Rockland County

Ed Day, Rockland County Executive

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Via e-mail: countywidesharedservices@dos.ny.gov

Robert J. Rodriguez, Secretary of State
New York Department of State
99 Washington Avenue, Albany, NY 12231-0001

Dear Secretary of State Rodriguez:

As Rockland County Executive, it is my privilege to submit the 2022 Shared Services Initiative Plan that was approved by a quorum of the Shared Services Panel Members of Rockland County on December 14, 2022.

Rockland County has a long history of sharing services between the County, Towns and Villages. This plan continues that tradition by including projects that were created from the ground up with input from all stakeholders that will create cost savings and service efficiencies for the municipalities and districts taking part.

The true goal of Shared Services is to bring together these different municipalities and districts to improve services to their residents while saving money. We have heard the concerns of taxpayers loud and clear. As governments, schools, and fire districts, we must find efficiencies and cost savings whenever possible.

The plan includes projects that cover a wide variety of services, animal control and shelter, contract services, data sharing, highway equipment sharing, and county-wide purchasing with estimated savings in the millions of dollars.

I want to thank all the Towns, Villages, BOCES, School Districts, Fire Districts, Sewer Districts, and Solid Waste Management Authority who took part in the creation of this plan.

Edwin J. Day
Rockland County Executive

ROCKLAND COUNTY SHARED SERVICES

SAVINGS PLAN

2022

ROCKLAND COUNTY SHARED

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INTRODUCTION

The sharing of services is a well-established principle among the local governments in Rockland County. Tax districts are allowed and encouraged under New York State law to share services via inter-municipal agreements. This document will review new shared services plans and activities among members of the countywide shared services panel. It will also include updates on shared services plans initiated in prior years that are ongoing and expanding. Inactive or abandoned projects are not included in this Plan. Prior years' plans and reports are posted online and publicly available via the county's website.

Shared services plans are voluntary and the responsibility of the chief executive of the participating governments to implement with the cooperation of their respective legislative bodies and staff as appropriate. Each panelist may undertake new shared services plans in cooperation with other panelists, or not, as they deem appropriate. School, Fire and Sewer districts are optional participants on the Panel. NYS requires the County Executive to convene local mayors and supervisors to meet as a "panel" to explore shared services plans. In some cases, panelists have included projects in the county's shared services plan in prior years that have later changed scope, timing, proven unfeasible or failed to advance for some reason.

The County Executive and County Legislature have supported the initiative at both the executive and departmental levels. The County has also chosen several projects to invest in, providing leadership and committing resources in an effort to enable local governments to benefit as much as possible from County programs and investments. The County's current efforts in shared services focus on:

- Purchasing – the Purchasing Division is hosting the Procurement Center for Excellence, offering a menu of services to local governments interested in saving money through cooperative purchasing, streamlined administration of RFP and bidding processes, trainings, and other activities.
- Highways – the County Highway Department is maintaining a log of equipment sharing activities with local highway and Department of Public Works (DPWs) that will facilitate local government reporting on these activities for accounting and grant purposes, among others. The County's new highway garage also offers several shared services opportunities, including shared salt storage and truck wash.
- Planning – the County, led by the Planning Department, is creating a central database, and streamlined workflow for the administration of land use referrals under General Municipal Law (GML) and related permitting by all involved County departments. An early focus of this project with direct benefit for local governments is the GML review efficiency project that will create an online "portal" for the more efficient exchange of documents between the county, its various agencies, and local town and village planning and zoning authorities, as well as the applicants themselves.

On December 21, 2021, the Rockland County Shared Services Initiative Panel voted on the 2021 Rockland County Shared Services Property Tax Savings Plan. On January 18, 2022, at a Public Meeting, County

Executive Edwin J. Day, the Chair of the Rockland County Shared Services Initiative Panel presented to members of the public the 2021 Rockland County Shared Services Property Tax Savings Plan. The 2021 Rockland County Shared Services Property Tax Savings Plan was filed with New York State on January 20, 2022.

What we have experienced because of the COVID-19 pandemic has been both unexpected and unprecedented. COVID-19 has created delays in the implementation of projects in the 2019, 2020, and 2021 Rockland County Shared Services Property Tax Savings Plan.

Flexible is an adjective not often applied to government, but with improved communication and coordination between the County and our Towns' and Villages' amazing work, it has been done for the people of this County. Municipal employees and volunteers from the Fire Districts and Ambulance Corps in Rockland County have worked tirelessly and have continued to provide services to residents during the pandemic, while keeping their employees and members of the public safe.

Inter-municipal cooperation is a long-standing practice in Rockland County, and as we emerge from the depths of this pandemic the future of inter-municipal cooperation in the County is bright due to the new relationships that have been forged during the COVID-19 Pandemic. Collectively, we need to take advantage of these opportunities to save money and improve services through cooperation.

NYS SHARED SERVICES MANDATE

It is important to remember a few crucial features of the NYS shared services mandate:

- Shared services plans are voluntary, and the responsibility of mayors and supervisors and other panelists representing local tax districts to implement with the cooperation of their respective legislative bodies and staff as appropriate. Each panelist may undertake new shared services plans in cooperation with other panelists, or not, as they deem appropriate. School, Fire and Sewer districts are optional participants on the Panel. NYS requires the county executive to convene local mayors and supervisors to meet as a "panel" to explore shared services plans.
- The County Executive must meet with unions and submit a copy of the plan to the County Legislature. The County Legislature may offer comments but cannot veto any part of the Plan.
- NYS law requires public hearings and public meetings of the Panel, ending in a vote on the Plan. *This plan may be revised considering feedback from all sources.*
- Shared services projects are voluntary - panelists may remove their own district from the list of communities participating in any proposed shared services project but must provide a written explanation of their vote.
- The shared services law creates a process, not a product - it is up to participating tax districts to identify topics of mutual interest and pursue them. It is not unusual for participating municipalities to shift their focus or even abandon projects included in the Plan as more information becomes available and priorities change.

