAND: We've had discussions with legislatures about the taxing districts and stuff and that's a little dicey issue. But I think the way to look at this whole thing with the EMS and there's a gold standard for EMS and that gold standard is, if you get call, an emergency call, that that squad that's there, that's holding the certificate has got to be rolling within 10 minutes with an advanced EMT onboard, 75% of the time. So, that's the gold standard, if you can't meet that gold standard the County is going to make you. That's the way I understand it or the County is going to step in and roll. So, if a squad or something like that is dropping calls, can't meet it, eventually they're going to lose their certificate. So, what happens when they lose their certificate, you have the structure, the framework there for the County EMS to step in and provide the services required. Now, there are other options in there. If a squad wants to have fire car coverage, advantaged EMTs to augment and things like that, that's all in looking at, but the gold standard is the gold standard. I mean that's a statewide standard and I understand that and if you have a squad that can't make it, well, there's no excuse for not making it, we as county government, we got a moral obligation to provide that service. So, that's the way I look at it.

MONTY: And I commend that Shaun, literally, but again it comes down to my constituents and dollars to them.

GILLILLAND: It's not cheap.

MONTY: There's no question, I mean you're looking at an additional, if that goes away 5 years from now, that \$6.8 million that we received, you know that spread over 5 years, you're looking at \$1.6 million for that 5 years, what's that going to add to our County budget?

GILILLAND: I'll ask my colleague here, how many people flaying on the floor to be picked up will worth?

MONTY: And there's no question, I don't dispute that, but you're going to hear it as well as I am that you know we need to know what the dollar is and I know that it's a projection, like anything else, but it would be nice to see that see what the projection is, if 5 years down the road the funding goes away, this is what it's going to cost, if the funding says flat, current, this is what it will cost.

GILLILLAND: And that's one of the reasons that this thing stays in, in a small scale implementation phase. We've already identified with the critical needs areas right now and from that, after that we evaluate or the County evaluates, going to the State, what is the next step? Is small scale implementation covering the holes? Is that always going to be? Is it going to be a \$6.5 million project, is it going to be a \$4 million project? So, and other questions on that, also are the additional, what kind of funny scheme is going there and one of the things that happened, in full disclosure, the question came back, why can't you just have the County general fund pay for this? Well, if you have the County's general fund pay for it then everybody's paying for it and it removes the opt out issue that is the beauty of building your own district. That we have the authorization, the authority to build our own countywide, you can build a district as you want.

MONTY: And we're still waiting on that; correct?

GILLILLAND: Yup and that's, you know...

MONTY: New York State

JACKSON: A couple of things; one that bothers me on that gold standard is having an advanced EMT when 75% of your calls are basic calls, you don't need an advanced EMT, I mean you're bandaging the leg and taking grandma to the hospital, so I object to that. The other thing is as far as going for the Countywide, putting it on our tax rolls, you can't do that with the tax cap. There's no way we can do it unless we eliminate County highway or something along that lines of money in order to come up with enough money for this, that's really not an option.

PALMER: Well, let me just address that. I mean I guess, you know, here's the thing you know, you guys know how I feel about the State's tax cap, I think they should mind their own business. You know, you as representatives of the constituents of this County know more so what the individuals in this County need than the State of New York does. So, in terms of that and the way I've always viewed this is if the County decides on a service that is currently not provided is warranted and is important to the constituents of those counties, than frankly I think you should override the cap and the interesting thing about overriding the cap is all it does is reset your base. In the following year, your base becomes 2% of the new, the amount you overrode the previous year. Again, I would never say to you as, I would never recommend to you as Board members that we don't do a particularly important service to your constituents simply because the cap, the State says we should be in the cap. To me that's a decision that you guys make and ultimately you make it based upon what you believe is the best thing for your constituents that you're representing. It may require that you blow through the cap, if that's the case, you would not be standing there alone, I would be there with you just as well saying, this is an important part of what we do as a County and if we have to clear it through the cap to do that than I would make that recommendation.

JACKSON: One quick follow-up on that, so far other than school boards there's really been no penalty to not keeping it in the cap. If you don't, the school board goes over than you lose your

\$300.00 rebate, but for us we really don't have, how long is it going to be that way before the State says we're going to start whacking you upside the head with a 2x4?

PALMER: Well, I got to tell you, just so you understand, they did do that, they have proposed for next year; okay? And here's what they did. They essentially said we're going to implement Raise the Age as a provision on the law starting October 1st. So, all those 16 to 18 year olds now will be not treated locally in criminally court, they be in family court proceedings in terms of what happens to them. Overall I don't anticipate there would be a huge impact to us, there is only one place that that will have a significant impact to us and that's under secured detention. If a 16 to 18 year old is ordered by the courts under secured detention, the cost of secured detention is \$2,000.00 a day so, if we fail to meet the cap then we will be subject to, unless we can demonstrate a hardship, interestingly enough, one of the hardships that you could demonstrate is if you're fiscal rating was high enough, it's not, we've got our house in order, so we've a 12% or 13% fiscal rating, so therefore we would be punished. Those individual counties that have high fiscal ratings, they would catch a break, because their house in not in order, but that's the biggest penalty that would occur if we blow through the cap this year, next year we potentially could face a \$2,000.00 secured detention. If you put a child, a 16 to 18 year old in secured detention for the whole year you're talking about \$700,000.00. that's a pretty significant cost. Now, the State's saying if you meet the cap we'll go ahead and pay that cost. If you don't meet the cap, then it's your problem. Here's the way I view that, okay, if you're going to blow through the cap for a legitimate reason, nothing that you risk that penalty, in my view, vou're better take off taking fund balance when that occurs and pay for that secure detention than you are to take fund balance and artificially buy down the levy to cover, to get to the 2% to save yourself the secured detention, because if you know that you have a legitimate reason for going through the cap and you blow through that cap and you do get a secure detention order, you're going to spend the money either way either you're going to buy down the levy or you're going to pay for the amount out of the fund balance. If you buy down the levy, you just created the problem for another year. You can't ever catch up. Been through this war, right? We don't want to do that again. So, my recommendation is in fact that, either it's resource officers in the schools, either it's this EMS Program, whether it's changes to Community Resources, if all of those facts, when we get down putting a budget together results in us having to go over the cap. my recommendation would be go over the cap rather than it buying it down, because buying down a levy is nothing but a mistake that you will never, ever recover from and it's just a hole that you can't get out of.

SCOZZAFAVA: Look at what it took us to get out of that hole.

PALMER: But, honestly our fund balance right now is fairly healthy. I think we're in good financial, our fiscal rating, our fiscal stress rating is 12%. I think our house is in order, so to speak and I think that, I didn't need the State to tell me how to do that.

GIORDANO: We're talking about a special district fee, right, for the EMS services?

PALMER: That's one of the proposals that is hung up and has never gotten through the State Legislature. That would allow Essex County to form a special district for EMS services and if that were to occur, if the State passed that law to allow us to do that, you could define the district in terms of whichever town wanted to be in or out and those kinds of things.

GIORDANO: Would it be just like a water, sewer district, type of special district?

SCOZZAFAVA: Yes

PALMER: Same idea.

GIORDANO: So, it wouldn't be subject then to the 2% tax cap; right? It would be separate from?

SCOZZAFAVA: No

PALMER: No, it still would.

SCOZZAFAVA: You're a special district.

GILLILLAND: It's a special district

PALMER: A special district is still subject to it.

SCOZZAFAVA: Ad valorem District.

JACKSON: Exactly, if it's a flat rate that it doesn't count against your taxes.

PALMER: If you're a flat district, that's different, but if you're an ad valorem it goes on and you're subject to the cap.

SCOZZAFAVA: The tax cap is all about levy, period.

PALMER: Yup

GIORDANO: But the water district, water sewer district, you're paying on like a quarterly basis or whatever. There's no levy for that, it's for use; right?

SCOZZAFAVA: That's O and M. In my water districts we have ad valorem which means that the debt service is paid by levy. Sewer district is benefit which means your debt service is paid per property. So, but anything you levy taxes for that's subject to the 2% cap.

GIORDANO: Right, right, so you're saying that your water/sewer is based on an ad valorem as opposed to?

SCOZZAFAVA: My sewer is benefit, my water, just the capital portion is ad valorem.

GIORDANO: And they're not subject to 2%?

SCOZZAFAVA: Water is.

GILLILLAND: Water is.

SCOZZAFAVA: Just as his fire district is, but my sewer is not. Although they tried to tell me that it was, but I went down that road with them last year with the sewer.

PALMER: That's all. anybody else on some of the other things that under there? Is there interest? I know, Mayor Randall, I know that the, your accountant is definitely interested in the IT services.

RANDALL: Right in the middle of it.

PALMER: Yeah

RANDALL: Very positive developments, I don't think any, not speaking for the towns, but I don't think any in Essex County wouldn't support it.