- Successful new shared services projects may apply to NYS for matching funds for any tax savings the partners to the shared service can demonstrate having achieved. This incentive is available to new partners on existing projects as well.

PROCUREMENT CENTER FOR EXCELLENCE

Enhanced management of procurement can potentially bring cost savings to virtually any governmental entity or department. Most municipalities do not have procurement specialists on staff. Though department heads and finance staff may have a great deal of experience in certain areas of purchasing, including "piggybacking" on best available contracts, actual coordination, and aggregation of purchasing among neighboring communities to obtain greater purchasing power is rare.

In 2018, local and county officials established the coordination of purchasing as a top priority for shared services. The County Executive and County Legislature incorporated this priority into the county budget, increasing staff and space at the County's Division of Purchasing to create a new Procurement Center for Excellence serving all Rockland municipalities. Specific shared services projects of the Center and local tax districts are too numerous to list here. The Procurement Center for Excellence has become a hub of shared services activities under the leadership of Paul Brennan, the County's Director of Purchasing.

While e-procurement increases efficiency and information, and accessing existing contracts can save time and money, even greater savings are possible by increasing purchasing power through the aggregation of purchasing for certain items that are bought by many similar departments in all Towns and Villages. Very few departments coordinate their purchasing with identical departments in other municipalities to obtain prices based on greater volumes. This despite the fact that many towns, villages, sewer districts and other agencies buy very similar paper, cars, pickup trucks, uniforms, chemicals, guns, software, water bottles, and a wide range of other commonly used items and services.

In the long run, the standardization of specifications for commonly purchased items and services across all local departments and municipalities would make aggregated purchasing, and hence better pricing, far easier. Other efficiencies would arise, especially in the cases of software or equipment, as standardization would make it easier to train staff, to share information across departmental or municipal boundaries, and to render mutual aid routinely or in emergencies. It is the role of the Procurement Center for Excellence to provide services and convene trainings that help local governments to work together to obtain these efficiencies.

During calendar year 2022, the Rockland County Purchasing Division:

- Continued contract negotiations with the top ranked proposer on a joint Request for Proposal with Orange County, Ulster County, Dutchess County and Putnam County for a new eSourcing and Contract Management Software Application. The joint Request for Proposal seeks to implement an eSourcing and Contract Management Software Solution ("Solution") that will

drive greater process efficiencies throughout the participating County's procurement, contracting, and purchasing process by:

a. Implementing a regional approach to Sourcing and Contract Management.

b. Eliminating redundant software applications currently in use.

c. Reducing manual, paper-based processes, and process cycle times.

d. Improving Agency and Department/Vendor interactions with use of the Solution.

- Implemented a Fuel Pump Agreement with the East Ramapo School District to permit school district vehicles to fuel up at the County's fueling facility so they can obtain NYS State Contract pricing for their fuel.
- Issued a Request for Proposal on behalf of the Village of Spring Valley for Operation of a Day Camp.
- Issued a Request for Proposal for Municipal Pool Operation and Management Services on behalf of the Village of Spring Valley.
- Issued a Request for Information on behalf of the five towns for Animal Shelter Management Services.
- Issue a Request for Bid for the purchase of materials to construct a new Fire Operations Building at the County's Fire Training Center that will be used for training by all Fire Districts in Rockland County.
- Procured Gift Cards for use in a Gun Buy Back Program sponsored by the Sheriff and Village of Spring Valley Police Department.
- Issued a Request for Proposal for a Countywide School Bus Stop Arm Enforcement Program that all school districts will have an opportunity to opt into and receive internal camera systems for their buses at no cost.
- Issued an RFP and awarded a contract for a Feasibility Study for a Shared Use Path from Palisades to Stony Point, NY that would encompass all five towns.
- Conducted Uniform Guidance Training for all local governments and non-profits receiving ARPA funding from the County.

BOCES

Rockland BOCES continues to play a key role in this Shared Services initiative, in partnership with Rockland County Executive Edwin J. Day. In 2023, BOCES plans to continue to participate in the following Shared Services opportunities:

• Printing and Graphic Design: BOCES provides full suite of graphic design and printing services to school districts and municipalities on a contract basis.

Rockland BOCES recently purchased a state-of-the-art Xerox digital, large volume printer, which produces stunning, full-color prints. Large format and envelope printing are also available on-site. Professional binding and finishing options will set your messaging apart. Rockland County school districts receive top priority, but the greater Rockland County community is also welcome.

Digital Black and White printing/copying, Digital Color, Wide format/poster printing, Multiple finishing options, Flyers, Proposals, Forms, Table Tents, Presentations, Booklets, Binding, Labels, and Notepads.

This print center will be offered via the Rockland County Shared Services initiative to all school districts and municipalities. Cost-effectiveness is key to large-volume digital printing.

Also, Rockland BOCES Records Management can provide the services to digitize and access your records in Laserfiche, assist in setting up a records management program, and provide guidance on the retention and disposition of records.

THE ROCKLAND COUNTY SHARED SERVICES INITIATIVE 2022

Activities in 2022 have taken three forms:

1. Procurement Center for Excellence activities.
2. Promote BOCES Expansion of Shared Services Opportunities.
3. Drafting of the 2022 Plan, including updates on 2021, 2020, 2019 and 2018 Plan activities, coordination of required hearings and meetings in compliance with NYS Shared Services law.

The list below consolidates many proposals into broad categories of shared services projects planned or under development, with their estimated savings potential:

PROJECT TYPE *	2023 est.	2024 est.
PROCUREMENT CENTER FOR EXCELLENCE	$500,000	$500,000
BOCES	$150,000	$150,000
ADDITIONAL SHARED SERVICES PROJECTS	$ 372,705	$372,705
ANIMAL SHELTER AND MANAGEMENT	$800,000	$800,000
HIGHWAY DEPARTMENTS EQUIPMENT SHARING	$795,000	$795,000
TOTAL ESTIMATED SAVINGS:	**$2,617,705**	**$2,617,705**

**** Summary data in all columns. See project details for more information.***

This summary is based on the detailed list of proposals found later in this plan. Savings estimates are aggregated from the available data found in the complete list of proposals below and based on best available information from participating municipalities.

1. **Snow/Brush Removal and Groundskeeping to Fire Departments and Ambulance Corps:** Town of Ramapo (TR) offers to provide snow/brush removal and groundskeeping to Fire Departments and Ambulance Corps within the Town.

Participants: Town of Ramapo, Fire Departments and Ambulance Corps within TR
Savings: 2023: $36,000 2024: $36,000
Savings Rationale: Avoided costs of alternative contract services.

2. **Repairs and Maintenance Services on Village Vehicles:** Town of Ramapo (TR) offers to provide Repairs and Maintenance Services on Village Vehicles to Villages within (TR).

Participants: Town of Ramapo and Villages within TR
Savings: 2023: $121,000 2024: $121,000
Savings Rationale: Avoided costs of alternative contract services.

3. **Safety Sashes to Village Residents:** Town of Ramapo (TR) offers to provide Safety Sashes to Village Residents within the Town.

Participants: Town of Ramapo, Villages within TR
Savings: 2023: $13,000 2024: $13,000
Savings Rationale: Savings via centralized Sourcing

4. **Street Light Repair Services Via Bulk Rate Repair Contract with Third Party Provider:** Town of Ramapo (TR) offers to provide Street Light Repair Services Via Bulk Rate Repair Contract with Third Party Provider to Villages within the Town.

Participants: Town of Ramapo, Villages within TR
Savings: 2023: $63,000 2024: $63,000
Savings Rationale: Savings via centralized Sourcing

5. **Grant Consulting to Villages:** Town of Ramapo (TR) offers to provide Grant Consulting to Villages within the Town.

Participants: Town of Ramapo, Villages within TR
Savings: 2023: $68,755 2024: $68,755
Savings Rationale: Savings via centralized Sourcing

6. **Animal Shelter and Management:** Rockland County Solid Waste Management Authority will operate an animal shelter and provide animal management services on behalf of one or more municipalities located in Rockland County.

Participants: Rockland County Solid Waste Management Authority and Towns
Savings: 2023: $800,000 2024: $800,000
Savings Rationale: Avoided costs of duplicating shelter facility at local level.

THE ROCKLAND COUNTY SHARED SERVICES INITIATIVE

2017-2021

Counties have differed widely in their approach to the Shared Services Mandate. In Rockland County, County Executive Ed Day took the lead early, to pursue the Rockland County Shared Services Initiative (RCSSI) aggressively in 2017.

2017 Report: The "Rockland County Shared Services Report" (September 2017), provides a detailed review of the 2017 project activities and outcomes. Activities included public hearings, interviews, and an online survey, all aimed at identifying promising new forms of cooperation among participants.

The short timeframe allowed by NYS and the desire to conduct a thorough planning process resulted in the Rockland Panel deciding to submit an interim "Report" to NYS in 2017, rather than a "Plan," as permitted under NYS law. All agreed that there would be greater opportunity to obtain NYS matching funds if the Plan focused on proposals for 2019, rather than 2018.

SHARED SERVICES CONTINUED FROM 2018 PLAN

Shared services projects from the 2018 Plan are described below if the projects are continuing into 2019, 2020, 2021, 2022 and 2023. Inactive projects are not included.

7. **BOCES Contract Services** - Printing and Graphic Design: BOCES provides full suite of graphic design and printing services to school districts and municipalities on a contract basis.

Participants: All Panelists
Savings: 2023: $10,000 2024: $10,000
Savings Rationale: Avoided costs of alternative contract services.

8. **Umbrella IMA for Shared Services:** Adoption of a single countywide umbrella IMA to legalize and promote the routine sharing of personnel, equipment, and materials at the discretion of their owners/employers. To include Highway Department and all other functions as appropriate. County will operate a clearinghouse of information from all participating Highway Departments and DPWs that provide inventories of equipment, materials, and personnel they are willing to share, depending on availability, including backhoes, bucket trucks, etc. Equipment and vehicles to be included are those that are not typically used every day and can be scheduled in advance.

Participants: County, Villages of Upper Nyack, Nyack, South Nyack, Piermont, Spring Valley, Haverstraw, West Haverstraw, Suffern, Sloatsburg, Hillburn, Kaser, Towns of Orangetown, Clarkstown, Ramapo, Stony Point and Haverstraw
Savings: 2023: $250,000 2024: $250,000
Savings Rationale: Savings = avoided cost of renting or buying equipment.

9. **Project Description**: County Highway Department will share Menzi mucker (6 days), Dozer (15 days), Low Bow with Tractor (50 days), Sign Boards (100 days), Roller (15 days), as available, plus other specialty equipment.