PALMER: Yeah, the, that's kind of why we did include that. We do understand that we are addressing a lot of the IT needs as best we can, but we do need some kind of a formalized plan that would provide for a more robust coverage for the towns and villages.

MCNALLY: This all goes back to the tax cap where they punish you, they punish you for using fund balance to lower taxes the next year even. If there's a way that you could apply some of this extra fund balance from one year to the next, start your basic point where it was the previous year it would be fine. That's what happens right now, my fund balance for the town is getting quite sizable and it would be great to give that back to the people this year, but the problem with it is, if I give it back to them this year, I'm going to be in bad trouble next year with my budget when I don't have that money to buy it down.

JACKSON: You were dependent on it.

MCNALLY: Well, if you take a \$2 million budget and you have fund balance that you could apply \$500,000.00 to this year, it would be great. You would have a \$1.5 million levy, but the problem is if you don't have that money next year, you're going to have a 10-12% in your budget. So, it really ties your hands.

PALMER: The years of giving people a one-time tax break or a one year tax break are gone, simply because of the cap language. If you do that you set yourself up for disaster. Now, I will say this and my suggestion for anybody that's starting to develop fund balances, develop a

capital project that you can put those excess funds into a capital project designated for a certain purposes which does keep it out of the levy.

So, that's, I don't know if there's any more discussion or, I will try, as best I possibly can over the next week, Charli are you listening? To put together what these numbers would actually look like and Anna, I got numbers from you guys too, as it relates to all 5 of these proposals. I have to define by the 17th what it is that those savings would look like in terms of those proposals.

GIORDANO: Are there a minimum number of us that need to be present for the 17th?

PALMER: We are required to have a quorum. If I don't have on the 17th a quorum...

GIORDANO: A quorum of?

PALMER: Well, of the panel.

GIORDANO: A panel consisting of how many?

PALMER: Right now the panel is 19.

GIORDANO: 19

PALMER: And there is no language in terms of, in other words, there's no weighted vote for that panel vote. That panel vote is strictly based on majority of the panel members. So, but the other problem with not having somebody available for the 17th meeting is that I don't have a yes or a no, I have a you didn't show up. Now, what does that mean? I've got to hold a public hearing and say, I got this many members that didn't show up, sorry. But again, I would assume it counts the same way it does with a regular board meeting, if you're not here, it's a no. In terms of whether the particular proposal passes or not is going to be passed upon yes votes so to speak. So, if I have absents they will in fact turn out to be noes, because they're not affirmative, so to speak.

MORROW: Is it weighted vote or one vote per supervisor?

PALMER: One vote, one member.

MCNALLY: It is very nice to see your excitement with this Dan.

PALMER: I am so thrilled. I've got to tell you, I talked to this Department of State people, they call me all the time about what I should be doing and it's like, okay, wait a minute. I'm not sure I have the time.

Unless there is anything else, we're done.

MORROW: You can tell them to call me, because I've told them where to go before.

JACKSON: And you'll do it again.

MORROW: Oh yeah, no problem.

MONTY: Can Judy send out a reminder of those dates to us again?

PALMER: The Public Hearing dates?

MONTY: Yes

GARRISON: I can

MONTY: Thank you Judy.

PALMER: Alright, I think we're adjourned. Thank you guys.

AS THERE WAS NO FURTHER BUSINESS TO COME BEFORE THIS SHARED SERVICES PANEL, IT WAS ADJOURNED AT 12:25 PM

Respectively Submitted,

Judith Garrison, Clerk Board of Supervisors I, JUDITH GARRISON, Clerk of the County Board of Supervisors of the County of Essex, New

York (the "County"), **HEREBY CERTIFY** as follows:

1. A meeting of the Proposed Shared Services Panel for 2019 of the County of Essex was

duly held on the date of September 4, 2018, and minutes of such meeting have been duly recorded

in the Minute Book kept by me in accordance with the law for the purpose of recording the minutes

of meetings of the Board of Supervisors of the County.

2. I have compared the attached extract with such minutes so recorded and such extract is

a true and correct copy of such minutes and of the whole thereof insofar as such minutes relate to

matters referred to in such extract.

3. Such minutes correctly state the time when such meeting was convened and the place

where such meeting was held and the members of the Shared Services Panel of the County who

attended such meeting.

4. Notice of such meeting was given as prescribed by law and such meeting was open to

all persons who were entitled by law to attend such meeting.

IN WITNESS WHEREOF, I have hereunto set my hand and impressed the seal of the

Board of Supervisors of the County, this 9th day of October 2018.

(SEAL)

UDITH A. GARRISON

Clerk of the Board of Supervisors of the

County of Essex, New York

PUBLIC HEARING ESSEX COUNTY'S PROPOSED SHARED SERVICE PANEL FOR 2019

Thursday, September 6, 2018 1:00 PM

Randy Preston, Chairman Shaun Gillilland, Vice-Chairman Dan Palmer, County Manager

County Manager Dan Palmer called this Public Hearing to order at 1:00 pm. With the following in attendance: Dan Palmer, Jim Monty and Judy Garrison.

PALMER: I'll call this public hearing to order as it relates to the Shared Services Initiative and I would ask the clerk to read the call of the meeting.

GARRISON: Notice is hereby given that a series of public hearings will be held by the Shared Services Panel of Essex County, in the Board of Supervisors Chambers, 7551 Court Street, Elizabethtown, NY 12932 on the following dates and times; Thursday September 6, 2018 at 1:00 P.M., Monday September 10, 2018 at 1:00 PM and Wednesday September 12, 2018 at 1:00 PM. Purpose of such Public Hearings is to receive comments, and answer questions related to Essex County's proposed Shared Service Plan for 2019.

The proposed draft Shared Services Plan of the Essex County Shared Services Panel will be available for review and for comment at this hearing or can be requested by emailing the County Manager at danp@co.essex.nv.us

All interested parties shall have an opportunity to be heard at the time and place aforesaid.

Additionally, please note the following; the Essex County Shared Services Panel shall convene a meeting of the Shared Service Panel in the Board of Supervisors Chambers, 7551 Court Street, Elizabethtown, NY 12932 on Tuesday, September 4, 2018 at 11:30 AM to review and discuss the Shared Service proposed draft. On September 17, 2018 at 11:30 AM the Essex County Shared Services Panel will convene an additional meeting of the Shared Service Panel to conduct a final vote by the Panel on the proposed draft plan for 2019. Dated: August 28, 2018

PALMER: Thank you. For the record I just want to note the only ones present at this time is myself as County Manager, Jim Monty as the Supervisor from the Town of Lewis and our Clerk, Judy Garrison.

I will just for the public record note that we have under shared services initiative five items for consideration by the Shared Services Panel. One is a centralized emergency medical services, EMS program. The second is a centralized information technology systems whereby the county would provide IT support to the towns within the county integration of an integrated GIS data base which again would be something integrated with the towns within the county, collaborative highway and public works project planning and a formalized community planning services through our community resource department.

Again, there is no one from the public and there's no one from the press. Jim, is there anything that you have?

MONTY: No, thank you.

PALMER: Given that I think it's fair to note that this is the first of a series of three public hearings and we will conduct the other two prior to the vote of the shared service panel scheduled for September 17 at 11:30, being no other business I adjourn this public hearing. Thank you.

As there was no further discussion to come before this public hearing it was adjourned at 1:05 p.m.

Respectfully submitted,

Judy Garrison, Clerk Board of Supervisors 1, JUDITH GARRISON, Clerk of the County Board of Supervisors of the County of Essex, New

York (the "County"), **HEREBY CERTIFY** as follows:

1. A Public Hearing of the Proposed Shared Services Panel for 2019 of the County of

Essex was duly held on the date of September 6, 2018, and minutes of such public hearing have

been duly recorded in the Minute Book kept by me in accordance with the law for the purpose of

recording the minutes of meetings of the Board of Supervisors of the County.

2. I have compared the attached extract with such minutes so recorded and such extract is

a true and correct copy of such minutes and of the whole thereof insofar as such minutes relate to

matters referred to in such extract.

3. Such minutes correctly state the time when such Public Hearing was convened and the

place where such Public Hearing was held and the members of the Shared Services Panel of the

County who attended such public hearing.

4. Notice of such Public Hearing was given as prescribed by law and such public hearing

was open to all persons who were entitled by law to attend such public hearing.

IN WITNESS WHEREOF, I have hereunto set my hand and impressed the seal of the

Board of Supervisors of the County, this 9th day of October 2018.

(SEAL)

WDITH A. GARRISON

Clerk of the Board of Supervisors of the

County of Essex, New York

PUBLIC HEARING ESSEX COUNTY'S PROPOSED SHARED SERVICE PANEL FOR 2019

Thursday, September 10, 2018 1:00 PM

Randy Preston, Chairman Shaun Gillilland, Vice-Chairman Dan Palmer, County Manager

County Manager Dan Palmer called this Public Hearing to order at 1:00 pm. With the following in attendance: Dan Palmer, Jim Monty and Judy Garrison.