Participants: County, Villages of Upper Nyack, Nyack, South Nyack, Piermont, Spring Valley, Haverstraw, West Haverstraw, Suffern, Sloatsburg, Hillburn, Kaser, Towns of Orangetown, Clarkstown, Ramapo, Stony Point and Haverstraw
Savings: 2023: $340,000 2024: $340,000
Savings Rationale: Avoided cost of renting this equipment.

10. **Line Paint Truck Share:** County will formalize sharing of street line paint truck to paint all centerlines and curb lines for towns and villages. Each municipality contributes to annual cost of maintenance and repair proportionate to its use. Comes with an operator.

Participants: County, Villages of Upper Nyack, Nyack, South Nyack, Piermont,

Spring Valley, Haverstraw, West Haverstraw, Suffern, Sloatsburg, Hillburn, Towns of Orangetown, Clarkstown, Ramapo, Stony Point and Haverstraw

Savings: 2023: $135,000 2024: $135,000

Savings Rationale: 54 days loaned out to avoid rental cost of $2,500/day.

11. **Road Salt Shared Storage:** County will share 6,000 tons of road salt storage space at new County salt storage facility to be built in Chestnut Ridge in 2022 as part of new County garage. Increases storm resiliency.

Participants: County, Villages of Upper Nyack, Nyack, South Nyack, Piermont, Spring Valley, Haverstraw, West Haverstraw, Suffern, Sloatsburg, Hillburn, Kaser, Towns of Orangetown, Clarkstown, Ramapo, Stony Point and Haverstraw

Savings: 2023: $60,000 2024: $60,000

Savings Rationale: 6,000 tons x $100/ton avoided storage cost; estimate excludes the avoided $1,000,000 construction cost)

12. **Highway Safety Trainings:** County Highway Department to coordinate Town and Village access to shared trainings in professional development, safety zone, chainsaw, and related matters through Cornell Local Roads Program, APWA and other providers.

Participants: County, Villages of Upper Nyack, Nyack, South Nyack, Piermont, Spring Valley, Haverstraw, West Haverstraw, Suffern, Sloatsburg, Hillburn, Kaser, Towns of Orangetown, Clarkstown, Ramapo, Stony Point and Haverstraw

Savings: 2023: $10,000 2024: $10,000

Savings Rationale: Avoided costs of local trainings or travel to statewide trainings.

SHARED SERVICES CONTINUED FROM 2019 PLAN

Shared services projects from the 2019 Plan are described below if the projects are continuing into 2020, 2021, 2022 and 2023. Inactive projects are not included.

13. **Procurement Center for Excellence:** County will continue to host a Procurement Center for Excellence. Its principal function is to empower local tax districts to obtain greater purchasing power through cooperation and therefore obtain better pricing on the broad range of products and services needed. The Center will pursue this function by supporting cooperative purchasing, providing training, and providing procurement services via IMAs.

Participants: All Panelists

Savings: 2023: $500,000 2024: $500,000

14. **GML Review Efficiency Project:** The County has contracted with Tyler Technologies to implement a SaaS solution for internal administrative labor efficiencies and other benefits to county agencies via the deployment and management of a broad range of land-based applications, permits and inspection processes and documents. The creation of an online portal for GML referral reviews and document exchange with Towns and Villages creates additional opportunities for administrative labor efficiencies and other benefits for Villages' and Towns' planning and zoning agencies. Efforts on internal training, testing, and workflow adjustments in the software will continue, as focus during the remainder of 2022 will continue to be on training, testing, marketing, and making necessary adjustments to software workflows. As a result, the portal is anticipated to first become available for document exchange in early 2023.

Participants: County, all Towns and Villages
Savings: 2023: TBD 2024: TBD
Savings Rationale: There have been discussions on connectivity for improved efficiencies between the County and local governments. Numerous municipalities have expressed significant interest in the ability to exchange products digitally as a preferred means for GML referrals, as they themselves now have products in digital format from their customers. Each municipality has a labor cost for GML administration, or # FTEs multiplied by average cost of an FTE in salary and benefits. The more that migrate to digital solutions and improve the internal workflow, the higher the overall ROI that can be achieved. Overall, savings increase over time as more GML referrals are made via the portal. The project benefit will be assessed throughout 2023 as customers continue to enroll.

15. **Tyler/Energov Permitting Software Implementation:** Rockland County and Orangetown collaborated, in part, on the implementation of Tyler/Energov software "portals" for online management of land use reviews, by identifying all opportunities to enhance services, reduce labor time and save money by using the same software.

Participants: County, and Orangetown
Savings: 2023: $10,000 2024: $10,000
Savings Rationale: Parallel use of land application review and permitting software created opportunities for labor efficiencies in the administration of land development review and permitting document exchanges between town and county. Leveraging the County investments in GIS, results in local municipalities also benefitting, since it isn't necessary to deploy their own GIS Portal. Rockland County contributed GIS staff, GIS data development and online hosting of GIS map services, towards the project, rather than the Town paying to develop and replicate those same products. Since the County already develops and hosts map services, this results in a savings to the Town with no additional software and/or hosting costs incurred. While the initial GIS product development was completed in 2021, updates were needed since initially designed. The map services are located in the cloud via map services on the Rockland County GIS Portal at www.rocklandgis.com.

16. **Records Management Plans**: BOCES will provide free consultations to local governments to help them create records management improvement strategies, especially as this applies to the GML review process.
    Participants: BOCES, unknown number of villages and/or towns
    Savings: 2023: $15,000 2024: $15,000

17. **River Village Shared Recycling**: After a great deal of research on local recycling costs and programs, the Villages of Nyack, South Nyack, and Piermont decided to move forward with a contract with the Rockland County Solid Waste Management Authority to jointly procure recycling services starting in 2020. The Village of Grandview is likely to join the group later when its current recycling contract expires.
    Participants: Nyack, South Nyack, Piermont, Rockland County Solid Waste Management Authority
    Savings: 2023: $8,450 2024: $8,450
    Savings Rationale: As recycling contract costs were expected to increase dramatically, the new shared contract is expected to enable the participants to mitigate recycling cost hikes.

18. **Landlord Registry**: The Village of South Nyack and Orangetown will develop an intermunicipal agreement for data sharing that will enable the town's landlord registry service to include the incorporated village. The landlord registry services aids in the identification of owners and managers of multifamily dwellings for the purposes of emergency response and code enforcement.
    Participants: Orangetown and South Nyack
    Savings: 2023: $2,500 2024: $2,500
    Savings Rationale: Avoided costs of developing and administering processes for obtaining landlord contact info, maintaining contact list, and developing local law requiring registration.

19. **Youth Recreation**: The Town of Ramapo will provide discounted rates for summer youth recreation program participation and facilities use to any other municipal youth recreation agency. Includes $500/camper discount on summer camp registration, and discounted rates for using Town facilities, including: golf course, Challenger Center, St. Lawrence Fieldhouse, pool, Cultural and Performing Arts Center.
    Participants: Ramapo, Spring Valley, other Towns, and Villages
    Savings: 2023: $50,000 2024: $50,000
    Savings Rationale: Avoided costs of youth recreation services, including 100 campers from Spring Valley at $500/camper registration discount.

SHARED SERVICES CONTINUED FROM 2020 PLAN

Shared services projects from the 2020 Plan are described below if the projects are continuing into 2021, 2022 and 2023. Inactive projects are not included.

20. **BOCES Expansion of Shared Services Opportunities:** Since the start of the global coronavirus pandemic in February 2020, Rockland BOCES has coordinated bulk purchasing and service procurement for component school districts and transportation providers in Rockland County. Additionally, cooperative bidding saves time and labor due to the following services offered by Rockland BOCES: membership coordination, legal advertisement obligation, specification development, the computerization of bid lists, vendor solicitation and the production of bid award and purchasing reports. The bulk purchasing of PPE (Personal Protective Equipment) and cleaning/sanitization technology and products for schools has saved thousands of taxpayer dollars. Rockland BOCES plans to expand its group purchasing and distribution efforts during this unprecedented time.

Participants: All Panelists
Savings: 2023: $125,000 2024: $125,000

SHARED SERVICES CONTINUED FROM 2021 PLAN

21. Regional Procurement Center for Excellence: In conjunction with Orange, Ulster, Dutchess and Putnam Counties, implement a regional eSourcing and Contract Management Software Solution ("Solution") that will drive greater process efficiencies throughout the participating counties procurement, contracting and purchasing process.

Participants: All Panelists
Savings: 2023: TBD 2024: TBD
Savings Rationale: Avoided costs of alternative contract services.

• Conduct an online webinar in conjunction with the New York State Association of Municipal Purchasing Officials on "Responsiveness and Responsibility Determinations.

22. Aerial Photography, Planimetric and Vector Data: Rockland County secured a contractor, Pictometry International, to develop and provide access to high resolution aerial photography, more specifically orthophotography and oblique imagery, as well as some associated planimetric and elevation data for the geographic area of Rockland County, New York. The purpose of this contract is to address the County's need for timely, accurate and accessible aerial imagery. A spring 2022 flight took place and access of the final products are expected in late 2022 for the imagery and early 2023 for the remainder. Training will be provided. Annual updates are planned for the next two to four years, per the contract.

Participants: County, all towns, and villages
Savings: 2023: TBD 2024: TBD
Savings Rationale: The County and local municipalities have an on-going need to access updated imagery, as well as planimetric and topographic data, which is a vital source of information for the

County's existing Geographic Information System (GIS). Aerial imagery (e.g., orthos, obliques) and related GIS data layers (i.e., elevations, buildings, impervious surfaces, etc.) have become a necessity for GIS, for various studies, as well as other software applications used by the County (i.e., Motorola, Tyler Technologies, etc.) in the areas of emergency management, emergency services, law enforcement, land use and transportation planning, highways, public transportation, facilities, infrastructure (i.e., roads, bridges, sewer, water, etc.), tax assessment, elections, etc. The orthophotography and oblique imagery is to be used by the departments within Rockland County and will be made available to municipal subdivisions and the public, as needed, in addition to incorporating into on-line map viewer applications and platforms and inserted into field collection applications to support the efficient and effective work of government. The licensing as part of the contract, enables the County to offer access to the new digital map data, at reduced and in specific instances, no cost to local municipalities. As a result, some municipalities presently paying for alternative products, would be able to eliminate that expense by migrating to the County product of choice.