PALMER: I'll call this public hearing to order could you read the call of the public hearing.

GARRISON: Notice is hereby given that a series of public hearings will be held by the Shared Services Panel of Essex County, in the Board of Supervisors Chambers, 7551 Court Street, Elizabethtown, NY 12932 on the following dates and times; Thursday September 6, 2018 at 1:00 P.M., Monday September 10, 2018 at 1:00 PM and Wednesday September 12, 2018 at 1:00 PM. Purpose of such Public Hearings is to receive comments, and answer questions related to Essex County's proposed Shared Service Plan for 2019.

The proposed draft Shared Services Plan of the Essex County Shared Services Panel will be available for review and for comment at this hearing or can be requested by emailing the County Manager at danp@co.essex.ny.us

All interested parties shall have an opportunity to be heard at the time and place aforesaid. Additionally, please note the following; the Essex County Shared Services Panel shall convene a meeting of the Shared Service Panel in the Board of Supervisors Chambers, 7551 Court Street, Elizabethtown, NY 12932 on Tuesday, September 4, 2018 at 11:30 AM to review and discuss the Shared Service proposed draft. On September 17, 2018 at 11:30 AM the Essex County Shared Services Panel will convene an additional meeting of the Shared Service Panel to conduct a final vote by the Panel on the proposed draft plan for 2019. Dated: August 28, 2018

PALMER: Thank you. For the record the only participants of the second required public hearing is myself as County Manager, Judy Garrison as Clerk of the Board and Jim Monty as Supervisor for the Town of Lewis which is the same attendance that we had at the first public hearing. Jim, anything?

MONTY: No, thank you.

PALMER: Okay. Given once again that there's no press or no public attendance this public hearing is adjourned. Thank you.

As there was no further discussion to come before this public hearing it was adjourned at 1:05 p.m.

Respectfully submitted,

Board of Supervisors

I, JUDITH GARRISON, Clerk of the County Board of Supervisors of the County of Essex, New

York (the "County"), HEREBY CERTIFY as follows:

1. A Public Hearing of the Proposed Shared Services Panel for 2019 of the County of

Essex was duly held on the date of September 10, 2018, and minutes of such public hearing have

been duly recorded in the Minute Book kept by me in accordance with the law for the purpose of

recording the minutes of meetings of the Board of Supervisors of the County.

2. I have compared the attached extract with such minutes so recorded and such extract is

a true and correct copy of such minutes and of the whole thereof insofar as such minutes relate to

matters referred to in such extract.

3. Such minutes correctly state the time when such Public Hearing was convened and the

place where such Public Hearing was held and the members of the Shared Services Panel of the

County who attended such public hearing.

4. Notice of such Public Hearing was given as prescribed by law and such public hearing

was open to all persons who were entitled by law to attend such public hearing.

IN WITNESS WHEREOF, I have hereunto set my hand and impressed the seal of the

Board of Supervisors of the County, this 9th day of October 2018.

(SEAL)

UDITH A. GARRISON

Clerk of the Board of Supervisors of the

County of Essex, New York

PUBLIC HEARING ESSEX COUNTY'S PROPOSED SHARED SERVICE PANEL FOR 2019

Thursday, September 12, 2018 1:00 PM

Randy Preston, Chairman Shaun Gillilland, Vice-Chairman Dan Palmer, County Manager

County Manager Dan Palmer called this Public Hearing to order at 1:00 pm. With the following in attendance: Dan Palmer, Judy Garrison and Darren Dickerson.

PALMER: I'll call this public hearing to order as it relates to the Shared Services Initiative and I would ask the clerk to read the call of the meeting.

GARRISON: Notice is hereby given that a series of public hearings will be held by the Shared Services Panel of Essex County, in the Board of Supervisors Chambers, 7551 Court Street, Elizabethtown, NY 12932 on the following dates and times; Thursday September 6, 2018 at 1:00 P.M., Monday September 10, 2018 at 1:00 PM and Wednesday September 12, 2018 at 1:00 PM. Purpose of such Public Hearings is to receive comments, and answer questions related to Essex County's proposed Shared Service Plan for 2019.

The proposed draft Shared Services Plan of the Essex County Shared Services Panel will be available for review and for comment at this hearing or can be requested by emailing the County Manager at danp@co.essex.ny.us

All interested parties shall have an opportunity to be heard at the time and place aforesaid. Additionally, please note the following; the Essex County Shared Services Panel shall convene a meeting of the Shared Service Panel in the Board of Supervisors Chambers, 7551 Court Street, Elizabethtown, NY 12932 on Tuesday, September 4, 2018 at 11:30 AM to review and discuss the Shared Service proposed draft. On September 17, 2018 at 11:30 AM the Essex County Shared Services Panel will convene an additional meeting of the Shared Service Panel to conduct a final vote by the Panel on the proposed draft plan for 2019. Dated: August 28,

PALMER: Thank you. For the record it's myself as County Manager is here I'm Daniel Palmer, my Clerk of the Board, Judy Garrison and today out of the three public hearings we do have a member of the public hear. Do you wish to address the record so to speak? Or do you have questions?

DICKERSON: I was here to receive a copy of the proposed shared services plan.

PALMER: Do you want your name on the record?

DICKERSON: Darren Dickerson.

2018

PALMER: I can certainly go over those with you because it is kind of nice that somebody showed up. We're actually looking to implement at least we're proposing these five items that are on there; centralized emergency medical services which would be essentially a countywide

EMS service to address the need countywide for what is essentially the increased requirement for training that volunteers are looking at and to address the issues related to call volume and response time that is going on in the county in general. We believe that if we implement a countywide system that we probably can provide 24/7 coverage over a period of time which would probably better serve our constituents in what is currently going on. Most of the shared service part of this agreement is really based upon what was essentially looked at as cost avoidness so in other words it's going to cost money for the county to become a countywide EMS district but at some point if you lose all of your volunteers and you end up on a town by town basis with paid individual, paid departments it's going to add up too so one way or another vou're marching down that road for paid EMS service and we just believe that if we consolidated and put it under a countywide system that we can potentially save and we've proven that. It's interesting because what this shared services agreement says is that if we submit this to the State under the shared services that if there's cost associated with it that they would may this is what the law says, may provide some funding to help us with this. The interesting part is that they've already agreed under a different grant path to provide us with \$6.2 million towards the implementation of countywide EMS service so we are developing that plan based upon that. We are currently looking at a funding option which is rather than be based upon assessed value it would be based upon call volume per town so that the cost of these things are more equitably distributed among the eighteen towns and the village that may be looking for the service. The problem with paying for anything on an assessed value is the assessed values are so skewed throughout the county that like a Minerva who has an assessed value of what is essentially the third largest in the county is one of the smallest towns in the county so in terms of call volumes they wouldn't be getting an awful lot of service for their call volumes but if you paid for it with assessed value they become the third largest contribute towards it because of in large part because of the State land within the Town of Minerva and North Hudson and Newcomb all contain quite large sections of State land so their assessments are up there so what we're looking at is to develop a plan where we look at it as a formula, we look at the total cost of the program less the revenues that would be drawn and then we would divide the total cost of the program based upon 50% as a percentage of call volumes. So we would look at total call volumes, look at the call volumes in North Elba, look at the call volumes in Minerva 50% of the total cost of that program would be paid based upon that percentage of total call volume so in other words you are going to equitably share out the cost based upon how many calls that you would address in each municipality. Then we are looking at 25% to go back to the county levy which essentially makes everybody a player within it in terms of 25% of the costs and then the final 25% would be allocated out based upon population so that you're not asking somebody to pay you know, like a North Hudson that has 200 people shouldn't have to pay the same as a North Elba that's got 6,000 people so that's really kind of what that medical services EMS plan is and that's clearly the biggest part of that. It looks like at least a six year roll out in order to get to that point but that's what we're hoping to do.

We also have proposed the centralized information technology. Right now most of the towns are struggling with keeping up with IT expertise. They rely a great deal right now on the county's so we are looking at ways to essentially organizing combining with those towns to provide techs to them at a reduced cost or again some of these savings are based upon cost avoidness rather than on what we're currently spending because the problem especially in the IT, I'm also the Information Systems Director so I have some sense of this the problem is towns typically will buy a computer system or they will buy a software system and that's pretty much it. They don't look at service contracts and they don't look at what is going to happen if somebody gets into their network and those kinds of things. So we've been kind of providing that stuff for them and we believe that if we can do that with one or two techs that we could probably provide that at a better cost than if they did have to go out and pay for it because what they are doing now is

they're going raw they are not having, they are waiting until they get hit and their computers are shut down and then they call us and say there's a problem. So hopefully that will be a better answer in terms of not only delivering service but delivering more cost effectively.