COUNTY-WIDE SHARED SERVICES PROPERTY TAX SAVINGS PLAN SUMMARY

Appendix A

County of Rockland

County Contact: Stephen J. Powers, Director of Public Policy and Intergovernmental Relations

Contact Telephone: 845-638-5122

Contact Email: powerss@co.rockland.ny.us

Partners

Row 1 – 0 Cities in County

	Participating Cities/County	Panel Representative	Vote Cast (Yes or No)*
1.	Rockland County	Edwin Day	YES

Row 2 – 5 Towns in County

	Participating Towns	Panel Representative	Vote Cast (Yes or No)*
1.	Stony Point	Jim Monaghan	YES
2.	Haverstraw	Howard Phillips	YES
3.	Clarkstown	George Hoehmann	YES
4.	Ramapo	Michael Specht	YES
5.	Orangetown	Teresa Kenny	

Use Additional Sheets if necessary

***The written justification provided by each Panel Representative in support of his or her vote on the Plan is attached hereto, as Exhibit 1.**

Row 3 – 18 Villages in County

	Participating Villages	Panel Representative	Vote Cast (Yes or No)*
1.	West Haverstraw	Robert R. D'Amelio	YES
2.	Haverstraw	Michael Kohut	YES
3.	Pomona	Ian Banks	
4.	Upper Nyack	Karen Tarapata	
5.	Nyack	Donald Hammond	
6	Grandview-on-Hudson	Larry Lynn	
7.	Piermont	Bruce Tucker	YES
8.	New Square	Israel Spitzer	
9.	Kaser	Allie Pinkasovits	YES

10.	Wesley Hills	Marshall Katz	YES
11.	Montebello	Lance Millman	
12.	Airmont	Nathan Bubel	YES
13.	Spring Valley	Alan Simon	
14.	Chestnut Ridge	Rosario Presti, Jr.	YES
15.	Suffern	Michael Curley	YES
16.	Sloatsburg	Peter Akey	YES
17.	Hillburn	Joseph Tursi	YES
18.	New Hempstead	Abe Sicker	

Use Additional Sheets if necessary
***The written justification provided by each Panel Representative in support of his or her vote on the Plan is attached hereto, as Exhibit 1.**

Row 4 – 16 School Districts, BOCES, and Special Improvement Districts in County (see additional districts below)

	Participating School Districts, BOCES, and Special Improvement Districts	Panel Representative	Vote Cast (Yes or No)*
1.	Rockland BOCES	Scott Salotto	YES
2.	North Rockland School District	Michael Senno	YES
3.	Rockland County Sewer Dist. 1	George Hoehmann	YES
4.	Rockland County Solid Waste Management Authority	Howard Phillips	YES
5.	Clarkstown School District	John LaNave	
6.	Nanuet Fire District	Harold Straut	
7.	Congers Fire District	Chris Wohl	
8.	Blauvelt Fire District	Bob Clifford	YES
9.	Sparkill/Palisades Fire District	Clifton Bullock	YES
10.	Thiells Fire District	Ray Redmond	YES
11.	Nyack Fire District	Jim Hartwick	YES
12.	Valley Cottage Fire District	Keith Garrabrant	
13.	Orangeburg Fire District	Joseph Maggiore	YES
14.	Tappan Fire District	George Garrecht	
15.	Pearl River Fire District	Cory Clarkston	
16.	West Nyack Fire District	John DeNicola	

Row 5	
2022 Local Government Property Taxes	**The sum total of property taxes levied in the year 2021 by the county, cities, towns, villages, school districts, BOCES, and special improvement districts within such county.**
	$1,402,859,641.68
Row 6	
2022 Participating Entities Property Taxes	**The sum total of property taxes levied in the year 2021 by the county, any cities, towns, villages, school districts, BOCES, and special improvements districts identified as participating in the panel in the rows above.**
	$813,477,232.00
Row 7	
Total Anticipated Savings	**The sum total of net savings in such plan certified as being anticipated in calendar year 2022, calendar year 2023, and annually thereafter.**
	2023: $2,617,705 2024: $2,617,705 Annual: $2,617,705
Row 8	
Anticipated Savings as a Percentage of Participating Entities property taxes	**The sum total of net savings in such plan certified as being anticipated in calendar year 2022 as a percentage of the sum total in Row 6, calendar year 2023 as a percentage of the sum total in Row 6, and annually thereafter as a percentage of the sum total in Row 6.**
	2023: % .32 2024: %.32 Annual: %.32
Row 9	
Anticipated Savings to the Average Taxpayer	**The amount of the savings that the average taxpayer in the county will realize in calendar year 2022, calendar year 2023, and annually thereafter if the net savings certified in the plan are realized.**
	2023: $26.18 2024: $26.18 Annual: $26.18
Row 10	
Anticipated Costs/Savings to the Average Homeowner	**The percentage amount a homeowner can expect his or her property taxes to increase or decrease in calendar year 2022, calendar year 2023, and annually thereafter if the net savings certified in the plan are realized.**
	2023: %-0.19 2024: %-0.19 Annual: %-0.19
Row 11	
Anticipated Costs/Savings to the Average Business	**The percentage amount a business can expect its property taxes to increase or decrease in calendar year 2022, calendar year 2023, and annually thereafter if the net savings certified in the plan are realized.**
	2023: %-0.32 2024: %-0.32 Annual: %-.32

CERTIFICATION

I hereby affirm under penalty of perjury that information provided is true to the best of my knowledge and belief. This is the finalized county-wide shared services property tax savings plan. The county-wide shared services property tax savings plan was approved on December 14, 2022, and it was disseminated to residents of the county in accordance with the County-wide Shared Services Property Tax Savings Law.