The other one is really a GIS data base system that we want to implement countywide. That's really kind of a mutual thing that I think all of us are getting to that point where we just need that GIS data to be able to locate culverts and roads and bridges and structures and all those things so we're looking to combine with towns to not only to be able to provide that as a data base for them to use but also be able to locate for them their assets which maybe on the ground that they are not aware of and those kinds of things.

The collaborate highway and public works projects we've currently, we do a lot of sharing right now with the highway departments anyways but we do want to especially as it relates to GIS in using an employee for that purpose so that that's part of what that is. We're hoping the State will throw some money our way if we agree to do this and hopefully that will again provide enhanced service at the town levels for this kind of thing.

And then the formalized community planning services honestly we do a huge amount of work for the towns anyways in terms of community planning from our community resources department. What that really is referring to is the grants the water, sewer and all those kinds of grants that we apply for and essentially help the towns in their process of getting those grants. What we're looking for here is to - what's happening is towns are in this process are they'll look at a water project or sewer project or something in that nature and they'll go out and they will hire an engineer and the fees start adding up really quickly because that's the nature of the business so to speak. We have a certain amount of; we have an engineer in DPW who's very, very familiar with water & sewer projects. We have an additional person that we hired as an assistant to him so we're looking to increase one additional person over at community resources to be able to not necessarily take over all of the water and sewer projects so to speak but rather to provide them with the initial direction so that they're not hiring engineer firms to tell them the very basic and simple things that need to get done. I think in the long run that will produce a fair amount of savings too. So that's the five items that we're currently hoping to well we will be submitting it depends, it is subject to a vote on Monday of the panel. The panel is the eighteen members of this board plus the Village Mayor those are the mandatory members of our shared services panel. That vote will occur 11:30 on Monday and then we are then required to submit the results of that vote to the State by October 15.

So that's essentially our shared services plan. I don't know if you have any questions?

DICKERSON: My question would be as far as the shared services you have five items listed here, is the vote on the inclusive of all five or is it individual?

PALMER: No they will be individual votes on each one. Interesting enough you know the State put the County Manager's and the County Administrators in charge of this shared services thing and my responsibility is to get not only a yes or no vote out of each one of these out of every item under there but I also, they are required to provide a written reason as to why they voted yes or no. So it will be a little tricky getting eighteen of them to do that but they'll do it. You know I kind of have developed some forms that say, okay this is why I'm voting yes or no. It's in my view a little bit overly complicated process to get it to where we are but I do understand what they are looking for. In terms of what we have to do in terms of any of them that are past we have to provide to the state what, we have to provide the total property taxes levied in 2018 by the counties, towns, cities, school districts and special improvements. We then have to give a sum total of the property tax levied for every one of the participating entities so in other words if some of these and I don't know if you're aware but one of the interesting things that as members of the panel they have the ability to if I propose a savings plan so to speak, and all

they have to do is put their hand up and say no, we're out, we're not interested so then I have to proceed under the plan with the idea that that taxing entity is out and I have to do my calculations based upon that. What I always found interesting about that was as a member they are allowed to do that without any authorization from their town board. Typically that would not occur. Usually when these decisions are made by these members of the board that affects their whole town they have to go back to their town boards to do that not the case under the shared services law. If a town supervisor for his own personal reasons doesn't want to participate he can just say I'm out sorry. So once we kind of determine that then we do have to produce what's called anticipated savings from that particular item then we have to produce what's called anticipated savings for each person, average tax paver in the county and for every average property owner in the county. They are slightly different. There are some that have vacant land and some that have properties with housing improvements on them. The other one that's somewhat different, well it's a I little strange because we have to produce also an average business cost savings and I've got to tell you if you wanted to take a county that had a diverse business average it would be this county. If you are going to go up in Lake Placid and look at one of the motels and compare it to a general store in Minerva then you're going to have a really different average but that's part of what we have to do in order to produce and give this to the State.

DICKERSON: I guess one of my primary areas of concerns is some of these subject matters that you have listed here we have such a diverse county that in reality you're going to be taxing some individuals rather largely than a few.

PALMER: Yeah and like I say the biggest part of that is the EMS and that's the biggest reason why I'm proposing to them that we go away from assessed value and we go to an equitable distribution based upon who uses it and that. I really think honestly I don't think you could a EMS plan passed countywide if you're not able to break that down into equitable shares so in other words any town that's going to participate in a countywide EMS wants to know how much is my share going to be based upon the service I'm going to get back? So if I only have 1,000 calls a year I want to know that I'm paying my share really based mostly on that 1,000 calls as opposed to North Elba who might have 10,000 a year. The other ones they are at this point because in order to do a financing plan like that you have to do it through local law. I couldn't do that kind of a financing plan without passing a local law at the county level so for those other items those will ultimately fall back to the levy in one way or another somebody's levy my levy, their levy, somebody's levy.

DICKERSON: The money has to come from somewhere.

PALMER: Absolutely.

DICKERSON: It's a matter of making people aware factually of what their anticipated costs are and not just starting something off and saying it might be this.

PALMER: Absolutely. My intent especially again on some of the smaller ones frankly I haven't had time to sit down and figure that out to the specific dollar but on the EMS plan every town will know their exact participation cost in what's essentially year six of the plan because year six of the plan is when there is no more grant funds available so in the first three years we have \$2.8 million of grant that's going to go toward I actually think it's \$6.8 we're getting from the State, in the first three years it's \$2.8 million is going to go towards what they call small scale implementation and that's going to offset our budget obviously number one in order to provide

countywide EMS coverage you would need to have 70 to 80 employees anyways it is a big bear but it's going to be a big bear regardless of whether it occurs at the county level or at the towns so I think our point is that I think if you do it and you do it on an equitable basis based upon calls by the sixth year they will know each member of this board including the Village will know what their participation share will be based upon that.

Surprising it's not. I'm not saving it's not a lot because but just to give you some sense if you didn't even, if you disregarded the call volume issue and let's say that if you had to hire 70 employees or 80 employees you're going to be looking at a net budget of anywhere to six to seven million a year that's essentially what's going to happen. It's going to take, to hire 70 employees it's going to be \$7 million anyways so but you do, there is revenue. There's revenue from the insurance companies for the rides and for the billing and those kinds of things and the reduction in terms of what it's costing now is a number of towns and the Village currently have paid staff now so their paid staff would ultimately in my view become county staff so those costs in the towns would go away because they would not have to pay that they would be within the plan at the county level. Just to get a sense if you had to put \$6 million. I think I ran the number on six. If you put \$6 million on the levy irrespective of this participation plan you just said, look we're stuck we've got to put it on the levy that represents about 88 cents per thousand based upon we currently have in assessed value in our current tax rate so I'm not saying it's cheap. You know our current tax rate is around \$3.22 so if you put that all on the county level it would raise that county levy up to about \$4.00. I'm not trying to kid anybody it's like I say to people; it's not possible to deliver service without costing money so ultimately it's kind of my responsibility to see where we can do this at the most cost effective way.

DICKERSON: Thank you very much. So the vote is scheduled for Monday?

PALMER: Vote for the shared services plan itself is scheduled for Monday but I have to tell you that the EMS plan is kind of on a track all by itself anyways. Irrespective, I mean ultimately you know the problem with the shared services law and the language within it kind of leaves all of the counties in the position of I don't know what you mean by may. Okay? Whenever you put something in the law that says may we may provide funding, I don't know what that means? But I think the EMS thing has been an ongoing issue for the last two or three years you know we paid to have some studies done, there's been a number of reports given to the board as it relates to it. The problem is there's never been a real finance plan put in front of the board that's the part that basically I decided about a month ago that look guys, this thing is going no where's until people know what it is going to cost them.

DICKERSON: So the major factor for the public today is just to factually be aware of what's going on. Recognize the fact that not everything is known right now but what is known now to please be aware of that and make proper decisions.

PALMER: Yeah, absolutely and again you know it's funny I try to be assessable if anybody wanted to ever walk into my office and ask me these questions I would certainly answer them but it is sometimes hard to get communication out now you can see it yourself. We have a public hearing here and we advertised in – how many papers did we advertise in?

GARRISON: Four.

PALMER: We advertised in four papers and the press hasn't shown up for a single one of them.

DICKERSON: I appreciate your time. Thank you very much.

PALMER: Thank you for coming honestly you're one out of three public hearings so far. There is a requirement after the vote to hold one additional public hearing before October 15 to explain to the public the supervisor's votes that one will be occurring before October 15.

DICKERSON: Thank you for your time and explanation. I appreciate it greatly.

PALMER: Thank you. We are adjourned.

As there was no further discussion to come before the public hearing it was adjourned at 1:25 p.m.

Respectfully submitted,

Judy Garrison, Clerk Board of Supervisors I, JUDITH GARRISON, Clerk of the County Board of Supervisors of the County of Essex, New

York (the "County"), HEREBY CERTIFY as follows:

1. A Public Hearing of the Proposed Shared Services Panel for 2019 of the County of

Essex was duly held on the date of September 12, 2018, and minutes of such public hearing have

been duly recorded in the Minute Book kept by me in accordance with the law for the purpose of

recording the minutes of meetings of the Board of Supervisors of the County.

2. I have compared the attached extract with such minutes so recorded and such extract is

a true and correct copy of such minutes and of the whole thereof insofar as such minutes relate to

matters referred to in such extract.

3. Such minutes correctly state the time when such Public Hearing was convened and the

place where such Public Hearing was held and the members of the Shared Services Panel of the

County who attended such public hearing.

4. Notice of such Public Hearing was given as prescribed by law and such public hearing

was open to all persons who were entitled by law to attend such public hearing.

IN WITNESS WHEREOF, I have hereunto set my hand and impressed the seal of the

Board of Supervisors of the County, this 9th day of October 2018.

(SEAL)

JUDITH A. GARRISON

Clerk of the Board of Supervisors of the

County of Essex, New York

Shared Services Panel Monday, September 17, 2018 - 11:30 AM

County Manager Dan Palmer called this Shared Services Panel meeting to order with the following in attendance: Robin DeLoria, Archie Depo, Shaun Gillilland, Charles Harrington, Ronald Jackson, Michael Marnell, Stephen McNally, Noel Merrihew, Dean Montroy, James Monty, Ronald Moore, Gerald Morrow, Roby Politi, Randy Preston, Craig Randall, Tom Scozzafava, Michael Tyler and Joe Pete Wilson. Joe Giordano was absent.

Department Heads Present: Judith Garrison, Charli Lewis, Dan Palmer, and Anna Reynolds.

News Media Present: Kim Dedam - Sun News

Also Present: Rob Wick - Community Resources.

PALMER: So, it's 11:30, we'll call the Shared Service Panel. This is the second meeting of the Shared Services Panel and this is actually the meeting at which I am going to ask you to vote on the components on the plan; which were based upon 5 distinct projects which you have. you have before you tally sheets that I'm asking you to kind of keep together and when you provide your vote; whether it be yes, no and there's also some boxes that you can check, that's I've given you as pre-defined choices, but there's also room to write an additional reason why you support or not, or you chose not to support at whatever point that you choose to do so. I thought what he'd do is go through these one at a time, kind of talk about them.

I'll just go through quickly what the 5 of them were. It was the centralized EMS, that's countywide EMS service that was the number one. If you look on your tally sheets there is a reference to the plan component and it does identify it as number one.

The number two was centralized information technology systems. That would be whereby the County provides IT support to the towns and the village based upon the shared component.

The third would be an integrated, the initiation of an integrated GIS database and both Rob and Anna from the Community Resource Department is here in the event that you have any questions about the program we will at the point allow them to clarify anything that needs to be clarified.

We also have the collaborative Highway/Public Works project planning. That's really, what you're talking about there is the use of engineering services that we currently have and that we would expand that throughout the County to make available. So many of your engineering projects requires some preliminary engineering work that we may be able to provide the expertise to which would save you contracting with an engineering firm. The savings were based upon what those rates, typically an engineering firm charges. I'll go through that as well.

And then the formalized community planning services, that program, Rob did and Anna did do a fairly in-depth review with you guys as it relates to that program. So, that is the 5th one.

So, in saying that I would go ahead and start with Number one; which is the centralized Emergency Medical Services, the EMS Program. Based upon what we anticipate the savings

for going countywide EMS is \$14,576,043.00. Now, where did the savings number come from? the savings number comes from, if you as an individual municipality decided that you had to have 24/7 EMS coverage in every town and you chose to hire on your own and equip on your own a full paid, 24/7 staff, it would cost, probably throughout the whole County, including the Village and the 18 Towns, close to, what is it \$21 million, Rob?

WICK: Yes, over a 10 year term.

PALMER: Over a 10 year term that would cost you \$21 million. So, if the County does it, combines resources, looks at options, provides alternatives, that saving would be approximately \$14,576,000.00, because we think that we could do it for some kind of a net budget around \$8 or \$9 million. So, that's where the savings is projected over a 10 year period. We can support that number, but we will ultimately we able to give you some sense of what your share would be in terms of those costs once we sorted out what that looks like. I can pretty much tell you what a 24/7 coverage would look like, but we do have to look at something that's affordable, so we have to kind of look at those numbers as well. but, in terms of what we need to submit to the State, I have to tell you part of the language or the forms that the State provided is that we have to do a sum-total for property taxes levied in 2018, we have to do a sum total of property taxes levied for the participants of the plan, in other words, we do a countywide including the Village and all 18 Towns and then we do a countywide of the ones that vote yes, essentially and that's going to give us another number and then we're going to take the sum total of that savings; which I've got to tell you the language is a little strange, it says that we've got to certify that for calendar year 2019 and 2020 and annually thereafter. I'm not really sure what annually thereafter means, I guess, I don't know if I'm doing a calculation forever or if I'm just doing a calculation based upon what I believe is, goes to full implementation, but we will sort that out, so to speak.

Again, the important part of getting this into the State is that it does potentially put us in a position to receive some kind of State assistance for implementation of these programs, if we chose to go ahead with them. We also have to do a percentage of the average taxpayer, how much they will save based upon this. The percentage in the amount that the average homeowner can expect to save and the percentage that the average business can expend to save. So, that's where we are and I'm hoping now at this point for questions as it related to the Centralized Emergency Medical Services.

POLITI: It just seems so hypothetically, you just want us to check yes to everything and move on?

PALMER: Nope, I don't, you know, I don't know how else to tell you, I mean, again...

POLITI: There are no facts, this is just guessing.

PALMER: Well, no, those numbers, we're not guessing on those numbers. I guess I take exception to that. I mean there's been an awful lot of presentations done on EMS program in

particular that aren't guessed at and I'm telling you it would take a total amount of around \$14 million to a 24/7, full county coverage for EMS, if we do it.

POLITI: I understand that, but I mean, we don't know the individual costs, yet to every community.

PALMER: No

POLITI: But, yet we're going to vote on this.

SCOZZAFAVA: There's an estimate.

POLITI: There's no estimate, not for individual towns.

PALMER: No, there has not been, because you guys have not directed me on what the plan formula would be. So, again, I don't, this is up to you guys, whether you want to say yes, no or not. I don't honestly think it makes any difference in types of whether you go forward with an EMS plan later in the game or not.

POLITI: That's what I want to know.

PALMER: I don't think it does. I think it put you in a position that, if the State choses to provide additional funding, you're in line for it. If you decide, it's like I said to Jim in the last meeting, if you decide at some point, yes, I'm going to go along with this, I'm going to vote yes, but when you come down to see the actual numbers, if you say, no, I don't like them, I'm not going to, I don't think there's any penalty for that.

POLITI: Okay, I agree to that.

DELORIA: Dan, under the yeses, it appears to me that there's 4 choices, not 3.

PALMER: Could be, I don't know.

DELORIA: One choice would be other reasons as described below.

PALMER: Right

DELORIA: And you know to mirror what's being heard in this room is that the Town of Newcomb for example, contracts our EMS for 24/7 paid service now. We just bought a new ambulance, so I can provide the contractual figures to the County, you're going to need, to help sort this out.

PALMER: Absolutely.

DELORIA: So, I'm not going to vote no, but I'm going to vote, yes, but it's going to be under other, because...

PALMER: That's what I want you to do.

DELORIA: I can't subscribe to any of those top 3 boxes.

PALMER: Yeah, again, I just kind of guessed at those top 3 boxes, as maybe a reason you might want to.

DELORIA: It's a lot of research and a lot of work and...

PALMER: But, no I left that box for other, specifically so that you could define your reasons there, which you may choose to do so. That would be actually helpful for me, if I could see those other reasons.

Again, you know, if you went to a countywide, paid, countywide system, I would anticipate that those employees that you current hire to do your 24/7 would become county employees and that whatever costs associated with those, in terms of your town would go back to the County's plan participation costs.

DELORIA: Right

PALMER: So, that's a part of what you have to decide. You know you have to lay those out and again, it's unfortunate that, you know, we paid \$80,000.00 to have a EMS study done that essentially didn't even look at what the final costs was going to be and I don't know, you know, that's just what it was and you know it wasn't until it became pretty evident to me that nobody was going to sign on, per say, to this plan until they knew what the final cost was going to be that I started last week working on it and honestly that's part of the issue.

DELORIA: It very well could be that's were some of this dissention is coming from, is that the Supervisors don't know enough about it to vote yes, so I would think about, let's get in it there, but not specifically check one of the top 3 boxes and indicate whether our feelings are along. I think it needs a lot more work, it an interesting concept and certainly Newcomb with also have that EMS that we have. We're predominately a retiring community and I can't tell you how many runs we have a year, but it's more than 2 a week on the average.

PALMER: No, I don't disagree.