Edwin J. Day — County Executive

(Signature) (Date) 1-12-23

Appendix B: Panelist Vote Form

Rockland County Shared Services Panel: 2022 Property Tax Savings Plan Vote, 12/14/22		
Municipality/District: COUNTY OF ROCKLAND	**Panelist Name:** EDWIN J. DAY	
Vote (please circle)	**YES**	**NO**
Projects involving your community from which you wish to withdraw: NONE		
Reasons for Vote: TO SAVE THE TAXPAYERS MONEY		
Panelist Signature: _____	**Date:** 12/14/22	

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Appendix B: Panelist Vote Form

Rockland County Shared Services Panel: 2022 Property Tax Savings Plan Vote, 12/14/22		
Municipality/District: Town of Stony Point	**Panelist Name:** Jim Monaghan	
Vote (please circle)	**YES**	**NO**
Projects involving your community from which you wish to withdraw:		
Reasons for Vote: Save Tax payers money.		
Panelist Signature: [signature]	**Date:** 12/14/22	

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Appendix B: Panelist Vote Form

Rockland County Shared Services Panel: 2022 Property Tax Savings Plan Vote, 12/14/22		
Municipality/District: Town of Haverstraw	**Panelist Name:** Howard T Phillps	
Vote (please circle)	**YES** X	**NO**
Projects involving your community from which you wish to withdraw:		
Reasons for Vote: To save Taxpayers Money		
Panelist Signature: DocuSigned by: Howard T Phillips	**Date:** 12/21/2022	

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Appendix B: Panelist Vote Form

Rockland County Shared Services Panel: 2022 Property Tax Savings Plan Vote, 12/14/22		
Municipality/District: town of Clarkstown	**Panelist Name:** George Hoffmann Supervisor	
Vote (please circle)	**YES**	**NO**
Projects involving your community from which you wish to withdraw: To save taxpayer money		
Reasons for Vote:		
Panelist Signature: _____	**Date:** 12/14/2022	

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Appendix B: Panelist Vote Form

Rockland County Shared Services Panel: 2022 Property Tax Savings Plan Vote, 12/14/22		
Municipality/District: Town of Ramapo	**Panelist Name:** Michael Specht	
Vote (please circle)	**YES**	**NO**
Projects involving your community from which you wish to withdraw:		
Reasons for Vote: To save tax payers' money.		
Panelist Signature: _____	**Date:** 12/14/22	

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Appendix B: Panelist Vote Form

Rockland County Shared Services Panel: 2022 Property Tax Savings Plan Vote, 12/14/22		
Municipality/District: Village of West Haverstraw	**Panelist Name:** Robert R. D'Amelio	
Vote (please circle)	**YES**	**NO**
Projects involving your community from which you wish to withdraw:		
Reasons for Vote: • cost benefit • use of equipment • to save tax payers money **Panelist Signature:** [signature] **Date:** 12/14/22		

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Appendix B: Panelist Vote Form

Rockland County Shared Services Panel: 2022 Property Tax Savings Plan Vote, 12/14/22		
Municipality/District: Village of Haverstraw	**Panelist Name:** Michael Kohut	
Vote (please circle)	**YES** X	**NO**
Projects involving your community from which you wish to withdraw:		
Reasons for Vote: To save taxpayers money		
Panelist Signature: DocuSigned by: Michael Kohut 6-D7A8F4B8B4F4...	**Date:** 12/21/2022	

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Appendix B: Panelist Vote Form

Rockland County Shared Services Panel: 2022 Property Tax Savings Plan Vote, 12/14/22		
Municipality/District: Village of Piermont	**Panelist Name:** Bruce Tucker	
Vote (please circle)	**YES** X	**NO**
Projects involving your community from which you wish to withdraw:		
Reasons for Vote: To save the taxpayers money.		
Panelist Signature: DocuSigned by: BRUCE TUCKER 294E0A1B0A1E4E1...	**Date:** 1/3/2023	

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Appendix B: Panelist Vote Form

Rockland County Shared Services Panel: 2022 Property Tax Savings Plan Vote, 12/14/22		
Municipality/District: VILLAGE OF KASER	**Panelist Name:** ALLIE PINKASOVITS	
Vote (please circle)	YES	NO
Projects involving your community from which you wish to withdraw:		
Reasons for Vote: TO SAVE TAX PAYERS MONEY		
Panelist Signature: [signature]	**Date:** 12/13/22	

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Appendix B: Panelist Vote Form

Rockland County Shared Services Panel: 2022 Property Tax Savings Plan Vote, 12/14/22		
Municipality/District: Village of Wesley Hills	**Panelist Name:** Marshall Katz	
Vote (please circle)	**YES**	**NO**
Projects involving your community from which you wish to withdraw:		
Reasons for Vote: Save taxpayers money.		
Panelist Signature: Mark Z	**Date:** 12/14/22	

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Appendix B: Panelist Vote Form

Rockland County Shared Services Panel: 2022 Property Tax Savings Plan Vote, 12/14/22		
Municipality/District: Airmont	**Panelist Name:** Nathan R Bubel	
Vote (please circle)	**YES**	**NO**
Projects involving your community from which you wish to withdraw:		
Reasons for Vote: Save tax payers money.		
Panelist Signature:	**Date:** 12/14/2022	

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Appendix B: Panelist Vote Form

Rockland County Shared Services Panel: 2022 Property Tax Savings Plan Vote, 12/14/22		
Municipality/District: Village of Chestnut Ridge	**Panelist Name:** Rosario Presti, Jr, Mayor	
Vote (please circle)	**YES**	**NO**
Projects involving your community from which you wish to withdraw:		
Reasons for Vote: Approve final product – Tax Savings		
Panelist Signature:	**Date:** 12/14/2022	

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Appendix B: Panelist Vote Form

Rockland County Shared Services Panel: 2022 Property Tax Savings Plan Vote, 12/14/22		
Municipality/District: Village of Suffern	**Panelist Name:** Mayor Michael Cukley	
Vote (please circle)	**YES**	**NO**
Projects involving your community from which you wish to withdraw:		
Reasons for Vote: To work with other communities to save taxpayers money.		
Panelist Signature: [signature]	**Date:** 12/14/22	

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Appendix B: Panelist Vote Form

Rockland County Shared Services Panel: 2022 Property Tax Savings Plan Vote, 12/14/22		
Municipality/District: Village of Sloatsburg	**Panelist Name:** Peter Akey	
Vote (please circle)	**YES**	**NO**
Projects involving your community from which you wish to withdraw: N/A		
Reasons for Vote: Save the Tax Payers Money		
Panelist Signature: Peter J Akey	**Date:** 12/14/22	

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Appendix B: Panelist Vote Form

Rockland County Shared Services Panel: 2022 Property Tax Savings Plan Vote, 12/14/22		
Municipality/District: Village of Hillburn	**Panelist Name:** Joseph P. Tursi	
Vote (please circle)	**YES**	**NO**
Projects involving your community from which you wish to withdraw:		
Reasons for Vote: To save village taxpayers from unnecessary or wasteful spending		
Panelist Signature: Joseph P. Tursi	**Date:** 12/14/2022	

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Appendix B: Panelist Vote Form

Rockland County Shared Services Panel: 2022 Property Tax Savings Plan Vote, 12/14/22		
Municipality/District: ROCKLAND B.O.C.E.S.	**Panelist Name:** SCOTT SALOTTO	
Vote (please circle)	**YES**	**NO**
Projects involving your community from which you wish to withdraw:		
Reasons for Vote: SAVE ROCKLAND COUNTY TAXPAYER MONEY.		
Panelist Signature: _____ **Date:** 12-14-22		

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Appendix B: Panelist Vote Form

Rockland County Shared Services Panel: 2022 Property Tax Savings Plan Vote, 12/14/22		
Municipality/District: North Rockland school	**Panelist Name:** Mike Senno	
Vote (please circle)	**YES**	**NO**
Projects involving your community from which you wish to withdraw:		
Reasons for Vote: To save taxpayers money		
Panelist Signature:	**Date:** 12/14/22	

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Appendix B: Panelist Vote Form

Rockland County Shared Services Panel: 2022 Property Tax Savings Plan Vote, 12/14/22		
Municipality/District: Rockland County Sewer District #1	**Panelist Name:** George Hoffmann Chairman	
Vote (please circle)	**YES**	**NO**
Projects involving your community from which you wish to withdraw: To save taxpayer money.		
Reasons for Vote:		
Panelist Signature: G Hoffmann	**Date:** 12/14/2022	

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Appendix B: Panelist Vote Form

Rockland County Shared Services Panel: 2022 Property Tax Savings Plan Vote, 12/14/22		
Municipality/District: Rockland Green	**Panelist Name:** Howard T Phillips	
Vote (please circle)	**YES** X	**NO**
Projects involving your community from which you wish to withdraw:		
Reasons for Vote: To save Taxpayers money		

Panelist Signature: DocuSigned by: Howard T Phillips **Date:** 12/21/2022

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Appendix B: Panelist Vote Form

Rockland County Shared Services Panel: 2022 Property Tax Savings Plan Vote, 12/14/22		
Municipality/District: Blauvelt Volunteer Fire Company	**Panelist Name:** Robert Clifford	
Vote (please circle)	**YES** X	**NO**
Projects involving your community from which you wish to withdraw:		
Reasons for Vote: Voting yes, to save taxpayers money		
Panelist Signature: DocuSigned by: Robert Clifford	**Date:** 12/21/2022	

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Appendix B: Panelist Vote Form

Rockland County Shared Services Panel: 2022 Property Tax Savings Plan Vote, 12/14/22		
Municipality/District: Sparkill/Palisades Fire District	**Panelist Name:** Clifton C. Bullock	
Vote (please circle)	**YES**	**NO**
Projects involving your community from which you wish to withdraw:		
Reasons for Vote: To save the taxpayers money.		
Panelist Signature: [signature]	**Date:** 12/14/22	

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Appendix B: Panelist Vote Form

Rockland County Shared Services Panel: 2022 Property Tax Savings Plan Vote, 12/14/22		
Municipality/District: THIELLS-ROSEVILLE FIRE DISTRICT	**Panelist Name:** RAYMOND J. REDMOND	
Vote (please circle)	**YES**	**NO**
Projects involving your community from which you wish to withdraw:		
Reasons for Vote: USING THE SHARED SERVICES TO SAVE MONET ON PURCHASING		
Panelist Signature: [signature]	**Date:** 12-14-2022	

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Appendix B: Panelist Vote Form

Rockland County Shared Services Panel: 2022 Property Tax Savings Plan Vote, 12/14/22		
Municipality/District: Nanuet Joint Fire District	**Panelist Name:** James J. Hartwick	
Vote (please circle)	**YES**	**NO**
Projects involving your community from which you wish to withdraw:		
Reasons for Vote: Save taxpayer money		
Panelist Signature: James J. Hartwick	**Date:** 12/14/22	

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Appendix B: Panelist Vote Form

Rockland County Shared Services Panel: 2022 Property Tax Savings Plan Vote, 12/14/22		
Municipality/District: Orangeburg Fire District	**Panelist Name:** Joseph Maggiore	
Vote (please circle)	**YES** ✓	**NO**
Projects involving your community from which you wish to withdraw:		
Reasons for Vote: - Reduce spending/costs in and out of the District. - Save Tax Payer Money.		
Panelist Signature: Joseph Maggiore **Date:** 12/14/22		