GILLILLAND: I think one of things on this is, you know a lot of people are acting like what's it going to look like and stuff, well you know it's a push/pull here. You have to take a look at 7 years, 10 years down the line, prognosticate what you're needs to going to be at that time, take a look at you squads, your EMTs, are they going to be around? Take a look at the demographics in your town, are you going to have young EMTs coming up and volunteering, working with the towns, I suspect in a lot of them it's not going to be the case, unless you have a

population growth of young people in your towns and then based upon that, estimate and feed to Dan and Patty and stuff like that. This is what I see in 10 years, I'm going in need in the town of; okay? Then we can actually lock this down and say based upon the needs of the supervisors, it unemotionally determined that this the needs and this is what they can provide. Dan has talked about the idea of levels, gold, silver, bronze, kind of support things, the numbers that Dan had worked up is basically, based upon the fact that in 7-10 years that the County would be worse case, every single volunteer EMT squad goes away, it's all replaced by full-time professionals; okay? That's worse case, so please, you know take a look at it, get the information back and then a more realistic cost, based upon conditions on the ground today and estimate of what it's going to be in 10 years and then we can determine what levels of service, etc., it can be and then plans can develop. You know, Essex, Willsboro have one system and stuff like that, look at it in sectors and mini-sectors and stuff, not every town needs to run an ambulance out of its individual towns and things. Do you need to meet daytime coverage, do you need a flag car, we think we'll need an ambulance, you know, overnight, full-time EMTs, those are the kinds of things I would encourage and then joint you to pass up, because that actually give us a real time, instead of a guess of what's going to happen in Jay or guess what's going to Schroon and things like that, give us the estimates, what your needs are, for say 10 years down the line, what's it going to look like and we can determine, I think more accurately than just saying this is the worst case cost.

PALMER: And just so understand, this is really, in terms of what we're proposed as shared services, this is really the bear in the room; right? I mean it's obviously the big ticket item is the one and unfortunately, you know you can be approved for these shared services agreements based upon savings, but they're savings avoidance. In other words, their cost reductions, their cost avoidance factors involved in these that you currently aren't paying. So, that always makes it difficult when you say, look you know, if you had to hire your own 24/7 coverage this is what it would end up costing you, but what I'm going to ask you potentially to pay is, can look like a pretty big number, but when you look 10 years down the road and you say to yourself, I'm going to have to have 24/7 coverage at some point and I have no volunteers left and I have to pay for it, then that's the number you have to compare it to. You know I don't, again, I'm a budget person, I'm not trying to say what the EMS response should be, but that's for you guys to determine in your own jurisdictions, but I'm just trying to give you some sense of what it would cost. In terms of this shared services arrangement, I can't see where it hurts you either way, if you're in, you're in, if there's funding available from the State and in some sense with this particular program we're already been awarded grant money to proceed with this plan. I think it's something that, frankly, the State's has already been willing to commit grant funding to, simply because they want to see if it will work countywide. That's essentially what the State, its rational I think for approving funding, they've already approved it. Now will they give more, I hope so, but if they don't, they don't, but the worst case scenario is you're in based upon what you chose to select, I guess today.

HARRINGTON: This is my opinion, that the State was very hasty in coming up with all of its new rules and regulations and certifications and they certainly weren't going to say, well we were

wrong with that, we need to go back and revisit. They're not going to do that, but they are going to present us with this option here. So, that's the way I see it.

MCNALLY: Yeah, it's very hard to make a decision if you don't know what the cost is, but I think this document, if we don't vote yes on this, basically says that we're not going to even try to advance a plan. we're trying to establish a taxing district to get people to opt in or out, you know if that's an option, I think we got to more forward, even just to keep the ball rolling, it's all going to have a knock out clause somewhere for everybody, it's not going to hurt us, but how can we move forward with trying to establish a taxing district if we're going to vote no today on this?

PALMER: And again, you know I read the law backwards and frontwards and I just don't see anything in there that prohibits you from saying, later, that I've chosen not to participate.

MCNALLY: But, if we're going to promote this taxing district moving forward, opt in or opt out for individual towns, voting no on this is does not look good.

PALMER: Probably not.

MONTY: While I don't disagree with Shaun said, I actually agree with it, in the same breath I also have to look at the tax rate 10 years down the road. If we keep taxing our people to a point where they can't afford to live in Essex County, that's a concern. As it is we're becoming an elder population in our county, as it is, people living on a fixed income, less ability to meet those costs, but in the same token more inclined to need services. So, it is a tough decision, I agree, Steve, that if we vote no, but I understand the taxing district issue, probably isn't going to pass through Albany, am I correct?

PALMER: You know, I can't predict that, but it doesn't look good. At this point they've kind of pushed it off and they're not addressing it. Whether they do address it is another issue, but again, the original intent of the taxing district was that we were going to somehow be able to leverage those exempt properties that were not part of the general fund district, so to speak. My understanding and Charli is here, if we have any questions for her, but my understanding is, lacking changes to Real Property Tax Law, that's not true, that in fact, if you form an EMS taxing district you're looking at the same assessed value base, as you do, if you're looking at the general fund. So, there's not a huge advantage to having an EMS district, only that you can draw lines and draw people out of it, if you wanted to.

MCNALLY: I just want to add something, I was an EMT for 12 years and on the fire department for 30 years and I make quite a few calls on the EMT and I never had one person question me the on that tax rate when we picked them up.

PALMER: Again, that's always, we are in a position of delivering life services and you know that's always the big struggle is what do you pay and how do you pay it. But, let me just give you what I know is at least a framework of what this would cost; okay? If you took \$8 million, right now and put it on the County levy, irrespective of any other plan to equalize cost, assessed

value is not a great equalizer when you're talking about providing services, it's not. But if you took \$8 million, put in on the County tax levy you are looking at \$1.88 per thousand. So, the current tax rate of \$3.22 that we're paying now would go up a \$1.88. That's if you just said, that's it, we're putting it on the county levy, we're all done, \$8 million on the county levy is \$1.88.

SCOZZAFAVA: Yeah, I mean what we're talking about is providing a service for our constituents, response time improvement, I mean we just sent \$18 million on a radio system to try to increase those response times and so on. I believe at the end of the day, number one, there's going to be an overall savings to the taxpayers and you know every town has different services, you know you may have a medical facility located right in your community, you pick them up and you bring them right to that facility, such as Ticonderoga, Elizabethtown, Lewis; which is right nearby, other towns don't have that. So, when that ambulance is out the door it could be for 2 to 3 hours, I mean in Moriah we have to run 2, we have 2 ambulances and now the squad themselves are going to pay personnel, they're paying to bill them back to the insurance companies and so on, but I mean we're in crisis here and we need to really address this situation. So, I mean how we end, not to mention the fact that we asked the State for this. We went down and lobbied the State, as we can address this problem, so I certainly will support it. Where we're going to be 6 years from now, we don't know, we don't know where we're going to be 6 years from now on any service that we currently support.

MCNALLY: For a comparative, we've been looking at this locally, a lot of the towns have gone with paid squads. In the Town of Minerva if we were a paid squad, full coverage, it would cost about \$230,000.00 per staff, per year, but with our tax base it's about .75¢ per thousand compared to a \$1.80, so what would be the benefit for us with going with county?

PALMER: I honestly think that if you went with the Countywide district you'd pay less than the \$230,000.00, you're probably closer to \$1.80.

MCNALLY: So, we would pay \$1.80?

PALMER: Plan participation, that is what it would be, about, but again, it's going to depend upon what level you want, those kinds of things.

GILLILLAND: Just remember that basically your case there, is legacy costs, retirement, health insurance, workers' comp and those kinds of things that you would be shoulder on a single town.

MCNALLY: Well, most of the departments down in Warren County, that we associate with more, because of where we're located, they all use their services, they don't carry legacy costs, they use a company called E5, the payroll goes through payroll service, they're not actually county employees. The Town actually gets to select who they want to work, as long as they meet the criteria, but there is no legacy costs for most of these.

GILLILLAND: I would say that you're paying legacy costs somehow, plus a percentage of profit for the company.

MCNALLY: But they're not paying government legacy costs, they're paying private legacy.

PALMER: It's not as much, absolutely.

MCNALLY: Benefit programs and retirement programs and 75 sick days per year and all that stuff.

JACKSON: You've still got to pay workers' comp. I don't care who's paying, you still got to pay workers' comp. You get workers' comp cheaper through the County.

PALMER: Yeah you can.

JACKSON: That's what we were paying in Willsboro/Essex for workers' comp for our people. So, on that is a huge savings. Benefits, as far as retirement, they may have a cheaper retirement, but if Essex County has you working for the County, you get State retirement. All those little EMTs from Warren County are going to come up to Essex County to get the better retirement. So, those costs are all there, one way or another, you can't avoid it. You've got to take medical insurance, workers' comp, disability...

MCNALLY: Right, the important thing is, the cost at the end of that contract it doesn't continue for the next 35 years. A County employee you're going to pay for them for 35 years. If you subcontract out, when your contract's over you have no legacy costs moving forward and as I do my budget this year and I look back at all the supervisors and boards that have given away health insurance and made these contracts with people, I have people that are living longer and I'm continuing to carry their legacy costs. So, there could possibly be a benefit to going to a 3rd party.

PALMER: I think it all has to be looked at, to be honest.

DELORIA: Dan, another question on the revenue. Going forward, it seems to me these private ambulance companies are out there servicing what we don't, is that factored in, the ability of the counties or the towns to actually bill the insurance companies?

PALMER: Absolutely, part of the plan would be...

DELORIA: So, we're talking significant revenue to help offset the costs of this program.

PALMER: Well, that's the number that we have to get a better handle on, but yes, absolutely and honestly, seeing your budget and seeing what you're collecting and seeing what other towns are collecting, help us do that, but yes, you would have to in terms of this plan have a centralized billing.

DELORIA: You cannot currently collect them.

PALMER: But, we could if we had a centralized county budget.

JACKSON: It would have to be separate from the fire department.

PALMER: Right

SCOZZAFAVA: Do we vote on this has a body or not? Just individually?

PALMER: I'm going to ask you just to do a yes or no for public and then I'll ask you to record that on your sheet, whatever reasons you have and sign the bottom of the sheet and at the end if you turn them all back to me then I'll have them for the State.

SCOZZAFAVA: Dan, so this doesn't go on to Full?

PALMER: No

SCOZZAFAVA: Weighted vote?

PALMER: No

SCOZZAFAVA: Thank you

MONTY: My question, Dan, is when you're gathering data for this, you and I've had conversations three or four times in the last week to 10 days, getting a better understanding of this, but the data you collected talked about the 3 plans, the bronze, silver and gold, would there be any way with the data you're collecting to find out the timeframes when most of these calls are going out?

PALMER: That's the discussion that we really need, Shaun and I and Randy just talked about that, we really need to have that discussion with each individual municipality to find out when it is you're looking for coverage, what level of coverage you're looking for and in order to be able to accurately define a cost for you that's what we would need to do.

MONTY: Thank you

MORROW: I just want everybody to know why I'm voting no on this, because I have been lobbied from the start by my fire district; which I have nothing to do with the budget. They have a perfectly good ambulance service that's run 24 hours a day, 7 days a week, shared with the Town of Ausable, Town of Peru and have no problems and they've been lobbying me to vote no on this, because they want to make sure that we can opt out in the Town of Chesterfield. So, if I go ahead and vote yes and I know you say in good conscience, we can always opt out, but I am

going to get crucified and I put the reason in there for why. So, I am going to vote no, I do support it for the rest of the towns that need it.

PALMER: Any other discussion on that particular one? Alright, I would ask for Judy to just do a quick roll-call on that.

GARRISON: Mr. Morrow - no; Mr. Harrington - yes; Mr. Merrihew - yes; Mr. Jackson - yes; Mr. Depo - yes; Mr. Wilson - yes; Mr. Monty - yes; Mr. McNally - yes; Mr. Scozzafava - yes; Mr. DeLoria - yes; Mr. Politi - yes; Mr. Moore - yes; Mr. Marnell - yes; Mr. Montroy - no; Mr. Giordano is absent; Mr. Tyler - yes; Mr. Gillilland - yes; Mr. Preston - yes; and Mayor Randall - yes. Thank you

PALMER: Okay, that's that one.

The Centralized Information Technology; the IT support, this is not a major item. We anticipate a savings of \$108,000.00 per year for the participants. It's, what we simply did, was we took what an average service contract would look like for any particular town and we averaged that out to be \$6,000.00 per town, so to speak. So, the savings would be around \$108,000.00. I don't think it's a complicated one. You know right now there is a lot of towns that are calling us whenever they have an IT issue, we try to respond as best we can. What all this would do, was it would allow us to, number one, leverage any funds that maybe available, but number two, to set up a particular, a more formal plan which would allow us to respond to people on an equalized basis. We're probably looking at one more IT person within the County here in order to provide that service, but I think overall it's going to produce savings, as opposed to towns hiring that out directly. It's difficult to get the expertise in the IT field and maintain it when you don't have full paid staff to do that.

Is there any questions or discussion on that? If not, Judy, can you go ahead with that.

GARRISON: Mr. Morrow - yes; Mr. Harrington - yes; Mr. Merrihew - yes; Mr. Jackson - yes; Mr. Depo - yes; Mr. Wilson - yes; Mr. Monty - yes; Mr. McNally - yes; Mr. Scozzafava - yes; Mr. DeLoria - yes; Mr. Politi - yes; Mr. Moore - yes; Mr. Marnell - yes; Mr. Montroy - yes; Mr. Giordano is absent; Mr. Tyler - yes; Mr. Gillilland - yes; Mr. Preston - yes; and Mr. Randall - yes.

PALMER: The third one was the initiation of an integrated GIS database. It's anticipated that would save a \$102,000.00. Again, this just comes down to the County providing, you know, Charli's had this discussion about implementing a software programs that are specifically allowed for towns to sign up and join. We have an enterprise license right now that we pay \$36,000.00 for, truthfully, if very town had to go out and buy their own license for GIS it would cost that kind of money, so by purchasing, when we chose to do that we purchased an enterprise license, which means that we can define the players within that. So, that's based upon the same concept that we're going to provide to towns, GIS services that will ultimately relieve the towns of the responsibility for having to develop your own GIS programs. You already see this a huge amount in Real Property now. Our Real Property Tax people go to your assessors and you know work with you on developing the software programs that are necessary

to view particular layers within each property and that's what that GIS program is designed to do. Any questions on that?

GARRISON: Mr. Morrow - yes; Mr. Harrington - yes; Mr. Merrihew - yes; Mr. Jackson - yes; Mr. Depo - yes; Mr. Wilson - yes; Mr. Monty - yes; Mr. McNally - yes; Mr. Scozzafava - yes; Mr. DeLoria - yes; Mr. - Politi - yes; Mr. Moore - yes; Mr. Marnell - yes; Mr. Montroy - yes; Mr. Tyler - yes; Mr. Gillilland - yes; Mr. Preston - yes and Mr. Randall - yes.

PALMER: The 4th one was Collaborative Highway and Public Works Project Planning. This is really based on anticipated savings of \$95,000.00 a year. This is really talking about sharing engineers out of the DPW department for particular problems that you may have and in particular your water san sewer plants, the operation. Dean just had Todd up there working on his pump. Did you see the solution came up with for your pump?

MONTROY: Yes

PALMER: That was guite a solution. There was a pump failure, because of a steel ball that was in the pump. The original design was too heavy and when the flow came through it wouldn't pick it up and it didn't operate correctly. So, Todd figured out that a pool cue ball was the right size and the right weight, and so he got, believe this or not, he got a cue ball from the Town of Newcomb, who knows why the Town of Newcomb had a cue ball available, but he got the cue ball from the Town of Newcomb at no cost, he installed the cue ball into the Town of St. Armand's pump and the pump now seems to be functioning fine. But, that's the kind of thing we're really looking at. We're looking at an engineer, now what could have happened, what could have happened, you know that's the perfect example, let's say that a Todd from the DPW Department was not available and the Town had to go back to the original manufacturer, as it relates to that pump, more than likely, they would have recommended you buy a new pump and that you get somebody to install it. By using shared services, Todd showed up there, figured out how to do it, provided a fix that cost nothing and in fact installed the item in the pump and made it work. So, that's what we're looking at, eventually that may mean that we have to look at one additional engineer within the DPW Department, but there are so many projects that the Towns look at and we're not saying that we're going to be able to take over the engineering of your whole water and sewer plant, but what we're saying is those initial cause that you have, that sometimes you don't want to have to call an engineer that gets \$200.00 an hour to come evaluate, we can provide that evaluation at a significantly lower cost than what it's costing you to do. So, that's part of what this arrangement would do. it would provide us the ability to provide that technical expertise which would ultimately save the Towns quite a bit of money.

MONTY: I can attest to that, too, Dan. We had a situation this spring with our generator at the water plant and when we called the contractor and we were looking at a bill of over \$5,000.00 and then told us that we needed some kind of board in our generator and that was at \$9,000.00 for just the board, plus the services. Todd said let me check with the Supervisor before we go ahead and order and Todd and a member of a DPW fixed it for \$29.00, \$29.00 it costs us when it would have been over \$10,000.00 total.

PALMER: It's really showing itself over time, that that's, those kind of services in particular where the hourly rate is high that when you start to call an engineering firm or somebody like that, it starts to add up.

JACKSON: And most of them you've got to fly in from someplace.

PALMER: We only had to fly the cue ball from Newcomb (laughter). Any other questions on that particular item? If not, Judy go ahead.

GARRISON: Mr. Morrow - yes; Mr. Harrington - yes; Mr. Merrihew - yes; Mr. Jackson - yes; Mr. Depo - yes; Mr. Wilson - yes; Mr. Monty - yes; Mr. McNally - yes; Mr. Scozzafava - yes; Mr. DeLoria - yes; Mr. Politi - yes; Mr. Moore - yes; Mr. Marnell - yes; Mr. Montroy - yes; Mr. Tyler - yes; Mr. Gillilland - yes; Mr. Preston - yes; and Mr. Randall - yes.

PALMER: And the last one was the formalized Community Planning Services. This was a pretty fairly detailed presentation that the Community Resource Department gave to you as it relates to this. Anticipated savings for this would be \$240,000.00 a year, that's talking about, again, that shared stepped involved in early planning of projects and the ability to kind of oversee, not only the projects, but the grants and funding associated with those. Part of that proposal was that, you know, we would charge a reduced percentage for any grant monies you get. Typically, an engineering firm charges 9% to 10%, our rate would be significantly lower than that, for some of that initial work and reviews and that's where the savings comes from. The real difference is that the percentage that you would have to pay to have an engineer tell you whether a project is feasible or not or what the odds are of getting a grant and those kinds of things would be undertaken by the Community Resources Department and that's where the anticipated savings are. It is really just formalizing what we do an awful lot of right now and maybe by doing that we are able to leverage some savings from the State level and if not it does in the long term make sense and I know the plan that was presented involves some personnel changes over at the Community Resources Department, but I think the overall savings was anticipated to be the \$240,000.00. If you have specific questions, both Rob and Anna are here. Any questions? if not, Judy.

GARRISON: Mr. Morrow - yes, Mr. Harrington - yes; Mr. Merrihew - yes; Mr. Jackson - yes; Mr. Depo - yes; Mr. Wilson - yes; Mr. Monty - yes; Mr. McNally - yes; Mr. Scozzafava - yes; Mr. DeLoria - yes; Mr. Politi - yes; Mr. Moore - yes; Mr. Marnell - Mr. Montroy - yes; Mr. Tyler - yes; Mr. Gillilland - yes; Mr. Preston - yes; and Mr. Randall - yes.

PALMER: So, if you all could turn those packets back into me, just based upon how you voted and what you signed at the bottom of each one that will allow me to complete the paperwork. You'll also, you will get a packet that defines those savings numbers that are required of the project, so I will get a complete packet to you.

GILLILLAND: When will you be posting the grades on this exam? (laughter)

PALMER: We'll see what the State gives us.

AS THERE WAS NO FURTHER BUSINESS TO COME BEFORE THIS SHARED SERVICES PANEL, IT WAS ADJOURNED AT $12:10~\mathrm{PM}$

Respectively Submitted,

Judith Garrison Clerk
Board of Supervisors

I, JUDITH GARRISON, Clerk of the County Board of Supervisors of the County of Essex, New

York (the "County"), HEREBY CERTIFY as follows:

1. A meeting of the Proposed Shared Services Panel for 2019 of the County of Essex was

duly held on the date of September 17, 2018, and minutes of such meeting have been duly recorded

in the Minute Book kept by me in accordance with the law for the purpose of recording the minutes

of meetings of the Board of Supervisors of the County.

2. I have compared the attached extract with such minutes so recorded and such extract is

a true and correct copy of such minutes and of the whole thereof insofar as such minutes relate to

matters referred to in such extract.

3. Such minutes correctly state the time when such meeting was convened and the place

where such meeting was held and the members of the Shared Services Panel of the County who

attended such meeting.

4. Notice of such meeting was given as prescribed by law and such meeting was open to

all persons who were entitled by law to attend such meeting.

IN WITNESS WHEREOF, I have hereunto set my hand and impressed the seal of the

Board of Supervisors of the County, this 9th day of October 2018.

(SEAL)

JUDITH A. GARRISON

Clerk of the Board of Supervisors of the

County of Essex, New York

Public Hearing - Shared Services Panel Vote Monday, October 1, 2018

Dan Palmer - Chairman

Chairman Preston called this Public Hearing to order with the following present, Randy Preston and Dan Palmer.

Department Heads present: Judy Garrison and Charli Lewis.

Deputies present: Jim Dougan

Also Present: Darren Dickerson

PRESTON: We're going to call this Public Hearing on Shared Services to order. We already had a salute to the flag this morning, so we'll ask to Judy to read.

GARRISON: Essex County Public Hearing Notice is hereby given that a Public Hearing will be held at the Shared Services Panel of Essex County, in the Board of Supervisors Chambers, 7551 Court Street, Elizabethtown, NY 12932 on Monday, October 1, 2018 at 1:00 P.M. Purpose of such Public Hearing is to give results of the Shared Services Panel vote on the Essex County proposed Shared Service Plan for 2019.

The final vote will be available for review and for comment at this hearing or can be requested by emailing the County Manager at danp@co.essex.ny.us

All interested parties shall have an opportunity to be heard at the time and place aforesaid.

Dated: September 17, 2018

PRESTON: Is there anyone that wishes to speak.

PALMER: Just for the record I can explain the vote. We did hold a vote of the panel. There were, all the members were present, except for Mr. Giordano, I think, from Ticonderoga. All of the issues that were presented, as a component of the Shared Services Plan; which included the centralized EMS medical services, centralized Information Technologies system, integration of the integrated GIS database, collaborative highway and public works planning and the formalized community planning services, were all voted on separately. All of the proposed received unanimous support, I believe, except for the EMS vote; which was opposed by Mr. Morrow. Was that the only opposed, Jude?

GARRISON: I think so, yes.

PALMER: So, from there I will submit this to the State in terms of the Shared Services Plan. Again, I just want to reiterate that that's not necessarily a commitment in terms of all of these items; whether or not every member of the panel wants to participate or not, I spoke with the Department of Labor people after the meeting and essentially they said that the only requirement was that you have a majority members of the panel vote in support and based upon that you can submit for the shared services program and still determine at a date down the road how many people would actually participate in whatever it is that you selected to submit to the State.

So, in terms of the EMS thing and I know that seems to be the thing that's the biggest, well, clearly it's the biggest item under there, they indicated that if a municipality which vote yes at a panel meeting does not necessarily commit that individual town to participating, if they chose at a later date not to or vice versa, if

an individual member of the panel voted no, did not preclude them from joining the Shared Service Plan at a point down the road, as well.

The other interesting question that I got from them or answer I think I got from them, in terms of the grant funding itself, we are currently on track to receive \$6.4 million or something like, from the State in terms of implementing some kind of a countywide shared services EMS system. I asked specifically if the grant track that we were currently on would preclude us from getting any funding under the Shared Services arrangement and was told that no, that was not the case, that it would provide, that you could actually double dip, so to speak in terms of grant. That if in fact you were already approved for a grant through the Department of State, which we have been and if we wanted to proceed under this Shared Services arrangement, we would also be eligible for funding under that as well. So, in that sense, that's good news, I think, whatever the final outlook of whatever a shared EMS countywide program looks like, I think there were be additional funding beyond the \$6 million based upon the available funds and I think there was like \$256 million available under the Shared Services Plan, statewide, so they're going to allocate some portion of that to ones, plans that they feel are, you know, adequate to meet the needs or address the concerns of the State. Does it save money? Does it avoid costs in the long run? And does it meet the needs of the constituents?

So, I am certainly open to any questions anybody may have.

PRESTON: Any questions, concerns?

DICKERSON: Not at this time, thank you for asking.

PRESTON: Okay, well if there's nothing else to come before this panel, we are adjourned. Thank you

PALMER: Thank you

AS THERE WAS NO FURTHER BUSINESS TO COME BEFORE THIS SHARED SERVICES PANEL, IT WAS ADJOURNED AT 1:05 PM

Respectively submitted,

Board of Supervisors

I, JUDITH GARRISON, Clerk of the County Board of Supervisors of the County of Essex, New

York (the "County"), HEREBY CERTIFY as follows:

1. A Public Hearing of the Shared Services Panel Vote for 2019 of the County of Essex

was duly held on the date of October 1, 2018, and minutes of such public hearing have been duly

recorded in the Minute Book kept by me in accordance with the law for the purpose of recording the

minutes of meetings of the Board of Supervisors of the County.

2. I have compared the attached extract with such minutes so recorded and such extract is

a true and correct copy of such minutes and of the whole thereof insofar as such minutes relate to

matters referred to in such extract.

3. Such minutes correctly state the time when such Public Hearing was convened and the

place where such Public Hearing was held and the members of the Shared Services Panel of the

County who attended such public hearing.

4. Notice of such Public Hearing was given as prescribed by law and such public hearing

was open to all persons who were entitled by law to attend such public hearing.

IN WITNESS WHEREOF, I have hereunto set my hand and impressed the seal of the

Board of Supervisors of the County, this 9th day of October 2018.

(SEAL)

UDITH A. GARRISON

Clerk of the Board of Supervisors of the

County of Essex, New York